

Fiscal Year 2022  
Adopted Budget



CITY OF  
*Yuma*

STRENGTHENING  
THE CORE

[YumaAz.gov](http://YumaAz.gov) | 928-373-5000 | 1 City Plaza, Yuma AZ 85364



CITY OF  
*Yuma*

## THE YUMA WAY

### OUR MISSION

WE ARE A STRONG TEAM DEDICATED TO SERVING OUR COMMUNITY,  
BUILDING RELATIONSHIPS AND CREATING OPPORTUNITIES.



## WE VALUE

### PROFESSIONALISM

BE OUR BEST. SET THE STANDARD.

### ACCOUNTABILITY

BE RESPONSIBLE. OWN OUR ACTIONS.

### INTEGRITY

BE HONEST. DO THE RIGHT THING.

### RESPONSIVENESS

BE DELIBERATE. FOLLOW THROUGH WITH INTENT.

## STRENGTHENING THE CORE

### Fiscal Year 2022 Adopted Budget

#### PRESENTED TO:

City Council  
Douglas Nicholls, Mayor  
Leslie McClendon, Deputy Mayor  
Gary Knight  
Chris Morris  
Mike Shelton  
Ema Lea Shoop  
Karen Watts

#### About the Cover:

The City of Yuma's budget theme for FY 2022 is "Strengthening the Core," which reflects the pivotal moment that the organization finds itself in as it continues to recover from both the Great Recession and the COVID-19 global pandemic. This year the focus is on existing assets and core services in order to move into a future of prosperity and strength.

The document features the hexagon geometric shape, which represents the strongest shape in nature. The hexagon is both efficient and strong and is entirely symmetrical with six congruent sides and six congruent internal angles. While each side is important, it is when hexagons are stacked together that it provides the greatest strength.

Similar to the hexagon, the City's core services serve as the organization's foundation. When these core services all work together effectively the organization is at its best – demonstrating both efficiency and strength.

#### PREPARED AND PRESENTED BY:

**Philip A. Rodriguez**  
City Administrator

**Jay Simonton**  
Deputy City Administrator

**Jenn Reichelt**  
Deputy City Administrator

#### CITY DEPARTMENTS

**Richard W. Files**  
City Attorney

**Lynda L. Bushong**  
City Clerk

**James F. Coil**  
Municipal Court Judge

**Kathleen Fernandez**  
Director of Information Technology

**Steven Irr**  
Fire Chief

**Jeffrey A. Kramer**  
Director of Engineering

**Randall Crist**  
Director of Building Safety

**Douglas Allen**  
Director of Finance

**Jeremy McCall**  
Director of Utilities

**Joel Olea**  
Director of Public Works

**Susan Smith**  
Police Chief

**Monica Welch**  
Director of Human Resources

**Jason Nau**  
Director of Parks and Recreation

# HOW TO USE THIS DOCUMENT

## CITY OF YUMA ANNUAL BUDGET FISCAL YEAR 2022

This budget is divided into five sections: Overview, Fund Information, Department Information, Capital Spending and Debt Management, and the Appendix. Throughout the document, the City of Yuma is referenced as the "City."



**The Overview** contains the City Administrator's budget message, which discusses the major changes in this year's budget. It also includes budget highlights, the City's mission, and organization chart. A flowchart depicting the budget process for both the department budgets and the Capital Improvement Program is shown. Financial policies are included in this section as well as a brief overview of the City's revenues and funds.



**The Fund Information** section is focused on the different funds the City utilizes. Fund summaries show the activity in each fund to include, beginning balance, revenues, expenditures/expenses, transfers, and ending balance. This summary is followed by a schedule of revenues for the respective fund and an expenditure summary showing what departments utilize that fund.



**Department Information** provides each department's budget message. The messages include functions of the department, goals for next year, accomplishments, and staffing level. It also displays department expenditures in two views. One table gives an overall picture of the department listed by division. The other table(s) breaks a department out by fund and then displays the information by the following categories: personal services, operating and maintenance, debt service, and capital outlay.



**The Capital Spending and Debt Management** section covers the Capital Improvement Program budget and a discussion on how the City uses various financing tools to fund these projects. It explains the CIP process, provides information on different funding sources, lists the capital improvement projects, and summarizes the City's outstanding debt.



**The Appendix** contains a Glossary and six schedules. Schedule 1 lists revenue information by fund. Schedule 2 lists the department's expenditures within each fund. These worksheets display FY 2019 and FY 2020 actual expenditures, FY 2021 adjusted budget, FY 2021 estimates, and the request for FY 2022. Schedule 3 shows the Outside Agency listing. Every year the City provides support to various organizations within the city. This page displays their current year funding and the proposed funding for FY 2022. Schedule 4 displays the supplemental or new positions included in the budget. Schedule 5 is the city's staffing level and lists all the full time positions within the organization. Schedule 6 contains the City's Salary Schedule. Schedule 7 is the City's Budget Resolution for FY 2022 while Schedule 8 provides the FY 2021 Maximum Tax Levy Worksheet. Finally, a Glossary is provided.

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Yuma  
Arizona**

For the Fiscal Year Beginning

**July 1, 2020**

*Christopher P. Morill*

**Executive Director**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Yuma Arizona for its annual budget for the fiscal year beginning July 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# OVERVIEW

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# OVERVIEW

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# CITY ADMINISTRATOR'S MESSAGE

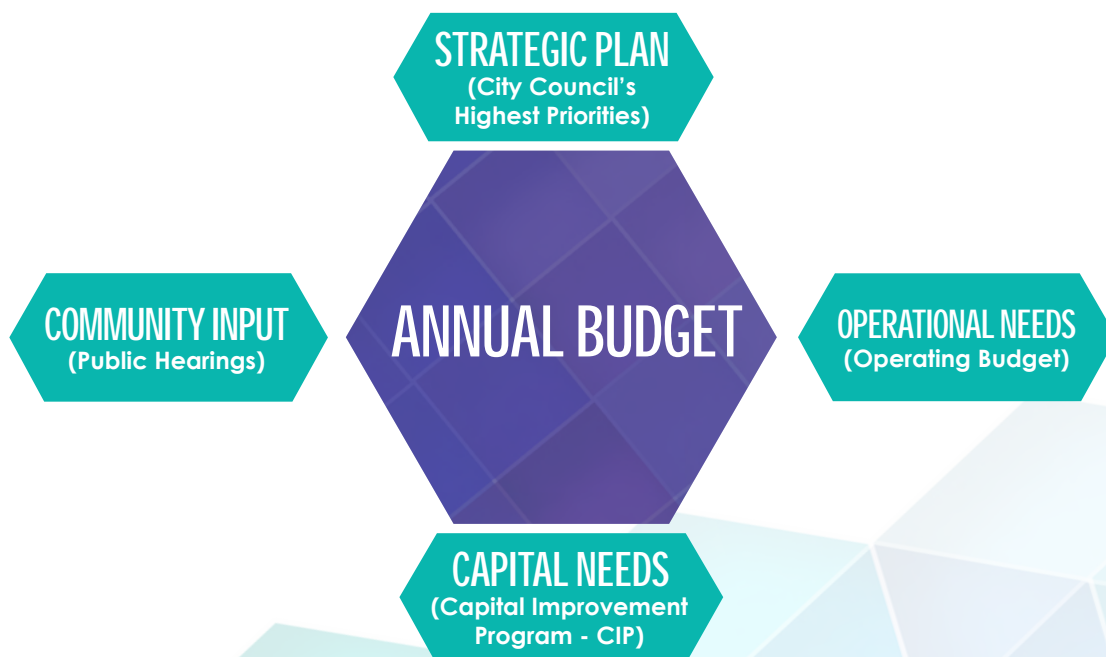
## To the Honorable Mayor and City Council:

I am pleased to present the Proposed Fiscal Year 2022 Annual Budget (FY 2022). This \$522.4 million budget encompasses all funds and capital improvement projects, is balanced as required by law and demonstrates our resiliency as we recover from the COVID-19 pandemic and begin emerging into a far more prosperous time for the City of Yuma ahead.

As presented, this budget considers decreasing the primary tax rate for Fiscal Year 2022, but increasing the primary property tax levy. The proposed property tax rate is \$2.2681 which is a decrease from the current rate of \$2.3185. This equates to a 2.17% reduction in the tax rate from FY 2021 to FY 2022.

## Budget as a Policy Document

The City's Annual Budget is a policy document that encompasses past trends and economic realities, while at the same time providing a financial framework for progression of the highest priorities of the City Council as expressed in the City's new Strategic Plan. These priorities are further refined by community input, which provides the City with real-time feedback about how the community's resources are proposed to be used. Additionally, the Annual Budget plans operational and capital needs that support core city services. These four influences assist the City in arriving at the Annual Budget.



The Fiscal Year 2022 Proposed Annual Budget, including the Capital Improvement Program (CIP) totals \$522.4 million, and is \$272.1 million greater than the FY 2021 budget. This budget variance from FY 2021 is primarily driven by the five factors below for FY 2022 (All dollar amounts are only approximate for ease of readability in this Budget in Brief):

- \$122.4 million for the unfunded PSPRS liability, paid through bond proceeds received in FY 2021. Approximately \$110.4 million will pay down the remaining known liability on or around July 1, 2021 and the additional \$12 million will fund a contingency reserve to address any potential future shortfalls. As a reminder, the City already transferred approximately \$35 million in bond proceeds to reduce the PSPRS debt in FY 2021.

# CITY ADMINISTRATOR'S MESSAGE

- \$80 million for the Desert Dunes Wastewater Treatment Plant expansion; final funding mechanism to still be determined. Related future debt service will be repaid with wastewater capacity fees and revenues.
- \$23.1 million in anticipated American Rescue Plan Act (ARPA) federal funding. The City is proactively budgeting these funds in FY 2022 to be assured that we have the legal capacity to expend these funds within the federal framework and state law in a timely manner.
- \$106.9 million in increased Capital Improvement Program (CIP) expenditures in FY 2022 to those projects programmed in FY 2021. This figure includes the \$80 million for the Desert Dunes Wastewater Treatment Plant expansion.
- \$25.1 million in grant-funded projects that will only be pursued if the specific grant funding is received and accepted.

## **A Plan for Recovery Realized**

At this time last year, we significantly reduced our expenditures to accommodate what we knew would be lost revenues, business closures and the worst public health crisis in over one hundred years. True to the resilient Yuma Way, we created the FY 2021 Annual Budget to serve as a Plan for Recovery, and built the budget to reflect that aspiration.

We now know that the COVID-19 pandemic impacted the City of Yuma in a number of ways; many anticipated and some unexpected. With the exception of events and recreation programming, overall City revenues performed well in comparison to the FY 2021 budget and in some limited cases, exceeded FY 2020 actual levels. Expenditures were carefully managed at all levels of the organization to reflect good fiscal stewardship of the budget. Undoubtedly, the injection of funding from the federal government and State of Arizona proved to be very beneficial in assisting the City in reaching its short-term financial goals over the past year.

Looking forward, our current record-breaking construction and development continues to be a driving force in the City's 1.7% general sales tax growth. However, the City remains cautious in creating an ongoing dependence on construction revenues (sales tax, permits, and related) as these dollars can be widely variable on a year-to-year basis. Other revenue sources are forecasted at a similar trend to the pre-pandemic year.

## **Strengthening the Core**

With renewed commitment to our community, the City of Yuma is anticipating great things for the coming fiscal year. Due to widespread vaccinations in Yuma and across Arizona, the City of Yuma is fully open for business and has returned to a regular service delivery model that had been modified during several peaks of the public health crisis. I am pleased to report that the City has grown in its perspective on how it can effectively and efficiently serve the community because of the public health emergency of the past year. We now know that we can serve our residents, businesses and visitors through technological means in a more robust way, and we plan to put the lessons of this past year to good use as we look to strengthen our delivery of core services going forward.

This year, the FY 2022 budget theme is "Strengthening the Core". It identifies the pivotal moment that the City finds itself in as we continue to recover from the lingering effects of both the Great Recession and the COVID-19 global pandemic. As further background for this budget theme, over the past decade the City has been forced by external realities to reduce, defer and delay some of its maintenance and operations for those areas that the community most depends on. By focusing intensely on the City's existing assets and core services in FY 2022, the City of Yuma has a unique opportunity to move into a future of prosperity and strength.

# CITY ADMINISTRATOR'S MESSAGE

In order to align with the City's new Strategic Plan and to support strengthening core services, the City plans to pursue the following activities as examples of good planning for FY 2022:

- Build the much-needed Fire Station 7
- Expand Desert Dunes Wastewater Treatment Plant for current and future growth
- Complete and open the Thomas F. Allt Utilities Complex on time and on budget
- Finalize the crucial Citywide fiber optic network
- Launch the East Mesa community park project to include community input on amenities and attractions
- Increase funding for street preservation by another 50% in FY 2022 following the 100% funding increase in FY 2021 over previous years
- Relocate the City Prosecutor's Office to reflect better service delivery
- Pay the remaining unfunded Tier 1 and Tier 2 Public Safety Pension Retirement System (PSRPS) liability through the FY 2021 bond proceeds
- Fully fund the \$12 million contingency for the PSRPS bonds
- Explore a new Enterprise Resource Plan (ERP) that includes replacing outdated or inadequate software utilized Citywide
- Begin addressing playground equipment replacement needs in existing parks
- Replace all golf carts at the Desert Hills Golf Course to ensure an attractive golf course experience
- Oil seal 20 miles of roadway
- Slurry seal 40 miles of roadway
- Remove and replace 80 streetlight poles
- Implement the 11th route for residential solid waste and recycling collection
- Establish and fund a new major equipment replacement fund (MERF) and restart a vital program gone dormant
- Develop a target industry study to assist with economic development activities including business recruitment, retention and expansion
- Provide for enhanced annual physicals for Fire personnel
- Continue the path for Police Department accreditation through the Arizona Law Enforcement Accreditation program
- Add more cameras to the ongoing Body Worn Camera program
- Provide a one-time match for the FAA application for a spaceport designation
- Renovate restrooms at Joe Henry Optimist Center Park and Carver Park
- Focus on enhanced advertising efforts, streamlined processes, and branding the City as an employer of choice
- Update the City's General Plan in accordance with state law
- Secure and launch a citizen request management (CRM) tool to increase citizen access to information while improving communication with citizens and meeting their demands 24/7
- Replace the outdated telephone system Citywide
- Upgrade an essential tool that allows staff to broadcast, stream, and record City Council meetings and integrate Zoom into meeting broadcasts
- Replace City Hall's aging AC units
- Replace the Civic Center roof

# CITY ADMINISTRATOR'S MESSAGE

## Team Yuma

Strengthening current assets and core services also includes prioritizing the most important part of the City's resources; the wonderful people who comprise Team Yuma who serve our community every single day of the year. The City's staff were second to none over the course of the past year, and they were an important component of the FY 2022 budget development as a result.

For this next fiscal year, the City once more worked hard to keep medical and dental costs down, even in spite of the extraordinary public health emergency that impacted the entire Yuma community when rates were developed. Within a fiscally sound budget, and even with an increase to the overall rates the City will pay, the City will be reducing the employee's monthly premium portion for the majority of plan options, and increasing the deposit into the HSA accounts for those on the HDHP plan, specifically.

For FY 2022, we are proposing market adjustments for all employees that were hired through December 31, 2020 to be implemented on the July 30, 2021 pay date (police and fire step plan employees will receive appropriate adjustments on that date as well). For those employees hired January 1 to June 30, 2021, they will be eligible for a market adjustment for the January 28, 2022 pay date (police and fire step plan employees will receive appropriate adjustments on that date as well). Those hired within Fiscal Year 2022 may be eligible for a market adjustment in FY 2023 pending budget authority at that time.

## Responsible Stewardship

To further ensure responsible stewardship of the public's resources and provide the City a way to address what it cannot reasonably predict today, a 22% Target Fund Reserve is allocated in the General Fund for FY 2022 to keep critical services ongoing for nearly three months, even if revenues were to drop to zero during that time. Additionally, and in keeping with the FY 2021 budget, a 3% Budget Stabilization Reserve is included in the General Fund to be used as an immediate stop-gap by the City Administrator and Director of Finance in the event that our fiscally conservative forecasts are still inadequate to meet the actualities of the coming year.

I wish to express my sincerest appreciation to City staff who have worked on this proposed budget with me for the past six months. I especially wish to thank Interim Finance Director Barbara Goodrich, Budget Manager Teresa Laurent, Deputy City Administrators Jay Simonton and Jennifer Reichelt, and Marketing Specialist Aaron Morales, along with all of our staff for their work in preparation of this Annual Budget. Their support, research and advice were most welcome and appreciated.

Finally, I look forward to working with you on the budget over the coming weeks, and wish to be of service to you if you have any questions or need for additional information.

Thank you for your commitment to the people of the City of Yuma, your passion for its future, and for your enduring service to our community.



In public service,  
Philip A. Rodriguez  
City Administrator

# STRATEGIC PLAN

In the fall of 2020, the City started its strategic planning process. Prior to this process, the most recent strategic planning document was developed in January 2002.

In October 2020, the Mayor and City Council held a two-day City Council Vision and Goal Setting session. Prior to the two-day event, staff hosted a citywide listening tour called "Your Insights, Yuma's Future." Tour locations included the Yuma Civic Center, Yuma Readiness and Community Center, Sunset Terraces, and Fire Station #1. In addition, the City conducted an online survey aimed at identifying resident and business perspectives on the future of the City of Yuma.

At the Vision and Goal Setting Session the City Council developed a Vision Statement, five strategic outcomes, and several priority initiatives. The findings from the listening tours and survey was provided to the City Council during the Vision and Goal Setting process, and was influential to the City Council discussion and strategic planning effort.

The purpose of the sessions was to create a new, future-centered strategic plan for the City of Yuma, which reflects its unique history and desired future outcomes.

The Mayor and City Council held a second Goal Setting Session on February 23, 2021 in order to best align the work of the organization with the City Council's Vision, Strategic Outcomes and Priorities. At that meeting staff presented potential initiatives to be incorporated into the City Council's priorities, which the Council had previously adopted formally in December of 2020.

The Council formally adopted the [Strategic Plan](#) on April 21, 2021 and it serves as a roadmap for priorities, goals and initiatives for the City and its future. This year's budget document, aligns with these Strategic Outcomes and priorities.



# STRATEGIC PLAN

## Vision Statement

Yuma is a thriving, safe and prosperous community with opportunities powered by innovation, partnerships, collaboration and robust education – a unique place that all generations are proud to share.

## Strategic Outcomes



### SAFE & PROSPEROUS

Yuma is a safe and prosperous city that supports thriving businesses, access to education, and multi-generational opportunities.

- Update zoning regulations
- Boost right-sized economic development effort
- Support Yuma Multiversity Campus effort
- Focus on sites for industry growth – identify five sites
- Focus on distribution industries
- Pursue widening US 95 to YPG
- Enhance coordination with the private sector
- Increase Downtown use and visibility
- Tie 4th Avenue to the Downtown area
- Community Development Code Update of the 2018 Plumbing, Fuel Gas, Mechanical and the 2020 National Electric Code
- Update the General Plan
- Desert Dunes Expansion
- Update Utility Codes
- Implement an Intelligent Transportation System



### ACTIVE & APPEALING

Yuma plans and leverages its natural resources, public spaces and cultural amenities to support an active and appealing community.

- Build park facility on the east mesa
- Develop a plan for and support Riverfront development
- I-8 visual improvements
- Revitalize the Kennedy Skate Park



# STRATEGIC PLAN



## CONNECTED & ENGAGED

Yuma is connected and engaged through active communication, forward-looking partnerships, and ongoing public involvement.

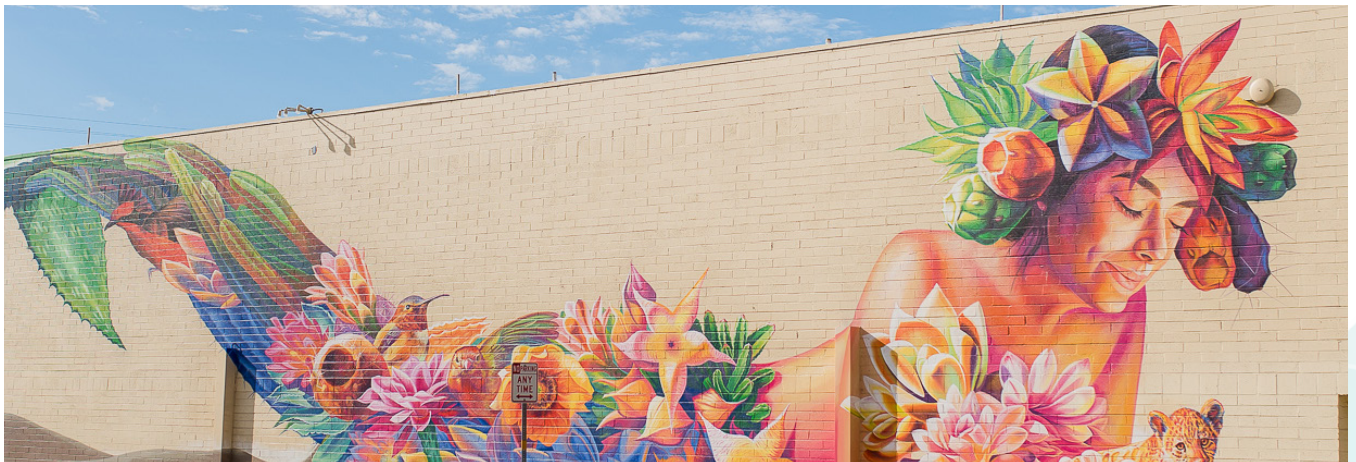
- Develop additional broadband infrastructure projects
- Joint K-20 education opportunities; particularly for STEM
- Provide online public document portal
- Transition to Invoice Cloud
- Build City-owned fiber optic network infrastructure



## UNIQUE & CREATIVE

Yuma is a unique and creative community, built on our shared history, sense of place, and civic pride.

- Support spaceport as a hub for science and regional attraction
- Create a simplified process for murals
- Evaluate bringing ambulance billing in-house
- Deploy Intranet to improve internal communications
- Update contractor self-inspection program for lath, drywall, roof nailing



## RESPECTED & RESPONSIBLE

Yuma is a trusted steward of City resources; relied upon to provide premier services and regional leadership.

- Issue a bond or seek a voter approved tax to fix the PSPRS shortfall
- Prioritize Public-Private Partnerships (P3)
- Keep taxes low and relevant to residents' desire for services
- Provide competitive benefit and compensation plans to be an employer of choice
- Update the General Plan and identify where development will occur
- Expansion of Police Academy



## SAFE & PROSPEROUS



- Build the much-needed Fire Station 7
- Expand Desert Dunes Wastewater Treatment Plant for current and future growth
- Increase funding for street preservation by another 50% in FY 2022 following the 100% funding increase in FY 2021 over previous years



## ACTIVE & APPEALING

- Launch the East Mesa community park project to include community input on amenities and attractions
- Begin addressing playground equipment replacement needs in existing parks







## CONNECTED & ENGAGED



- Develop a target industry study to assist with economic development activities including business recruitment, retention and expansion



## RESPECTED & RESPONSIBLE

- Pay the remaining unfunded Tier 1 and Tier 2 Public Safety Pension Retirement System (PSRPS) liability through the FY 2021 bond proceeds
- Fully fund the \$12 million contingency for the PSRPS bonds
- Explore a new Enterprise Resource Plan (ERP) that includes replacing outdated or inadequate software utilized Citywide
- Establish and fund a new major equipment replacement fund (MERF) and restart a vital program gone dormant
- Complete and open the Thomas F. Allt Utilities Complex on time and on budget



# FY 2022 REVENUES & EXPENDITURES



## All Funds

Represents funds from the entire organization, including grant funds.



## General Fund

The general operating fund of the City, such as police, fire, park maintenance, recreation programs, community development and more.



## Highway User Revenue Fund (HURF)

The HURF fund accounts for gasoline taxes collected by the state and shared with cities. This revenue source is restricted to highway and street purposes, whether it be maintenance or construction.



## City Road Tax Fund

This fund accounts for the collection and expenditure of a local one-half percent (.5%) transaction privilege tax approved by voters in 1994 for maintenance and construction of roadways.



## Public Safety Tax Fund

The Public Safety Tax fund accounts for a special two-tenths of one percent (.2%) transaction privilege tax approved by qualified voters in 1994 and renewed in 2010 for 25 years. The expenditure of these funds are limited to "acquiring and maintaining public safety and criminal justice facilities; purchase public safety equipment, vehicles and communications systems and provide for other public safety capital purposes."



## Two-Percent Tax Fund

The Two Percent Tax fund was originally approved by voters in 1971, renewed by voters for 15 years in 1994 and again in 2009. This tax applies to a smaller tax base of bars, hotels, and restaurants. The expenditures in this fund are limited to paying the costs of acquisition and maintenance for citywide parks, recreation, arts, tourism and cultural activities.



## Grant Fund

A variety of federal and state grants and entitlements are recorded in this fund. The city continues to seek grant funding for a number of projects with related capital project expenditures planned in the fund.



## Capital Projects Fund

This fund accounts for the expenditures related to governmental capital improvement projects for which no operational governmental funds exists. Revenues include anticipated or actual bond proceeds, developer deposits and development fees.



## Water Fund

The water fund records the financial activity of the City's water treatment and distribution system. The system is not tax supported but relies on a combination of charges for water and capacity fees for new development to maintain and expand services to meet the needs of a growing city.



## Wastewater Fund

Like the Water Fund, the Wastewater Fund relies solely on charges to customers for funding. The fund provides environmentally sound wastewater services which is undergoing rapid expansion to meet the City's needs.



## Solid Waste Fund

Collection and disposal of residential solid waste is accounted for in this fund.



## Yuma Regional Communications Systems Fund (YRCS)

This system is designed to integrate and include interoperability capabilities for use by the County of Yuma and other city, local and regional emergency response agencies. The City and other emergency response agencies contribute to fund the operation of this system.



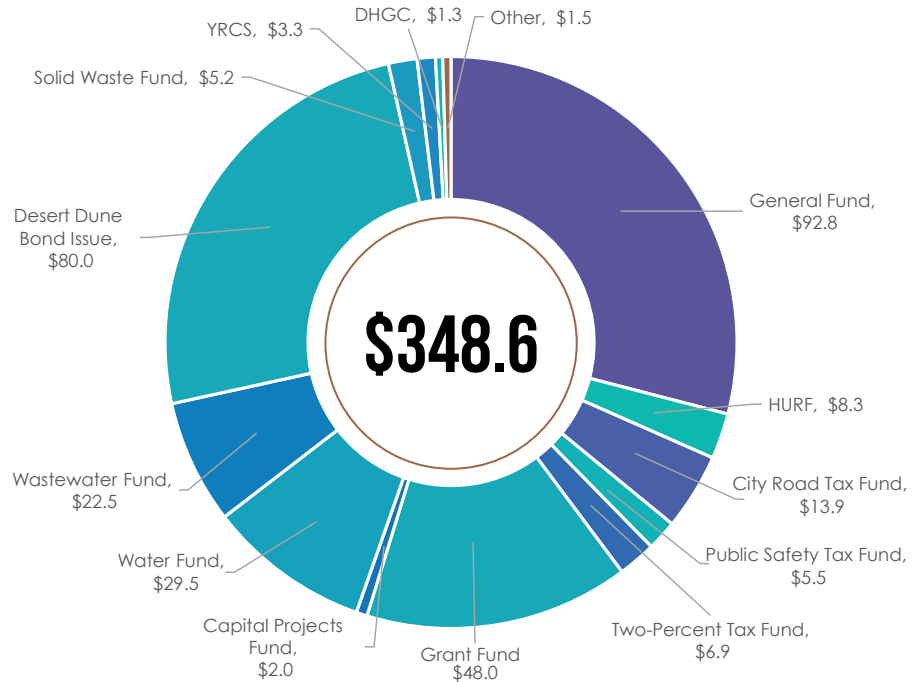
## Desert Hills Golf Course Fund (DHGC)

This fund records the financial activities for fees paid by golfers utilizing DHGC to maintain the course. The City leases out the operations of the restaurant and bar.

# FY 2022 REVENUES

## \$348.6 All Funds (in millions)

- \$92.28 General Fund**
- \$8.3 Highway User Revenue Fund (HURF)**
- \$13.9 City Road Tax Fund**
- \$5.5 Public Safety Tax Fund**
- \$6.9 Two-Percent Tax Fund**
- \$48.0 Grant Fund**
- \$2.0 Capital Projects Fund**
- \$29.5 Water Fund**
- \$22.5 Wastewater Fund**
- \$80.0 \*Desert Dunes Bond Issue**
- \$5.2 Solid Waste Fund**
- \$3.3 Yuma Regional Communications Systems Fund (YRCS)**
- \$1.3 Desert Hills Golf Course Fund (DHGC)**
- \$1.5 Other**

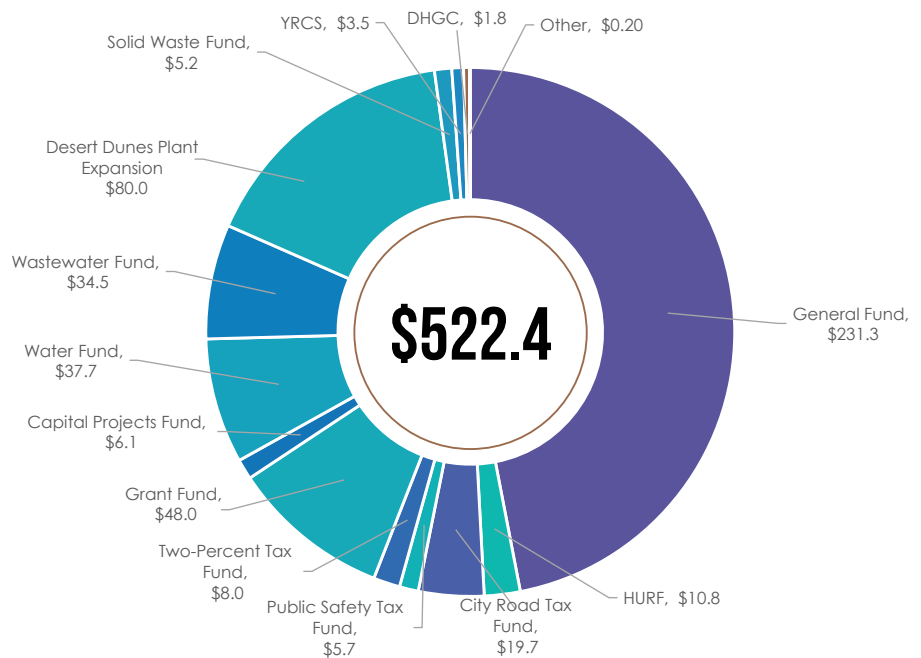


The difference between revenues and expenses are planned uses of fund balance  
 \* Does not include internal service funds or debt service funds

# FY 2022 EXPENDITURES

## \$522.4 All Funds (in millions)

- \$231.3 General Fund**
- \$10.8 Highway User Revenue Fund (HURF)**
- \$19.7 City Road Tax Fund**
- \$5.7 Public Safety Tax Fund**
- \$8.0 Two-Percent Tax Fund**
- \$48.0 Grant Fund**
- \$6.1 Capital Projects Fund**
- \$37.7 Water Fund**
- \$34.5 Wastewater Fund**
- \$80.0 \*Desert Dunes Plant Expansion**
- \$5.2 Solid Waste Fund**
- \$3.5 Yuma Regional Communications Systems Fund (YRCS)**
- \$1.3 Desert Hills Golf Course Fund (DHGC)**
- \$0.2 Other**



The difference between revenues and expenses are planned uses of fund balance  
 \* Does not include internal service funds or debt service funds

## Financial Policies

Financial policies provide guidance and direction while developing the operating and capital improvement project's (CIP) budget and managing the fiscal responsibilities of the City. Their framework lends to responsible long range planning. With these tools, the City continues its quality accounting practices per the Government Finance Officers' Association and Governmental Accounting Standards Board standards.

The City must follow general budget legal requirements established by Arizona law and the City Charter when preparing the annual budget. The chart to the right outlines the various actions and deadlines that must be followed. Under each category are the requirements listed by State Law and City Charter rule.

### Statutory Limitations

The primary property tax levy is limited by state law to a two percent increase over the previous year's maximum levy with adjustments for growth and annexation. Secondary taxes, if implemented, are tied to the annual debt services requirements of voter-approved general obligation bonds. Primary tax levy limits are established by the Property Tax Oversight Commission.

The Arizona Constitution mandates an expenditure limitation on the amount the City can appropriate each fiscal year.

Arizona's Constitution contains limitations on bonded debt. Please refer the debt limitation discussion in the Capital Spending and Debt Management section for a review of these limitations.

Action Required	City Charter Deadline	Arizona State Statute Deadline	Process Dates
City Administrator presents proposed operating budget to Council	On or before first Monday in June	NA	March 20
Publish CIP summary and Notice of Public Hearing	No less than two weeks prior to Public Hearing	NA	March 11
City Administrator submits Preliminary Ten-Year CIP to Council	May 1	NA	April 1
CIP Public Hearing	Prior to CIP program adoption	NA	April 19
City Administrator submits Preliminary Budget to Council	NA	NA	April 5
Preliminary Budget adoption	NA	NA	April 5
CIP program adoption	On or before first of July	NA	May 3
Publish summary of budget and Notice of Public Hearing prior to final budget adoption	NA	Once a week for two consecutive weeks following preliminary budget adoption	April 25 & May 2
Truth-In-Taxation Public Hearing; Public hearing for budget	NA	Before final budget adoption	May 3
Final budget adoption	N/A	No later than second Monday in August	May 3
Property Tax Levy adoption	No later than the third Monday in August	No sooner than seven days following final budget adoption and no later than the third Monday in August	May 17

## Basis of Budgeting and Accounting

The City prepares its annual budget and financial report using the modified accrual basis of accounting for both governmental and proprietary funds in accordance with generally accepted accounting principles (GAAP). There are differences between the basis of budgeting and the basis of accounting that are outlined below.

- Depreciation is not budgeted.
- Capital purchases of proprietary funds are budgeted as expenditures.
- Debt service payments of proprietary funds are budgeted as expenditures. Proceeds of long-term debt are budgeted as revenue-like 'Other Financing Sources.'
- For all funds, compensated absences expenditures are not recorded as earned; instead, all continuing positions are budgeted at 100% annually. Any differences relating to use of general or other accruable leave is immaterial.

### Budget Amendments

- Budget transfers between funds require City Council approval.
- The City Administrator is authorized to make transfers between departments (within the same fund).
- Budgetary transfer authority within department non-personnel line items in the same fund is delegated to the department director.
- Budget transfers are initiated internally from the department with final review and processing performed by the Finance Department.

### Operating Budget Preparation

- Current operating costs must be less than or equal to current revenues.
- Ending projected General Fund undesignated fund balance to be maintained at a minimum of 20% of that year's revenues. All other operating funds will be budgeted to retain sufficient fund balance for cash flow needs for the beginning of the following year. An exception: Mall Maintenance Fund will be subsidized by the General Fund to assure at least a zero fund balance.
- Authorized staffing level increases or personnel changes across funds must be part of the budget process.

### Revenues

- Projected property tax revenues will include estimates of uncollected prior year property taxes in addition to any revenues of current year collections that are subject to the maximum levy.
- All City rates and fees will be reviewed and adjusted if necessary each year.
- Forecasting revenues will involve a combination of a ten year analysis of past revenue history, review of economic trends, and analysis of information obtained from State agencies from which the City receives funds.

### Capital Projects

- Project must cost at least \$25,000.
- Impact on City's operating budget must be included in planning of project and incorporated within the respective department's operating budget.
- Budget fund adjustments must go before Council for approval.
- All projects must have an identified, approved funding source.
- Projects will not start until the funds have been received – bond, loan, cash flow. Exceptions will be for reimbursable projects only.

### Debt Management

- Long-term debt is not to be issued to finance current operations.

### Investments

- The City of Yuma's Investment Policy is adopted by the City Council. In accordance with that policy, public funds will be invested in a manner which will provide the maximum security of principal invested with secondary emphasis on providing the highest yield while meeting the daily cash flow needs of the City.
- All investments will conform to applicable State and City statutes governing the investment of public funds.

## Miscellaneous

- The City is self-insured for workman's compensation.
- The Community Investment Trust was established from the sale of city owned properties in 1989. These funds can be used with Council approval only. The balance of the Trust is not budgeted this year.
- The City's capitalization policy is for items that have a life of at least two years and a minimum cost of \$5,000.

## Service Delivery – our primary mission

---

City services are delivered by department units. Please refer to the department section of this document for a review of the departments' missions, accomplishments and goals. City charter, ordinance and political discourse determine the nature and extent of the services provided by these departments.

Seven major operating departments provide most services:

- Police
- Fire
- Parks and Recreation–Parks Maintenance; Recreation; Golf Courses; Recreation Complex; Arts and Culture
- Community Development–Building Safety; Community Planning
- Public Works–Street; Solid Waste; Fleet Services; Engineering
- Utilities
- Engineering

Services are also provided, both to citizens and internally to the 'line' departments by these administrative departments:

- Mayor/Council
- City Administrator–Public Affairs; Community Relations; City Clerk; Heritage Area; Economic Development
- City Attorney
- Information Technology
- Finance–Accounting; Purchasing; Customer Services
- Human Resources–Personnel

## Revenues

---

Like a business, the city must have revenues to pay for the services it provides its citizens. Unlike the federal government, it cannot spend for services money it does not have. Accordingly, service levels depend entirely on the amount of monies the city collects. Revenues come in two broad categories: taxes and charges for services.

**Taxes** are broad-based revenues over larger tax bases to cover services for which the ultimate user is difficult to determine for fee purposes, i.e., police services. Taxes may be assessed on the basis of property valuation (property taxes) or upon the basis of a business transaction (sales taxes). The City of Yuma uses both methods; however, because of statutory limitations on the former, its reliance is higher on the latter.

**Charges and fees** are assessed directly to the ultimate beneficiary of service and may be intended to cover all or only part of the service provided, such as:

- Licenses and permits
- Utility charges
- Golf fees
- Recreation fees

In those instances in which the charge is insufficient to cover the cost of service, the city must subsidize the service with its general tax revenues.

Revenues, both taxes and charges, derive from three sources: local, state-shared and grants and entitlements. The various funding sources are discussed later in the fund section of this document.

## Funds

---

Governments separate the accounting of revenue sources because of internal or external requirements and restrictions. For instance:

- The city cannot use gas taxes to pay for police services (specific statutory limitations)
- The city cannot use public safety taxes to build streets (ballot language creating the tax and its use)

For these reasons, the city follows rules promulgated by the Governmental Accounting Standards Board and uses fund accounting to record and report its financial transactions.

Each fund is a self-balancing set of accounts used to track the activity of a specific revenue or series of revenues. Fund types that involve service delivery include the General Fund, Special Revenue Funds and Enterprise Funds. These three fund types account for most of the city's service delivery. The General Fund is the largest fund and accounts for most primary services. Special Revenue Funds account for the proceeds of special revenue sources, taxes, charges or grants that are used to finance projects or activities as required by law or contractual agreements. Enterprise funds are used for those activities designated by council to operate on a self-funding basis, using accounting methods similar to business enterprises. The intent of an Enterprise Fund is to earn sufficient profit to insure the fund's continued existence without reliance on general tax revenues.

Other fund types used are Debt Service, Capital Projects and Internal Service Funds. These funds account for transactions not related to service delivery. Instead, they account for the financing, construction and inter-department services of the city.

## How It All Works

This chart shows the interaction of revenues and how they are recorded within the major operating funds and how the related departments expend those revenues in service delivery.

Typical of the General Fund is the receipt of a number of different types of revenues, whether they are local or shared. Most departments in the city provide general services, which are paid through the General Fund. Thus, the revenue is "matched" with the expenditure or service provision.

Moreover, departments may cover services that are recorded in funds other than the General Fund. These "special revenues" must be segregated from other revenues, because of legislative, regulatory or council requirements. In providing services through these special funds, expenditures are recorded in Special Revenue Funds, again to match the expenditure against its revenue.

In this manner, a given department, while a contiguous unit for management purposes, can expend various types of monies when providing certain services upon which the revenue is based. For example, as you can see in the chart at right under the Expenditure Section, the Parks Department provides services through the General Fund for parks maintenance and general recreation; through the Special Revenue Funds (specifically the Two Percent fund) for the convention center; and through the Desert Hills Golf Course Enterprise Fund for operation of the golf course. A more complete summary by fund group is presented below that includes the aforementioned General, Special Revenue and Enterprise Funds as well as the non-operating Capital Projects, Debt Service and Internal Service Funds. The fund section, following this overview, explores the city's funds in detail.

	General	Special Revenue	Enterprise
<b>Shared Revenues</b>			
State Sales Tax	X		
State Income Tax	X		
Vehicle license Tax	X		
Gas Tax		X	
Lottery		X	
Grants/entitlements		X	
<b>Local Revenues</b>			
Property Tax	X	X	
Sales Tax:			
<i>General</i>	X		
<i>Public Safety</i>		X	
<i>Road</i>		X	
<i>2% Tax</i>		X	
Licenses/Permits	X		
Franchise Fees	X		
Fines	X		
Charges for Services:			
<i>Utility Fees</i>			X
<i>Golf Courses</i>			X
<i>Recreation Fees</i>	X	X	
<i>Rents/Concessions</i>	X	X	X
<i>Solid Waste</i>			X
<b>Expenditures</b>			
Police	X	X	
Fire	X	X	
Parks	X	X	X
Public Works	X	X	X
Utilities			X
Engineering	X	X	
Community Development	X	X	
Administrative	X	X	X



Budget Summary- Fund Group	Fiscal Year 2022							
	2020 Actual	2021 Estimate	General	Special Revenue	Capital Projects	Debt Service	Internal Service	Total
Balance, July 1	\$ 142,420,711	\$ 157,078,587	\$ 162,058,055	\$ 17,619,515	\$ 10,617,052	\$ 212	\$ 19,747,276	\$ 297,770,978
Sources:								
Revenues								
Property Taxes	13,526,376	13,402,002	15,015,558	214,057	-	-	-	15,229,615
Sales Taxes	47,213,854	50,230,209	26,500,000	25,552,300	-	-	-	52,052,300
Franchise taxes	3,314,823	3,359,000	3,458,000	-	-	-	-	3,458,000
Building Permits, Zoning and Development Fees	2,200,843	2,109,000	2,123,500	-	-	-	-	2,123,500
State Sales Taxes	10,116,142	10,600,000	10,918,000	-	-	-	-	10,918,000
State Revenue Sharing	12,660,924	14,220,248	8,623,831	-	-	-	-	8,623,831
Vehicle License Tax	4,286,918	4,300,000	4,300,000	-	-	-	-	4,300,000
State Gasoline Tax	8,385,374	8,300,000	-	8,300,000	-	-	-	8,300,000
Grants	9,954,680	25,580,279	-	48,055,515	-	-	-	49,055,515
ARPA Revenue								
Charges for Services	67,678,481	66,444,363	5,574,950	552,000	1,998,170	-	2,912,000	69,769,280
Fines, Fees, Interest and Other	11,467,046	8,814,646	1,650,877	301,656	20,950	-	6,423,885	9,844,118
Total Revenues	190,805,461	207,359,747	92,966,377	82,975,528	2,019,120	-	9,335,885	248,475,820
Transfers In	12,021,851	11,453,098	-	231,973	-	19,595,466	-	20,245,293
Interfund Loan Payback	193,068	-	-	-	-	-	-	193,068
Capital Lease Issuance	1,617,577	-	-	-	-	-	-	-
Long-Term Debt Proceeds	-	159,475,000	-	-	-	-	-	80,000,000
Total Sources	\$ 204,637,957	\$ 378,480,913	\$ 92,966,377	\$ 83,207,501	\$ 2,019,120	\$ 19,595,466	\$ 9,335,885	\$ 348,914,181
Uses:								
Expenditures								
Police	31,817,008	57,780,182	94,607,442	4,659,390	-	-	715,000	99,981,832
Fire	21,903,612	35,422,817	70,778,058	3,941,197	-	-	480,000	75,199,255
Public Works	14,886,619	16,506,248	-	10,477,917	-	-	4,277,146	19,500,331
Utilities	20,570,591	21,170,789	-	-	-	-	-	24,022,143
Engineering	3,804,101	3,157,028	395,227	2,621,804	-	-	-	3,925,931
Parks and Recreation	15,619,355	10,161,219	7,653,146	8,134,802	-	-	428,400	17,560,416
Planning and Neighborhood	2,669,497	4,269,966	2,001,558	4,014,608	-	-	-	6,016,166
Building Safety	1,634,343	1,593,011	8,269,487	-	-	-	-	8,269,487
Administrative								
Mayor and Council	341,288	1,844,319	1,331,119	774,710	-	-	-	2,105,829
Municipal Court	1,954,632	2,140,009	2,235,171	135,000	-	-	-	2,370,171
City Administration	4,287,006	13,968,105	2,943,219	248,711	-	-	-	3,191,930
City Attorney	3,288,689	2,896,585	1,531,422	409	-	-	1,790,360	3,322,191
Information Technology	5,840,054	5,823,657	4,381,399	100,000	-	-	-	7,788,701
Finance	2,342,527	2,163,745	2,500,951	-	-	-	-	2,500,951
Human Resources	1,128,478	1,235,926	1,372,287	-	-	-	-	1,372,287
General Government	1,965,739	2,142,345	21,211,186	4,508,788	-	-	2,549,461	28,530,769
Intracity Cost Allocation	-	-	(5,210,709)	2,188,762	-	-	98,089	-
Debt Service	25,788,905	28,150,195	294,282	487,117	-	19,595,466	-	38,080,533
Capital Improvements	17,922,718	15,716,210	2,265,000	43,166,588	6,084,000	-	-	158,300,018
Total Expenditures	177,765,162	226,142,356	218,560,245	85,459,803	6,084,000	19,595,466	10,338,456	502,038,941
Interfund Loan Payback	193,068	193,068	-	-	-	-	-	193,068
Transfers Out	12,021,851	11,453,098	12,783,986	7,150,672	-	-	-	20,245,293
Total Uses	\$ 189,980,081	\$ 237,788,522	\$ 231,344,231	\$ 92,610,475	\$ 6,084,000	\$ 19,595,466	\$ 10,338,456	\$ 522,477,302
Balance, June 30	\$ 157,078,587	\$ 297,770,978	\$ 23,680,201	\$ 8,216,541	\$ 6,552,172	\$ 212	\$ 18,744,705	\$ 124,207,858

# MAYOR AND CITY COUNCIL



Mayor Douglas J. Nicholls



Deputy Mayor Leslie McClendon



Councilmember Gary Knight



Councilmember Chris Morris



Councilmember Michael Shelton



Councilmember Ema Lea Shoop



Councilmember Karen Watts

# YUMA, ARIZONA

## The Gateway of the Great Southwest

The City of Yuma is nestled in the southwestern corner of Arizona, with a population of approximately 108,000 that nearly doubles during the winter.

We are a vibrant, safe community that provides a great quality of life and business-friendly environment.

Operating under a Council-Manager form of government with a City Charter, the Mayor, City Council, City Administrator and all City Staff are committed to delivering quality public services and to advancing the social and economic well-being of our present and future residents.

1,257

**TEAM YUMA MEMBERS**  
(FULL AND PART TIME EMPLOYEES)

121

**SQUARE MILES IN AREA**

108,000

**ESTIMATED POPULATION**



## RESIDENTS OF YUMA

MAYOR AND CITY COUNCIL

MUNICIPAL JUDGES

CITY ADMINISTRATOR

DEPUTY CITY ADMINISTRATOR

DEPUTY CITY ADMINISTRATOR

Municipal Court

Engineering

Building Safety

City Administration

Parks and Recreation

City Attorney

Human Resources

Public Works

Finance

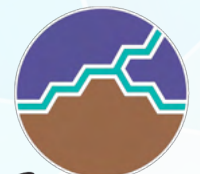
Information Technology

Utilities

Fire

Planning and Neighborhood Services

Police



CITY OF  
*Yuma*

# BUDGET PROCESS FLOW CHART

## DEPARTMENT BUDGETS

## CAPITAL IMPROVEMENT PROJECT BUDGET

**START**

Prepare Forecast Models



DECEMBER  
Operating Budget Guidelines

JULY - AUG  
CIP Budget Guidelines

JANUARY  
Department Operating Requests



SEPTEMBER  
Submit CIP Requests

FEBRUARY  
Review Operating Requests



FEBRUARY  
Review CIP Requests

MARCH  
Develop Annual Department Budgets



MARCH  
Develop CIP Budget

APRIL  
Council Worksession Review

**FINISH**

MAY  
Public Hearing & Budget Adoption

# CITY PROFILE

Yuma resides in southwestern Arizona, near the convergence of the Colorado and Gila rivers, and near the borders of California and the Mexican states of Sonora and Baja California. Known as one of the sunniest places on Earth, offers residents a year-round vista of surrounding rugged mountains and green agricultural fields.

The incorporated area of Yuma is approximately 121 square miles and houses more than 108,000 full-time residents. The City of Yuma is a full-service, council-manager government governed by a charter, Arizona state statutes, and an adopted Strategic Plan.

The City employs 1,257 people, both full-time and part-time, in 15 departments. Public services include police, fire, water and wastewater utilities, public works, solid waste services, parks and recreation, and arts and culture services.



## History

Yuma's history dates to 1540, when Spanish explorer Hernando de Alarcon became the first European to see the site of present-day Yuma. From 1540 to 1854, Yuma was under the flags of Spain and Mexico, but in 1854 became a territorial possession of the United States through the Gadsden Purchase. In the 1850s, Yuma became the major river crossing for California gold seekers. From the 1850s to the 1870s, steamboats on the Colorado River transported passengers and goods to mines, ranches and military outposts in the area, serving the ports of Yuma, Laguna, Castle Dome, and others.

In the early 1900s, the U.S. Bureau of Reclamation completed the Yuma Project, which established or expanded an irrigation canal system that has since used the Yuma area's senior water rights for Colorado River water to make Yuma a prime agricultural center.



## Economic Base

Today, agriculture remains the largest segment of Yuma's economy, along with military and tourism.

Agribusiness now contributes more than \$3 billion annually to Yuma's economy. The Yuma area's agriculture is unique due to a combination of factors, including geographic location, fertile soils, agricultural efficiency, technological innovation, high-priority use water, an available workforce and environmental stewardship. The Yuma area is one of the most productive agricultural centers in the United States.

Yuma is home to two military bases that are critical to the nation's defense. Marine Corps Air Station Yuma (MCAS) conducts pilot tactical training using the adjacent Barry M. Goldwater Range. Along with several attack squadrons, including the famous Black Sheep squadron, the base is home to the Marine Aviation Weapons and Tactics Squadron One (MAWTS-1), which is the host of the graduate-level Weapons and Tactics Instructor Course (WTI). WTI is the Marine Corps version of "Top Gun." MCAS is now home to the first operational squadrons of the new F-35 Joint Strike Fighter program. The total annual impact to the local economy from MCAS is nearly \$700 million.



Another critical installation is the U.S. Army Yuma Proving Ground (YPG), one of the largest military installations in the world. YPG is the Army's center for desert natural environment testing and evaluation. This includes testing of all types of materiel, including prototype combat vehicles, artillery, conventional munitions, aircraft and other items critical to the Army's mission. YPG also contracts with other nations to test specialized equipment from around the globe.

Yuma's third major economic segment is tourism. Abundant sunshine and reliably pleasant winter weather draws an estimated 90,000 winter visitors. The average visitor stays three months; collectively their spending helps support local retail and hospitality sectors.

Adding to this segment is the Yuma Crossing National Heritage Area. Established in 2000 by Congress, it is the first and one of only two national heritage areas west of the Mississippi River. The city's ongoing riverfront development contributes to Yuma being a travel destination throughout the year.

# YUMA DEMOGRAPHICS

Form of Government	Council/Manager
Mayor's Term	4 Years - Elected at large
Council Term (6 Councilmembers)	4 Years - Elected at large (staggered terms)
Current Area in Square Miles	121
Area in Square Miles as of 2021	120.7
Current (2019 Census est.) City of Yuma Population	98,285
2020 (2020 AZ Office Of Econ. Opp.) City of Yuma Population	108,010
Growth % 2010 – 2020 for City of Yuma	16.06%
Current (2020 AZ Office Of Econ. Opp.) Population of Yuma County	235,321
2010 Population of Yuma County	195,751
Growth % 2000 - 2020 for Yuma County	20.21%
Area in Square Miles for Marine Corp Air Station (MCAS)Yuma	1,802.7
# of Military Personnel	4,293
# of Civilian Employees	2,368
MCAS Yuma Total Flight Hours (2018 Statistical Summary)	30,561
# of Winter Visitors to Yuma Area	90,000
Population within 1 hour driving time	2 million (approximately)
Village of Yuma Incorporated	July 11, 1876 - A.F. Finlay, Mayor
Town of Yuma Incorporated	April 6, 1902 - R.S. Patterson, Mayor
City of Yuma Incorporated	April 7, 1914 - John H. Shanssey, Mayor
# of Employees (Full & Part Time)	1,257
Average Daily Maximum Temperature	95° Fahrenheit
Average Daily Minimum Temperature	58° Fahrenheit
Monthly Average Temperature (based on last 50 yrs)	75.2° Fahrenheit
Average Yearly Rainfall in Inches	3 inches
% of Sunshine Overall (Year = 4,456 hours)	90% (4,050 hours)
Average Relative Humidity	32%
Elevation above Sea Level	138 feet
# Golf Courses	10
# of School Districts	9
# of Schools	56
# of Students Enrolled in Public Schools	36,865
Average Enrollment per School District	3,866
National Average Enrollment per School District	3,659
# of Colleges/Universities	4
2020 Limited Property Value for County of Yuma (State of AZ Dept. of Revenue)	\$1,583,373,884
2020 Limited Property Value for City of Yuma (State of AZ Dept. of Revenue)	\$776,855,020
2019 Limited Property Value for County of Yuma (State of AZ Dept. of Revenue)	\$1,412,854,011
2019 Limited Property Value for City of Yuma (State of AZ Dept. of Revenue)	\$675.151.565
Median Household Income (2019)	\$45,243
Zillow Home Value Index (2020)	\$186,858

# FUND INFORMATION

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# FUND INFORMATION

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## General Fund

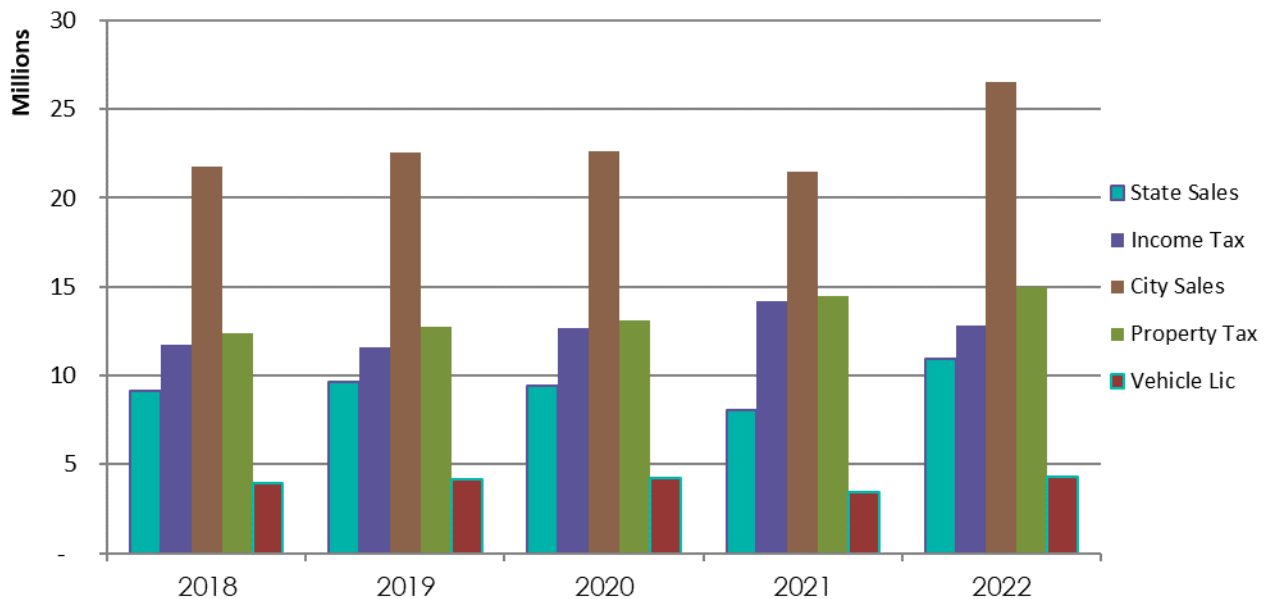
The General Fund is the main operating fund of the city. It accounts for all or a portion of nearly every department. Its main revenue sources are general-purpose taxes such as property taxes, the 1% city sales tax and Voter Approved Local Revenues (VALR) commonly referred to as state shared revenues. Other revenues include unrestricted charges such as business licenses, building permits and zoning fees.

**Local taxes:** These taxes are general-purpose taxes applying to all services in the General Fund.

**General sales tax:** This is the largest single source of revenues for the General Fund and averages around one-third of general revenues. This one-percent transaction privilege tax is levied on business conducted within the city. The program is administered by the Arizona Department of Revenue for the city. Typically, annual projections of revenue are based on a variety of trend factors. Sales tax records for previous years and a review of monthly receipts for major taxpayers help staff determine an appropriate projection. Other factors include reviews of building permits and other local economic indicators to set a figure, which remains conservative to avoid the attendant problems during the year that would occur with overestimated revenues. Unfortunately, due to the COVID-19 pandemic, which has led to an overall economic decline throughout the country, staff has projected a 15% decrease in sales tax for FY 2021.

**Property tax:** The Arizona Constitution limits property taxes. The formula allows for a two-percent increase in the actual levy of the previous year with an additional adjustment to reflect growth (new construction) in the tax base. Higher growth in total assessed valuation lowers the tax rate and conversely, declining assessed valuation increases the tax rate. This year the tax rate for tax year 2020 remains flat at \$2.3185 while the levy will increase to \$14.2 million. The tax levy calculation worksheet is included in the Appendix.

The graph below illustrates the major revenue trends over five years, to include FY 2022 projections.

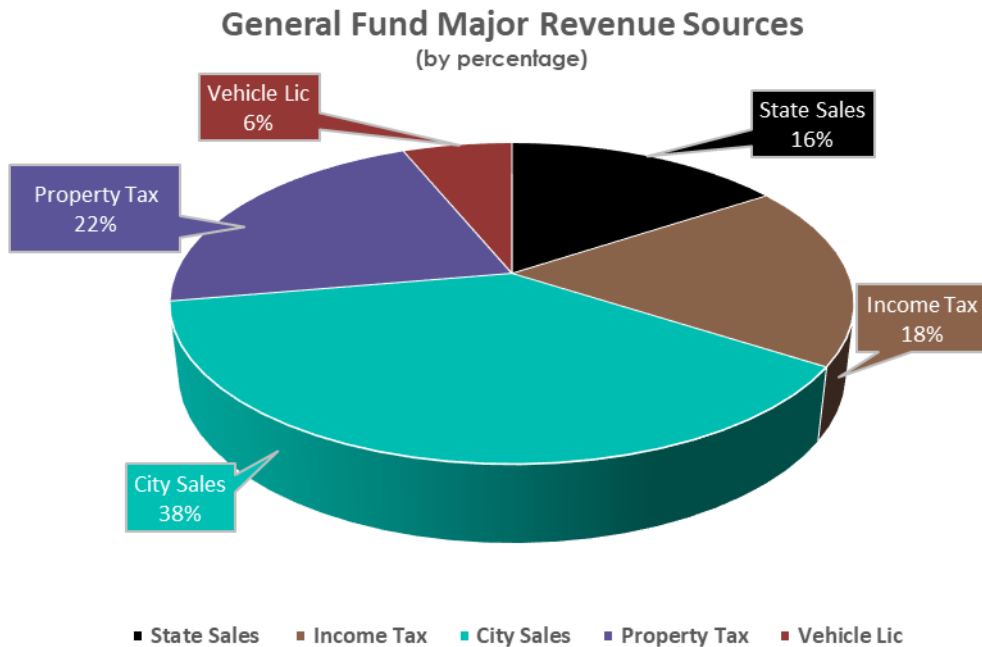


In Fiscal Year 2022, the revenue projections have been normalized to pre-COVID-19 levels. Property tax is calculated based on property value assessments and an increased levy is proposed for FY 2022. VALR (income tax) is based income tax collections by the state.

The table below is a ten-year history of major revenue funds including FY 2022 budgeted amounts.

<b>Ten-year History of General Fund - Major Revenues</b>					
	<b>State Sales</b>	<b>Income Tax</b>	<b>City Sales</b>	<b>Prop Tax</b>	<b>Vehicle Lic</b>
2012	\$ 7,272,049	\$ 7,854,670	\$18,470,938	\$ 9,944,517	\$3,108,562
2013	7,600,328	9,506,288	19,248,864	9,495,271	2,948,529
2014	7,507,882	9,656,745	19,517,306	9,339,855	3,111,124
2015	8,285,303	10,974,954	19,536,924	9,508,914	3,271,810
2016	8,576,180	10,915,452	20,531,463	10,757,040	3,558,978
2017	8,902,249	11,517,228	21,207,119	12,188,601	3,759,665
2018	9,121,308	11,755,011	21,798,752	12,351,625	3,940,686
2019	9,626,548	11,565,281	22,528,499	12,723,949	4,139,937
2020	9,450,000	12,640,427	22,643,230	13,123,612	4,200,000
2021 <small>estimated</small>	10,600,000	14,220,248	25,500,000	13,287,002	4,300,000
2022 <small>budgeted</small>	\$10,918,000	\$ 12,823,831	\$26,500,000	\$15,015,558	\$4,300,000

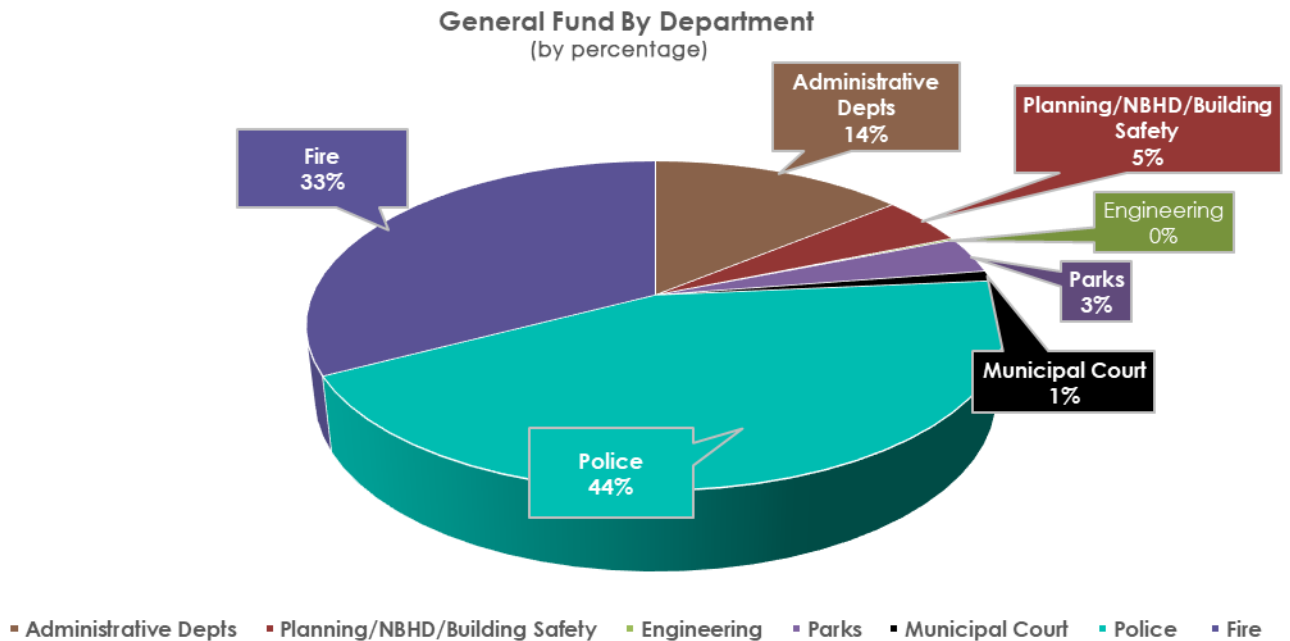
The chart below shows the percentage of major revenue totaling the General Fund.



**Expenditures**

The chart below shows the impact departments have on the General Fund. A quick review shows the large majority of General fund expenditures are related to public safety in the Police and Fire Departments, respectively. The third largest group is the Administrative Departments that provide support to the operating departments.

The chart below illustrates the percentage of General Fund usage by department.



This table shows the dollar amount budgeted in General Fund by department.

General Fund Expenditures by Department	Actual FY 2020	Budget FY 2021	Estimate FY 2021	Budget FY 2022
Mayor and Council	\$ 341,288	\$ 986,004	\$ 1,002,212	\$ 1,331,119
Municipal Court	1,926,444	2,052,520	2,100,809	2,235,171
City Administration	3,452,078	8,702,155	7,909,646	2,943,219
City Attorney's Office	1,519,426	1,420,766	1,332,779	1,531,422
Information Technology	3,862,961	3,336,181	3,008,971	4,631,399
Finance	2,342,527	2,363,057	2,163,745	2,500,951
Human Resources	1,128,407	1,321,894	1,227,526	1,372,287
General Government	654,239	(1,057,779)	802,226	21,238,817
Planning & Neighborhood Svcs	1,677,877	1,887,805	1,593,649	2,001,558
Building Safety	1,636,938	1,663,831	1,598,171	8,269,487
Engineering	360,628	486,626	431,485	395,227
Parks & Recreation	8,361,119	6,949,131	6,031,858	7,663,730
Police Department	22,919,188	51,673,363	47,995,453	94,536,736
Fire Department	19,852,561	32,650,146	28,420,046	70,784,125
Intracity Cost Allocation	(3,938,433)	(5,107,254)	(5,107,254)	(5,210,709)
	<u>\$ 66,097,248</u>	<u>\$ 109,328,446</u>	<u>\$ 100,511,322</u>	<u>\$ 216,224,539</u>
				total excludes capital improvements

GENERAL FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 20,975,222</b>	<b>\$ 20,767,220</b>	<b>\$ 18,005,394</b>	<b>\$ 28,958,149</b>	<b>\$ 161,655,109</b>
Sources:					
Estimated Revenues					
Estimated Revenues	74,251,152	77,749,025	73,553,244	79,992,795	82,239,789
PSPRS Pension Bond Proceeds	-	-	-	159,475,000	-
ARPA Revenue	-	-	-	-	14,801,661
AZ Legislative VALR Reduction	-	-	-	-	(3,850,000)
Capital Lease Issuance	168,585	1,217,974	-	-	-
<b>Total Sources</b>	<b>\$ 74,419,737</b>	<b>\$ 78,966,999</b>	<b>\$ 73,553,244</b>	<b>\$ 239,467,795</b>	<b>\$ 93,191,450</b>
<b>Total Sources Available</b>	<b>\$ 95,394,959</b>	<b>\$ 99,734,219</b>	<b>\$ 91,558,638</b>	<b>\$ 268,425,944</b>	<b>\$ 254,846,559</b>
Uses:					
Expenditures					
Personnel	60,513,927	55,265,086	99,799,906	54,275,654	60,817,241
PSPRS Pension/Issuance Costs/Reserve	-	-	-	37,098,790	122,376,210
Operating	9,142,217	10,186,445	9,095,577	10,454,180	12,987,855
ARPA Revenue Replacement	-	-	-	-	14,801,661
Capital Outlay	343,158	327,154	289,243	424,592	5,045,627
Capital Improvements	-	83,087	55,000	55,000	2,265,000
Debt Service	33,717	318,562	340,747	356,896	266,651
<b>Total Expenditures</b>	<b>70,033,019</b>	<b>66,180,335</b>	<b>109,580,473</b>	<b>102,665,112</b>	<b>218,560,245</b>
Transfers Out:					
Yuma Mall Maintenance Fund	104,969	108,746	121,478	88,055	125,563
Debt Service Fund	4,107,828	4,105,066	4,105,294	4,017,668	12,658,423
Equipment Replacement Fund	381,923	381,923	381,923	-	-
<b>Total Transfers Out</b>	<b>4,594,720</b>	<b>4,595,735</b>	<b>4,608,695</b>	<b>4,105,723</b>	<b>12,783,986</b>
<b>Total Uses</b>	<b>\$ 74,627,739</b>	<b>\$ 70,776,070</b>	<b>\$ 114,189,168</b>	<b>\$ 106,770,835</b>	<b>\$ 231,344,231</b>
<b>Ending Fund Balance June 30,</b>	<b>\$ 20,767,220</b>	<b>\$ 28,958,149</b>	<b>\$ (22,630,530)</b>	<b>\$ 161,655,109</b>	<b>\$ 23,502,328</b>
			<b>Target Fund Reserve</b>		\$ 16,447,958
			<b>Budget Stabilization Reserve</b>		\$ 2,467,194
			<b>Remaining Fund Balance</b>		\$ 4,587,176

Fund balances approximating 20% of total revenues are targeted for retention each year. This policy maintains sufficient cash flow within the fund as sales tax revenue collections are skewed to the winter season in the agriculture and tourism industries. Additionally, collection of the first half of the property tax does not occur until November, further compounding the need for adequate cash flow in the beginning months of the fiscal year.

Combined with the General Fund within the City's financial statements, but shown separately in the budget, is the Community Investment Trust. Previously, revenues from sales of surplus real property were recorded within these accounts. Expenditure of the monies is at the discretion of the council. Generally each year, all of the available balances of the accounts are budgeted for expenditure should the council desire to fund critical projects that arise during the fiscal year. However, no expenditures are budgeted in the Community Investment Trust this year.

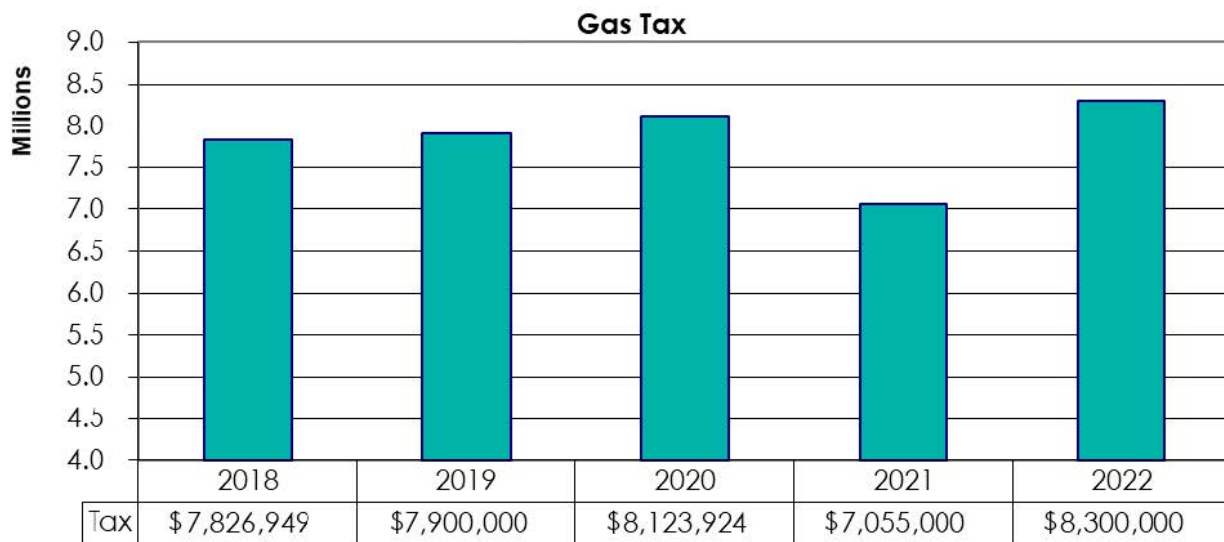
<b>COMMUNITY INVESTMENT TRUST</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 27,024</b>	<b>\$ 27,787</b>	<b>\$ 26,839</b>	<b>\$ 28,250</b>	<b>\$ 28,285</b>
Sources:					
Estimated Revenues	763	463	-	35	40
<b>Total Sources</b>	<b>\$ 763</b>	<b>\$ 463</b>	<b>\$ -</b>	<b>\$ 35</b>	<b>\$ 40</b>
Uses:					
Expenditures					
Operating	-	-	-	-	-
<b>Total Uses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
Sources Less Uses	27,787	28,250	26,839	28,285	28,325
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 27,787</b>	<b>\$ 28,250</b>	<b>\$ 26,839</b>	<b>\$ 28,285</b>	<b>\$ 28,325</b>

## Special Revenue Funds

### Highway User Revenue Fund

The Highway User Revenue Fund accounts for gasoline taxes collected by the state and shared with cities. Of the tax collected statewide, 27.5% is allocated to cities and towns, one half of which is based on the same proportion as state sales tax and one half on the percentage of sales in “county of origin” and distributed based on city’s population to total city and town population in the county. This revenue source is restricted to highway and street purposes, whether it be maintenance or construction. The State and the Arizona League of Cities and Towns provide projections for this revenue.

The graph below shows the trend in gas tax collection over five years, including the projection for FY 2022.



The table below shows the expenditures by department in the HURF fund.

<b>HURF Fund Expenditures by Division</b>	<b>Actual FY 2020</b>	<b>Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
General Government	\$ -	\$ (103,838)	\$ -	\$ 63,913
Mayor and Council	-	78,772	78,772	24,710
Curbs, Gutters, Sidewalks	376,870	548,489	477,458	628,127
Code Enforcement	76,002	111,121	114,387	82,498
Storm Drain Maintenance	326,904	294,811	292,887	273,841
Street Lighting	655,524	1,073,185	1,070,650	1,084,333
Street Maintenance	1,774,126	1,997,955	1,987,653	2,032,662
Pavement Preservation	1,346,774	3,433,885	2,801,476	2,895,774
Street Sweeping	594,457	616,219	606,995	624,558
Retention Basin Maintenance	920,571	1,384,822	1,365,681	1,360,045
Traffic Signs and Striping	434,140	523,074	504,286	542,366
IT Technical Services	-	-	-	34,833
<b>Total (excluding Capital Improvements)</b>	<b>\$ 6,505,368</b>	<b>\$ 9,958,495</b>	<b>\$ 9,300,245</b>	<b>\$ 9,647,660</b>

The Public Works Department records operational expenditures in this fund for road maintenance efforts. Due to the extreme need to preserve and extend the life of the City's streets, the operating budget for maintenance of roads has been increased to \$2.9 million. This allows the Public Works Department to ensure more roads receive the repair and preservation they require. Transfers are made to the Debt Service fund for debt related to capital assets constructed to benefit streets, including a portion of the Public Works building.

The State Legislature reduced its sweep of HURF revenues the over the past few years, allowing the fund balance to return to a healthier level. Since fiscal year 2017, the City is able to use HURF funds for Capital projects. A list of Capital Improvement Projects is in the Capital Spending and Debt Management Section. Whether the fund will support continued capital projects into the future will depend upon the State Legislature's appetite for other government's money.

There is no specific target for retention of fund balance; however, because this fund supports personnel service and other expenditures devoted to streets, a fund balance is budgeted for retention at year-end to begin the next year's operations.

HIGHWAY USERS REVENUE FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 5,795,439</b>	<b>\$ 6,321,925</b>	<b>\$ 5,221,619</b>	<b>\$ 5,113,820</b>	<b>\$ 4,165,876</b>
Sources:					
Estimated Revenues	8,543,931	8,806,178	7,148,430	8,642,592	8,330,200
<b>Total Sources</b>	<b>\$ 8,543,931</b>	<b>\$ 8,806,178</b>	<b>\$ 7,148,430</b>	<b>\$ 8,642,592</b>	<b>\$ 8,330,200</b>
Uses:					
Expenditures					
Personnel	2,602,970	2,589,309	2,924,786	2,722,751	3,137,201
Operating	3,983,036	4,401,589	6,567,850	6,161,894	6,167,359
Capital Outlay	13,714	10,078	465,859	415,600	343,100
Capital Improvements	1,289,329	2,884,673	299,864	173,599	1,000,000
Total Expenditures	7,889,049	9,885,649	10,258,359	9,473,844	10,647,660
Transfers Out:					
Debt Service Fund	116,604	116,842	116,863	116,692	116,677
Equipment Replacement Fund	11,792	11,792	11,792	-	-
Total Transfers Out	128,396	128,634	128,655	116,692	116,677
<b>Total Uses</b>	<b>\$ 8,017,445</b>	<b>\$ 10,014,283</b>	<b>\$ 10,387,014</b>	<b>\$ 9,590,536</b>	<b>\$ 10,764,337</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 6,321,925</b>	<b>\$ 5,113,820</b>	<b>\$ 1,983,035</b>	<b>\$ 4,165,876</b>	<b>\$ 1,731,740</b>



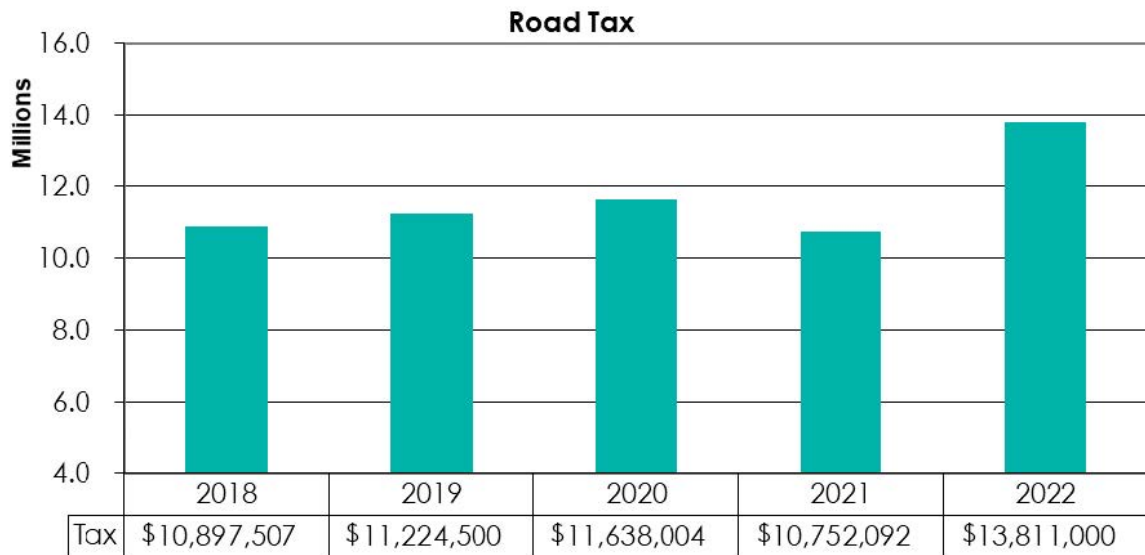
## City Road Tax Fund

The City Road Tax fund accounts for the collection and expenditure of a local one-half percent (.5%) transaction privilege tax approved by voters in 1994 for maintenance and construction of roadways. Pursuant to ballot language, expenditure in this fund is limited to “street and roadway improvements, including but not limited to widening, constructing, paving, repaving and reconstructing such streets and roadways and all appurtenances.”

While some operating expenditures related to roadway maintenance, including but not limited to slurry seal, surface repair, and storm water retention basins, are recorded within the fund, the majority of the funds are used for major construction projects. A portion of these project expenditures pay debt payments related to the 2015 Series Refunded Bond Issue, the proceeds of which were already used for extremely large construction projects. The Capital Improvement Program also uses the fund for current or ongoing roadway construction projects.

The tax base for the Road Tax is the same as the one percent general tax. Its trends and method of projection are the same as that revenue.

The graph below shows five years of City Road Tax collections, while the chart on the next page reflects City Road Tax collections, as well as other sources of revenues and expenditures.

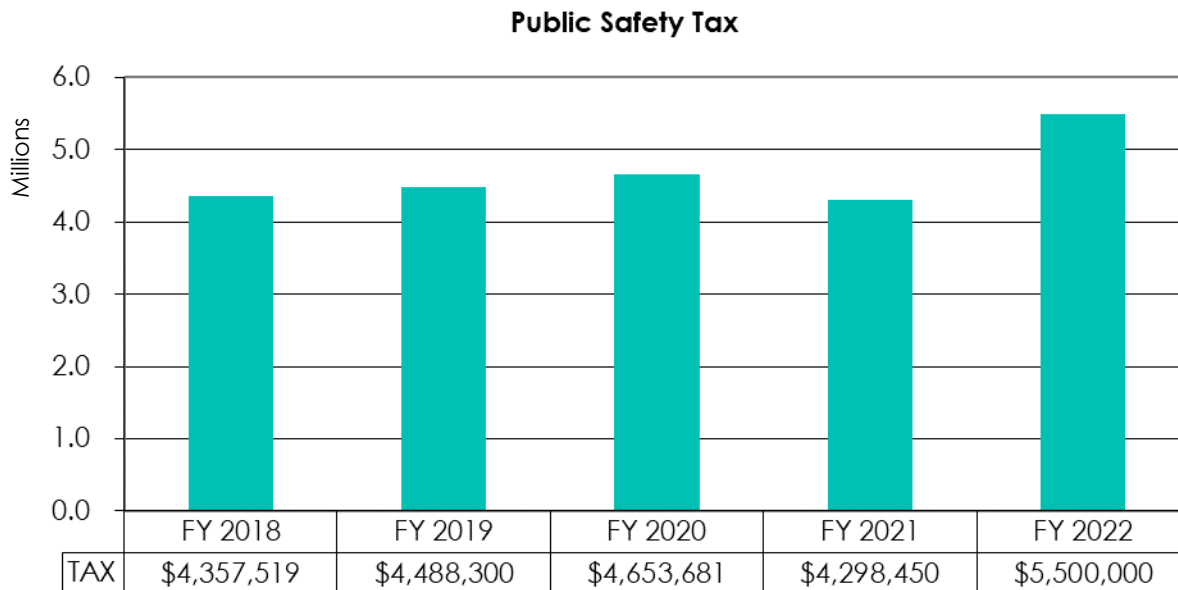


<b>CITY ROAD TAX FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 12,834,597</b>	<b>\$ 6,522,073</b>	<b>\$ 6,071,894</b>	<b>\$ 6,104,089</b>	<b>\$ 9,501,523</b>
Sources:					
Estimated Revenues	11,761,153	13,050,314	11,163,048	13,377,223	13,910,956
Capital Lease Issuance	168,585	82,250	-	-	-
<b>Total Sources</b>	<b>\$ 11,929,738</b>	<b>\$ 13,132,564</b>	<b>\$ 11,163,048</b>	<b>\$ 13,377,223</b>	<b>\$ 13,910,956</b>
Uses:					
Expenditures					
Personnel	1,810,500	1,993,240	1,850,868	1,578,187	2,209,436
Operating	1,820,985	1,145,656	1,681,026	1,555,419	1,772,841
Capital Outlay	393,389	93,561	-	-	61,500
Capital Improvements	9,674,703	5,772,994	4,696,500	2,307,579	11,056,000
Debt Service	33,717	43,256	52,717	61,217	19,000
Total Expenditures	13,733,294	9,048,708	8,281,111	5,502,402	15,118,777
Transfers Out:					
Debt Service Fund	4,497,179	4,490,048	4,492,908	4,477,387	4,454,885
Improvement Districts	-	-	-	-	106,410
Equipment Replacement Fund	11,792	11,792	11,792	-	-
Total Transfers Out	4,508,971	4,501,840	4,504,700	4,477,387	4,561,295
<b>Total Uses</b>	<b>\$ 18,242,265</b>	<b>\$ 13,550,548</b>	<b>\$ 12,785,811</b>	<b>\$ 9,979,789</b>	<b>\$ 19,680,072</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 6,522,070</b>	<b>\$ 6,104,089</b>	<b>\$ 4,449,131</b>	<b>\$ 9,501,523</b>	<b>\$ 3,732,408</b>

## PUBLIC SAFETY TAX FUND

The Public Safety Tax fund accounts for a special two-tenths of one percent (.2%) transaction privilege tax approved by qualified voters in 1994 and renewed in 2010 for 25 years. The expenditure of these funds are limited to "acquire land for, and design, construct, renovate, improve, repair and equip public safety and criminal justice facilities; purchase public safety equipment, vehicles and communications systems and provide for other public safety capital purposes." The dip in FY 2021 was in anticipation of reduced revenues due to the Covid-19 pandemic.

The graph below shows the five-year trend in Public Safety Tax revenues, including FY 2022 projections:



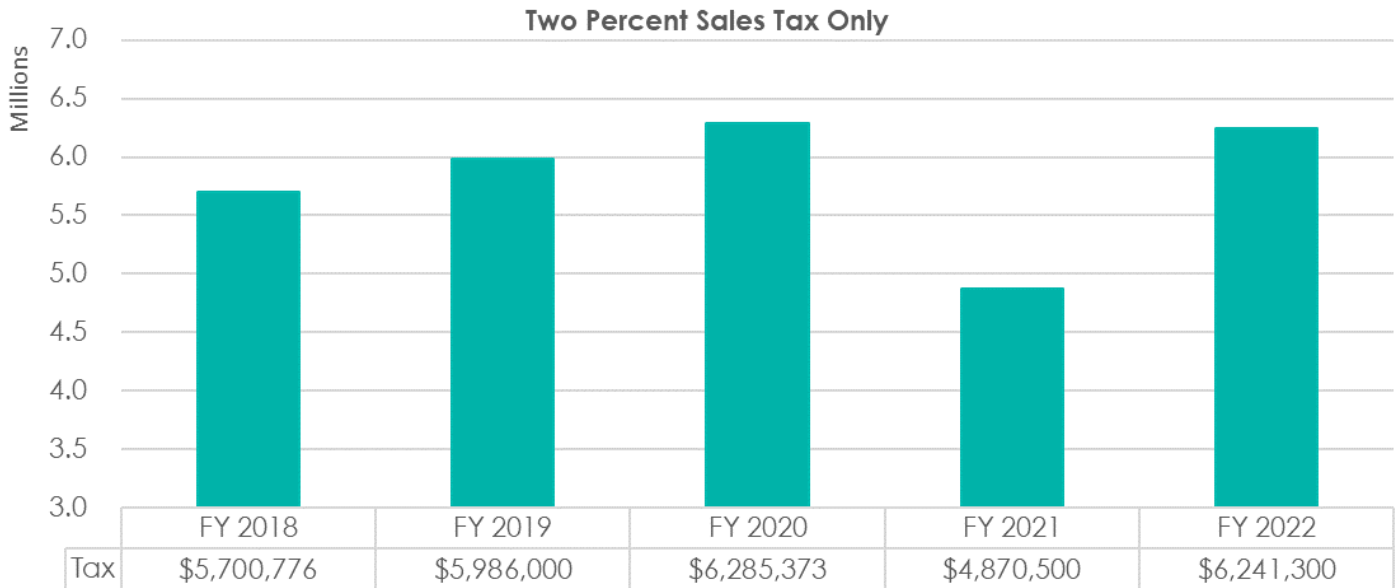
For FY 2022, the Public Safety Tax Fund will continue to pay the debt incurred for the construction of the police station as well as the debt issued in 2007 (refunded 2015) for various public safety projects. The Police and Fire departments continue to budget for various capital items, facility improvements, and public safety equipment in FY 2022. The table below illustrates the revenues from all sources for the Public Safety Tax Fund, along with the expenditures.

<b>PUBLIC SAFETY TAX FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 3,240,560</b>	<b>\$ 3,750,592</b>	<b>\$ 3,778,721</b>	<b>\$ 2,654,340</b>	<b>\$ 3,464,970</b>
Sources:					
Estimated Revenues	4,664,252	4,935,356	4,368,850	5,325,000	5,518,000
Capital Lease Issuance	674,341	248,411	-	-	-
<b>Total Sources</b>	<b>\$ 5,338,593</b>	<b>\$ 5,183,767</b>	<b>\$ 4,368,850</b>	<b>\$ 5,325,000</b>	<b>\$ 5,518,000</b>
Uses:					
Expenditures					
Personnel	-	-	-	-	-
Operating	1,927,840	1,850,856	2,043,250	2,030,347	3,337,341
Capital Outlay	1,525,430	917,915	478,773	516,055	629,361
Capital Improvements	146,360	2,257,989	751,000	417,252	445,000
Debt Service	282,273	304,671	597,841	603,345	327,956
Total Expenditures	3,881,903	5,331,431	3,870,864	3,566,999	4,739,658
Transfers Out:					
Debt Service Fund	946,658	948,588	948,760	947,371	947,244
Total Transfers Out	946,658	948,588	948,760	947,371	947,244
<b>Total Uses</b>	<b>\$ 4,828,561</b>	<b>\$ 6,280,019</b>	<b>\$ 4,819,624</b>	<b>\$ 4,514,370</b>	<b>\$ 5,686,902</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 3,750,592</b>	<b>\$ 2,654,340</b>	<b>\$ 3,327,948</b>	<b>\$ 3,464,970</b>	<b>\$ 3,296,068</b>

## Two Percent Tax Fund

The Two Percent Tax fund accounts for its namesake revenue source. Originally approved by voters in 1971, renewed by voters for 15 years in 1994 and in 2009, this transaction privilege tax applies to a smaller tax base of bars, hotels, and restaurants. Pursuant to the ballot language, the expenditures in this fund are limited to “pay the costs of acquisition, construction, operation, maintenance, promotion, administration, repair and reconstruction for...citywide parks, recreation, arts and cultural activities, Yuma Art Center, City golf courses, the City’s baseball/recreation complex, existing Yuma Civic Center and necessary and appropriate service and administrative facilities appurtenant thereto.” In addition to these activities, the Two Percent Tax fund requires expenditure of “\$600,000 to the historic Yuma Crossing area (Heritage Area) located within the city limits; and \$400,000 to conventions and tourism.”

The graph below presents five years of 2% sales tax only, including FY 2022 projections, and illustrates steady growth experienced in the past 6 years. The estimated revenues in this fund decreased due to the COVID-19 pandemic but quickly rebounded as local bars, restaurants and hotels were able to reopen. Our revenue projections increased to our previous growth level for FY 2022.



The table below illustrates the revenues from all sources within the Two Percent Tax Fund, which includes the 2% Sales Tax as well as revenues generated from within the fund, and its expenditures.

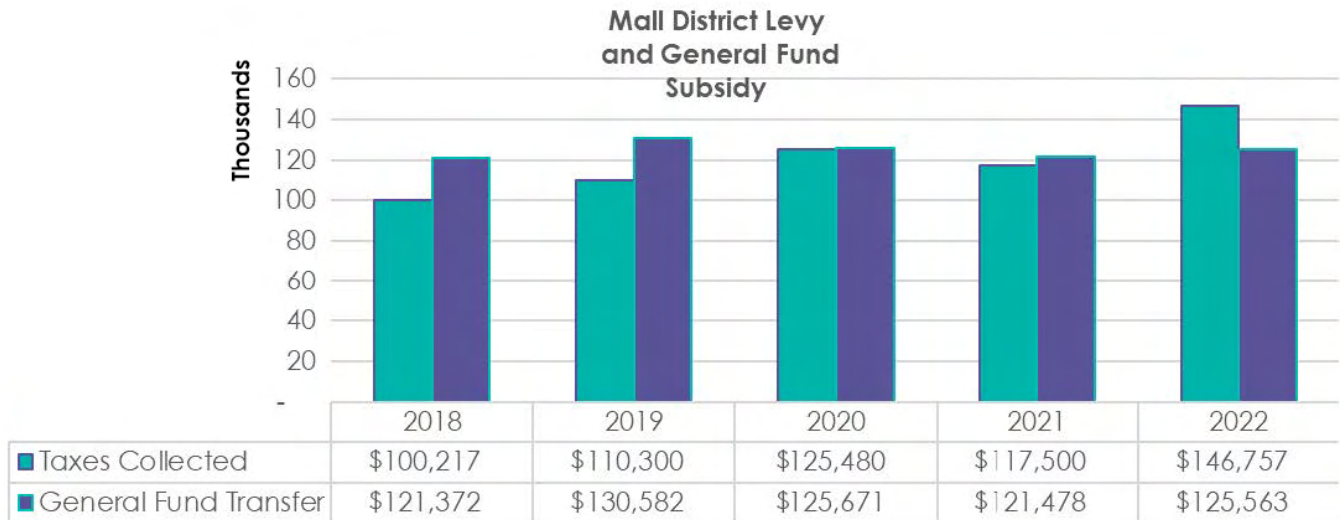
<b>TWO PERCENT TAX FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 2,427,714</b>	<b>\$ 1,475,660</b>	<b>\$ 1,454,199</b>	<b>\$ 773,883</b>	<b>\$ 1,085,232</b>
Sources:					
Estimated Revenues	6,817,042	6,641,047	5,385,527	6,380,675	6,944,300
Capital Lease Issuance	168,585	68,942	-	-	-
<b>Total Sources</b>	<b>\$ 6,985,627</b>	<b>\$ 6,709,989</b>	<b>\$ 5,385,527</b>	<b>\$ 6,380,675</b>	<b>\$ 6,944,300</b>
Uses:					
Expenditures					
Personnel	3,043,556	2,994,526	2,667,608	2,113,843	2,775,834
Operating	3,536,849	3,243,130	2,667,657	2,851,970	3,271,310
Capital Outlay	229,053	171,619	103,885	78,030	41,629
Capital Improvements	-	-	75,000	9,300	367,300
Debt Service	33,717	43,895	33,717	58,217	-
Total Expenditures	6,843,175	6,453,170	5,547,867	5,111,360	6,456,073
Transfers Out:					
Debt Service Fund	569,508	571,097	571,302	570,467	1,125,457
Desert Hills Golf Course Fund	250,000	250,000	250,000	250,000	400,000
Equipment Replacement Fund	274,998	137,499	137,499	137,499	-
Total Transfers Out	1,094,506	958,596	958,801	957,966	1,525,457
<b>Total Uses</b>	<b>\$ 7,937,681</b>	<b>\$ 7,411,766</b>	<b>\$ 6,506,668</b>	<b>\$ 6,069,326</b>	<b>7,981,530</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 1,475,660</b>	<b>\$ 773,883</b>	<b>\$ 333,058</b>	<b>\$ 1,085,232</b>	<b>48,003</b>

## Mall Maintenance Fund

The Mall Maintenance Fund accounts for the collection and expenditure of a special property tax levied on properties located in the downtown mall. The district maintains the common areas of the downtown mall. The Parks Department is responsible for the maintenance. The district was originally created in 1969 to finance improvements to the downtown business area in an effort to retain retail business as the city grew to the south.

The plan failed to retain the larger retail outlets that eventually did move south in the city and the downtown area declined. To maintain the mall maintenance activities, the general fund subsidized the fund with a transfer in. In more recent years, however, new smaller retail developments have flourished. To help spur continued growth, the council reduced the tax rate of the district. Since then, assessed values have increased leading to the improving tax collections.

The graph below shows the five-year history of taxes collected versus general funds transfers.



<b>MALL MAINTENANCE FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	\$ -	\$ -	\$ -	\$ -	\$ -
Sources:					
Estimated Revenues	125,738	126,456	117,500	123,000	146,757
Transfers In:					
General Fund	104,969	108,746	121,478	88,055	125,563
Total Transfers In	104,969	108,746	121,478	88,055	125,563
<b>Total Sources</b>	<b>\$ 230,707</b>	<b>\$ 235,202</b>	<b>\$ 238,978</b>	<b>\$ 211,055</b>	<b>\$ 272,320</b>
Uses:					
Expenditures					
Personnel	104,556	115,785	105,556	106,200	117,589
Operating	126,152	119,417	117,594	104,855	142,044
Debt Service	-	-	-	-	5,292
Capital Outlay	-	-	15,828	-	7,395
Total Expenditures	230,707	235,202	238,978	211,055	272,320
<b>Total Uses</b>	<b>\$ 230,707</b>	<b>\$ 235,202</b>	<b>\$ 238,978</b>	<b>\$ 211,055</b>	<b>\$ 272,320</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

## Grant Funds

A variety of federal and state grants and entitlements are recorded in this fund. Individual grant funds included here are the HUD CDBG Entitlement, Community Redevelopment, and the Appropriated Grants Fund. The largest continuing grant is the Community Development Block Grant (CDBG). The city continues to seek grant funding for a number of transportation, communication and parks projects with related capital projects expenditures planned in the fund.

All grant funds are restricted to the purposes for which the grants were authorized. Those purposes range from parks improvements to overtime compensation for police officers.

This fund's budget will vary significantly from year to year as the city budgets for all grants for which staff believes it has a reasonable chance of award. This often causes a distinct variance between the budget of a given year and its actual revenues and expenditures.

GRANT FUNDS	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	\$ -	\$ (163,707)	\$ -	\$ (304,037)	\$ (591,677)
Sources:					
Estimated Revenues	3,937,512	9,266,304	42,334,637	24,695,607	48,055,515
<b>Total Sources</b>	<b>3,937,512</b>	<b>9,266,304</b>	<b>42,334,637</b>	<b>24,695,607</b>	<b>48,055,515</b>
Uses:					
Expenditures					
Personnel	1,875,971	7,641,495	4,843,957	6,646,891	562,055
Operating	1,890,822	1,327,232	10,797,613	15,326,558	16,025,172
Capital Outlay	335,628	67,557	1,067,752	1,194,178	1,170,000
Capital Improvements	(1,200)	370,350	1,891,633	1,815,620	30,298,288
<b>Total Expenditures</b>	<b>4,101,221</b>	<b>9,406,633</b>	<b>18,600,955</b>	<b>24,983,247</b>	<b>48,055,515</b>
<b>Total Uses</b>	<b>\$ 4,101,221</b>	<b>\$ 9,406,633</b>	<b>\$ 18,600,955</b>	<b>\$ 24,983,247</b>	<b>\$ 48,055,515</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ (163,709)</b>	<b>\$ (304,037)</b>	<b>\$ 23,733,682</b>	<b>\$ (591,677)</b>	<b>\$ (591,677)</b>



## Debt Service Funds

Debt Service Funds are used to account for payment of principal and interest on bonded debt paid from governmental fund resources. Long-term bonded debt of enterprise funds is recorded and paid directly from the fund. A discussion of debt activity is included in the Debt Management section.

The City has two types of long-term governmental debt. First is debt of the Yuma Municipal Property Corporation (MPC); these bond issues are represented below. Transfers from the operating funds benefiting from the infrastructure provided by the debt are made each year. Individual debt service funds included here are the 2015 MPC Senior Lien Excise Tax Revenue and Revenue Refunding Debt Service Fund, the 2015 MPC Senior Lien Road Tax and Subordinate Lien Excise Tax Revenue Refunding Debt Service Fund 2021 Refunding MPC Debt Service Fund, and the 2021 Public Safety Pension Bond Fund.

DEBT SERVICE FUNDS	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 2,680</b>	<b>\$ 1,039</b>	<b>\$ 3,827</b>	<b>\$ 1,048</b>	<b>\$ (3,001)</b>
Sources:					
Estimated Revenues	10,302	5,199	-	-	-
Bond Proceeds					
Transfers In:					
General Fund	4,107,828	4,105,066	4,105,294	4,017,668	12,658,423
Desert Hills Golf Course Fund	2,099	2,103	2,104	2,100	2,100
Highway Users Revenue Fund	116,604	116,842	116,863	116,692	116,677
Road Tax Fund	4,497,179	4,490,048	4,492,908	4,477,387	4,454,885
Solid Waste Fund	165,034	165,370	165,400	165,158	165,136
Capital Projects Fund	555,252	555,955	555,955	555,141	-
Water Fund	59,546	59,667	59,678	59,591	59,583
Wastewater Fund	65,920	66,055	66,067	65,970	65,961
Two Percent Fund	569,508	571,097	571,302	570,467	1,125,457
Public Safety Tax	946,658	948,588	948,760	947,371	947,244
Total Transfers In	11,085,628	11,080,791	11,084,331	10,977,544	19,595,466
<b>Total Sources</b>	<b>\$ 11,095,930</b>	<b>\$ 11,085,990</b>	<b>\$ 11,084,331</b>	<b>\$ 10,977,544</b>	<b>\$ 19,595,466</b>
Uses:					
Expenditures					
Debt Service	11,095,231	11,085,981	11,069,931	10,981,593	19,595,466
<b>Total Uses</b>	<b>\$ 11,095,231</b>	<b>\$ 11,085,981</b>	<b>\$ 11,069,931</b>	<b>\$ 10,981,593</b>	<b>\$ 19,595,466</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 3,379</b>	<b>\$ 1,048</b>	<b>\$ 18,227</b>	<b>\$ (3,001)</b>	<b>\$ (3,001)</b>

In addition to governmental debt, the City also records the activity of one Improvement District. Improvement District 68 was created to construct public improvements around the Las Palmillas Shopping Center. The developer of this project, originally the sole property owner within the district, paid most of the debt service. This debt was completely paid in FY 2021 and the remaining balance will be budgeted for appropriate expenditure.

<b>IMPR DISTRICT #68 DEBT SERVICE</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unassigned Fund Balance July 1,</b>	<b>\$ 3,964</b>	<b>\$ 3,964</b>	<b>\$ 465</b>	<b>\$ 3,963</b>	<b>\$ 3,213</b>
Sources:					
Estimated Revenues	376,477	375,379	373,578	373,578	-
<b>Total Sources</b>	<b>\$ 376,477</b>	<b>\$ 375,379</b>	<b>\$ 373,578</b>	<b>\$ 373,578</b>	<b>\$ -</b>
Uses:					
Expenditures					
Debt Service	377,228	375,380	374,328	374,328	-
<b>Total Uses</b>	<b>\$ 377,228</b>	<b>\$ 375,380</b>	<b>\$ 374,328</b>	<b>\$ 374,328</b>	<b>\$ -</b>
<b>Unassigned Fund Balance June 30,</b>	<b>\$ 3,214</b>	<b>\$ 3,963</b>	<b>\$ (285)</b>	<b>\$ 3,213</b>	<b>\$ 3,213</b>

## Capital Projects Fund

The Capital Projects Fund accounts for the expenditures related to governmental capital improvement projects for which no operational governmental funds exist. Revenues include anticipated or actual bond proceeds, developer deposits and development fees. Expenditures for capital projects of Enterprise Funds are recorded within those respective funds and displayed later in that section. A list of capital projects is included within the Capital Improvement Section of this document. Only projects funded through the aforementioned revenues are recorded within this fund. All other governmental capital projects are recorded directly within the operating fund that pays for the project.

A series of public meetings and presentations to Council occur with this portion of the budget (all funds inclusive). By charter, the Capital Improvement Program is developed separately from the operating budget; however, this budget is not independent, as capital projects rely on available revenues from the operating funds for their capital sources. Accordingly, operational needs of the departments come first in determining use of expendable resources. Fund balance at the end of a fiscal year represents unspent bond proceeds or other capital-directed revenues of the fund.

CAPITAL PROJECTS FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	\$ 16,488,464	\$ 11,325,792	\$ 8,847,288	\$ 9,806,284	\$ 10,617,052
Sources:					
Estimated Revenues	1,616,861	1,531,890	1,347,467	2,061,120	2,019,120
<b>Total Sources</b>	\$ 1,616,861	\$ 1,531,890	\$ 1,347,467	\$ 2,061,120	\$ 2,019,120
Uses:					
Expenditures					
Debt Service					
Capital Improvements	6,224,274	2,495,443	1,123,000	695,211	6,084,000
Transfers Out:					
Debt Service Fund	555,252	555,955	555,955	555,141	-
Total Transfers Out	555,252	555,955	555,955	555,141	-
<b>Total Uses</b>	\$ 6,779,526	\$ 3,051,398	\$ 1,678,955	\$ 1,250,352	\$ 6,084,000
<b>Unassigned Fund Balance June 30,</b>	\$ 11,325,799	\$ 9,806,284	\$ 8,515,800	\$ 10,617,052	\$ 6,552,172

## Enterprise Funds

Enterprise funds are used by governments to account for business-like operations in which user charges are the main source of revenue. Taxes and other governmental revenues are generally not used to finance these operations for a number of reasons (although subsidy of enterprise operations by governmental revenues is not unusual):

- The beneficiary of services of an enterprise-related activity can be readily identified and the service provision can be measured to determine charges.
- General revenues have legal, statutory or charter-related limitations in amount and cannot cover all the services required by its citizens.
- General revenues are historically used to finance expenditures for services in which the ultimate beneficiary cannot be readily determined.

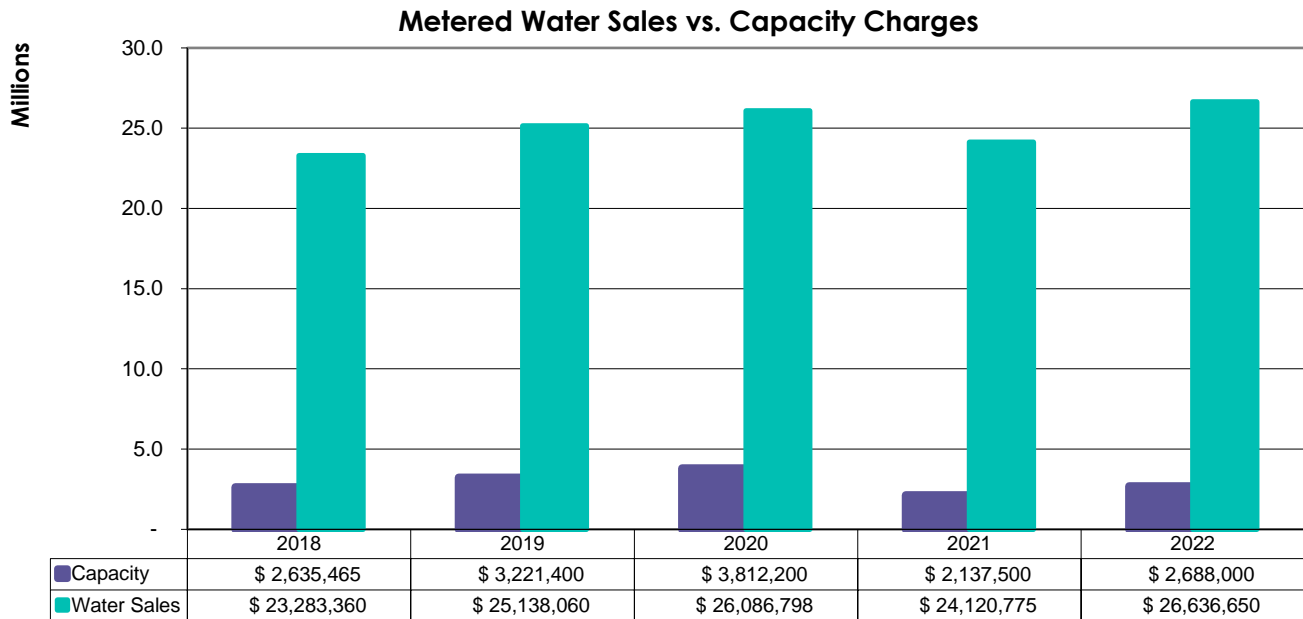
Enterprise funds account for activities using accounting principles similar to commercial businesses. For financial reporting purposes, each fund records transactions on an accrual basis in which long-lived assets are not recorded as expenses when purchased but as assets. The costs of these assets are then amortized over their useful lives as depreciation. Similarly, any debt of an enterprise fund is recorded as a long-term liability within the fund with the only expense recognition related to interest on the debt.

For budget purposes, however, the expenditure of monies related to these activities must be accounted for like those of governmental funds. As such, the expenditure of funds is generally reported when expended, irrespective of the long-term use of the underlying asset. Moreover, state law requires the budgeting of all funds that are to be expended in a fiscal year. This leads to a budget basis of reporting that is not in accordance with generally accepted accounting principles (GAAP). This "budget basis" results in two types of reporting for Enterprise Funds on the city's financial statements. That basis shows operating budgets that are similar to GAAP and capital budgets that report in a more traditional governmental display, and does not include budgets for depreciation.

## Water Fund

The Water Fund records the financial activity of the City's water treatment and distribution system. The system is not tax supported but relies on a combination of charges for water and capacity fees for new development to maintain and expand its services to meet the needs of a growing city. This growth has come with the price of investing in water system infrastructure and plant capacity.

The following chart provides five years of metered water sales versus capacity charges, including FY 2022 projections. The term 'capacity charges' includes system development fees. Revenues for FY 2022 are projected on the basis of recent historical growth in the customer combined with assumptions for changes in consumption.



The operating portion of the budget is presented in the table below. Debt service appears as both expenditure and a transfer because debt is recorded in the Water Fund and because the fund pays a portion of the debt used to construct the Fleet Maintenance Facility. The latter is part of governmental debt not recorded in this fund.

<b>WATER FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 21,839,371</b>	<b>\$ 28,315,301</b>	<b>\$ 29,545,015</b>	<b>\$ 33,384,394</b>	<b>\$ 33,387,848</b>
Sources:					
Estimated Revenues	26,328,439	26,256,787	24,120,775	25,398,500	26,636,650
<b>Total Sources</b>	<b>\$ 26,328,439</b>	<b>\$ 26,256,787</b>	<b>\$ 24,120,775</b>	<b>\$ 25,398,500</b>	<b>\$ 26,636,650</b>
Uses:					
Expenditures					
Personnel	5,762,931	5,866,387	5,832,617	5,408,574	6,523,493
Operating	6,618,041	6,582,684	7,236,055	7,174,084	7,610,657
Capital Outlay	544,650	121,874	1,017,487	317,256	787,000
Debt Service	6,513,865	6,498,300	6,486,944	6,486,944	6,439,251
Capital Improvements	318,861	2,024,167	8,246,500	5,948,597	13,660,430
Total Expenditures	19,758,348	21,093,412	28,819,603	25,335,455	35,020,831
Transfers Out:					
Debt Service Fund	59,546	59,667	59,678	59,591	59,583
Water Transfer Fund	34,615	34,615	10,000	-	17,854
Total Transfers Out	94,161	94,282	69,678	59,591	77,437
<b>Total Uses</b>	<b>\$ 19,852,509</b>	<b>\$ 21,187,694</b>	<b>\$ 28,889,281</b>	<b>\$ 25,395,046</b>	<b>\$ 35,098,268</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 28,315,301</b>	<b>\$ 33,384,394</b>	<b>\$ 24,776,509</b>	<b>\$ 33,387,848</b>	<b>\$ 24,926,230</b>

There are five restricted water funds that do not rely on water rates, but on capacity and system charges, bond proceeds, and federal grant funds for new development. A comparison of capacity charges and metered sales is shown above. The use of these funds is primarily for capital projects and debt service payments.

The Water Transfer Fund accounts for a short-term water rate charged in the late 1980s to accumulate resources to lead campaigns for the preservation of Yuma's water rights. A portion of the budget was moved to the Water Fund-Administration to continue the fight. In FY 2022, the fund will be re-absorbed into the Water Fund and any further expenses for water rights issues will be funded therein.

<b>WATER TRANSFER FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 50,436</b>	<b>\$ 59,794</b>	<b>\$ 28,390</b>	<b>\$ 61,080</b>	<b>\$ 33,662</b>
Sources:					
Estimated Revenues	10,115	553	-	300	300
Transfers In:					
Water Fund	34,615	34,615	10,000	-	17,854
Total Transfers In	34,615	34,615	10,000	-	17,854
<b>Total Sources</b>	<b>\$ 44,730</b>	<b>\$ 35,168</b>	<b>\$ 10,000</b>	<b>\$ 300</b>	<b>\$ 18,154</b>
Uses:					
Expenditures					
Operating	35,372	33,882	42,750	27,718	40,670
<b>Total Uses</b>	<b>\$ 35,372</b>	<b>\$ 33,882</b>	<b>\$ 42,750</b>	<b>\$ 27,718</b>	<b>\$ 40,670</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 59,794</b>	<b>\$ 61,080</b>	<b>\$ (4,360)</b>	<b>\$ 33,662</b>	<b>\$ 11,146</b>

The Water Capacity Fund and Water System Development Fund are used primarily for the debt service on the 2015 and 2016 Series Utility Bonds.

<b>WATER CAPACITY FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 4,932,923</b>	<b>\$ 5,000,986</b>	<b>\$ 5,918,666</b>	<b>\$ 5,455,848</b>	<b>\$ 5,635,660</b>
Sources:					
Estimated Revenues	2,367,656	2,754,552	2,272,500	2,479,500	2,688,000
<b>Total Sources</b>	<b>\$ 2,367,656</b>	<b>\$ 2,754,552</b>	<b>\$ 2,272,500</b>	<b>\$ 2,479,500</b>	<b>\$ 2,688,000</b>
Uses:					
Expenditures					
Debt Service	2,299,593	2,299,691	2,299,688	2,299,688	2,299,582
<b>Total Uses</b>	<b>\$ 2,299,593</b>	<b>\$ 2,299,691</b>	<b>\$ 2,299,688</b>	<b>\$ 2,299,688</b>	<b>\$ 2,299,582</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 5,000,986</b>	<b>\$ 5,455,848</b>	<b>\$ 5,891,478</b>	<b>\$ 5,635,660</b>	<b>\$ 6,024,078</b>

<b>WATER SYSTEM DEVELOPMENT</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 90,415</b>	<b>\$ 112,728</b>	<b>\$ 107,276</b>	<b>\$ 145,586</b>	<b>\$ 164,873</b>
Sources:					
Estimated Revenues	142,022	152,573	165,150	139,000	149,700
<b>Total Sources</b>	<b>\$ 142,022</b>	<b>\$ 152,573</b>	<b>\$ 165,150</b>	<b>\$ 139,000</b>	<b>\$ 149,700</b>
Uses:					
Expenditures					
Debt Service	119,709	119,715	119,713	119,713	119,708
<b>Total Uses</b>	<b>\$ 119,709</b>	<b>\$ 119,715</b>	<b>\$ 119,713</b>	<b>\$ 119,713</b>	<b>\$ 119,708</b>
Sources Less Uses	\$ 112,728	\$ 145,586	\$ 152,713	\$ 164,873	\$ 194,865
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 112,728</b>	<b>\$ 145,586</b>	<b>\$ 152,713</b>	<b>\$ 164,873</b>	<b>\$ 194,865</b>

The Water Revenue Bond Fund was established to account for the MPC2007 Utility Series bond funds. The majority of the water portion of the bond's proceeds were used for the Agua Viva Water Treatment Facility. The Water Fund services this debt.

<b>WATER REVENUE BOND FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 1,363,743</b>	<b>\$ 919,351</b>	<b>\$ 894,605</b>	<b>\$ 618,202</b>	<b>\$ 619,002</b>
Sources:					
Estimated Revenues	31,746	19,551	-	800	-
<b>Total Sources</b>	<b>\$ 31,746</b>	<b>\$ 19,551</b>	<b>\$ -</b>	<b>\$ 800</b>	<b>\$ -</b>
Uses:					
Expenditures					
Capital Improvements	476,138	320,699	-	-	-
<b>Total Uses</b>	<b>\$ 476,138</b>	<b>\$ 320,699</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 919,351</b>	<b>\$ 618,202</b>	<b>\$ 894,605</b>	<b>\$ 619,002</b>	<b>\$ 619,002</b>



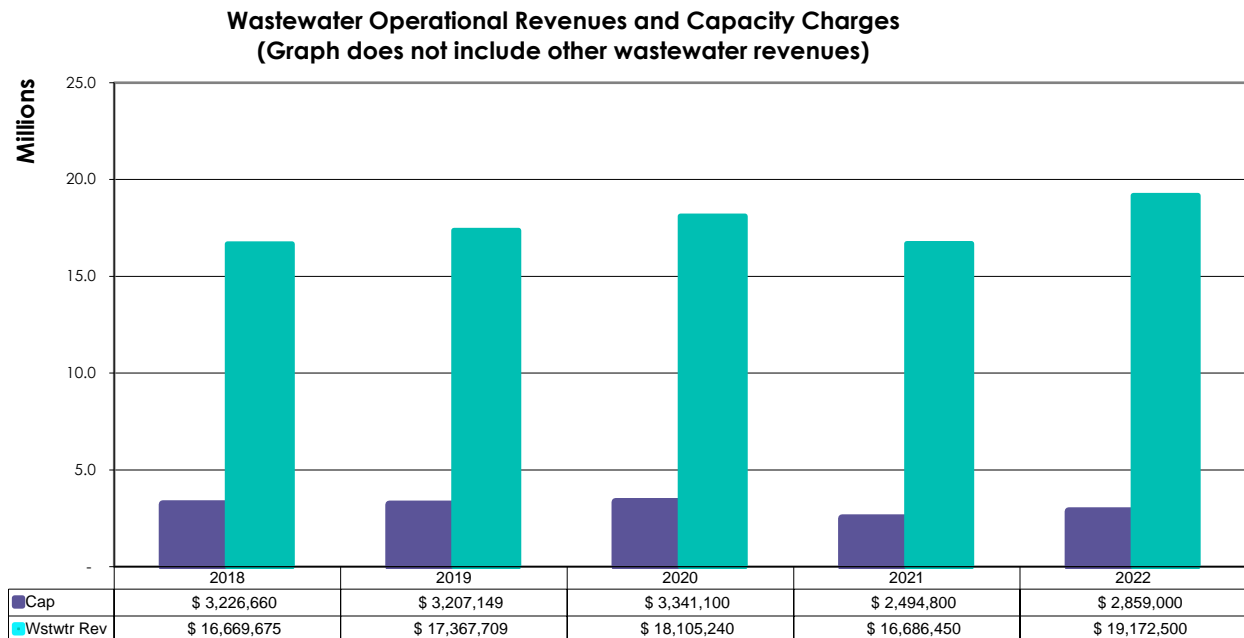
## Wastewater Fund

The Utilities Department also operates the Wastewater Collection and Treatment System and accounts for same in the Wastewater Fund. Like the Water Fund, this fund is an enterprise fund relying solely on charges to customers for funding. Through a series of rate charges and capacity fees, the system provides environmentally sound wastewater services. This system is also undergoing rapid expansion to meet the City's needs.

The increase in customer base for wastewater is similar to that of the Water Fund. Overall, there are fewer wastewater customers compared to water, as a number of water customers, particularly those outside the city limits, are not served by the wastewater system. Instead, they rely on septic systems. Over time, many of those customers are being brought into the system. The expansion of the system is not being caused by this type of customer, however, but by new population and the increasing numbers of new subdivisions. Like water, system rates are increasing to finance the expansion of capacity, both in the collection system as well as the treatment plant capacity. The revenue projections in this fund has been reduced by 10% to allow for a decrease in wastewater service usage.

The operations portion of the Wastewater Fund is presented first. As in the Water Fund, this fund transfers monies to the debt service funds to pay its portion of the debt recorded in governmental funds that benefit wastewater operations. For capital projects, both operational revenues and capacity charges pay for.

The graph below shows a five-year history of capacity charges versus wastewater revenues.



<b>WASTEWATER FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 24,243,131</b>	<b>\$ 25,641,272</b>	<b>\$ 25,051,642</b>	<b>\$ 29,470,050</b>	<b>\$ 30,194,780</b>
Sources:					
Estimated Revenues	18,244,926	18,265,778	16,686,450	18,196,000	19,172,500
Capital Lease Issuance	91,922	91,922	-	-	-
<b>Total Sources</b>	<b>\$ 18,244,926</b>	<b>\$ 18,265,778</b>	<b>\$ 16,686,450</b>	<b>\$ 18,196,000</b>	<b>\$ 19,172,500</b>
Total Sources Available	\$ 42,488,057	\$ 43,907,050	\$ 41,738,092	\$ 47,666,050	\$ 49,367,280
Uses:					
Expenditures					
Personnel	4,425,751	4,722,678	4,808,072	4,463,513	5,279,032
Operating	5,961,132	5,991,969	6,445,539	6,267,555	6,728,632
Capital Outlay	339,806	138,968	316,350	344,844	269,152
Debt Service	2,032,931	2,038,833	2,024,894	2,048,840	2,022,768
Capital Improvements	4,021,245	1,478,498	3,923,000	4,280,548	13,124,000
Total Expenditures	16,780,865	14,370,945	17,517,855	17,405,300	27,423,584
Transfers Out:					
Debt Service Fund	65,920	66,055	66,067	65,970	65,961
Total Transfers Out	65,920	66,055	66,067	65,970	65,961
<b>Total Uses</b>	<b>\$ 16,846,785</b>	<b>\$ 14,437,000</b>	<b>\$ 17,583,922</b>	<b>\$ 17,471,270</b>	<b>\$ 27,489,545</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 25,641,272</b>	<b>\$ 29,470,050</b>	<b>\$ 24,154,170</b>	<b>\$ 30,194,780</b>	<b>\$ 21,877,735</b>

There are four restricted wastewater funds that are for various capacity charges for system expansion. The Wastewater Capacity Fund and Wastewater Sanitary Sewer Interceptor Charge Fund (SSIC) are primarily responsible for the debt service on the 2016 Utilities Series Bond. In addition, the Wastewater Capacity Fund will be partially responsible for the new debt payment when the Desert Dunes Wastewater Plant expansion occurs.

<b>WASTEWATER CAPACITY FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 11,066,322</b>	<b>\$ 11,539,164</b>	<b>\$ 12,999,424</b>	<b>\$ 12,367,097</b>	<b>\$ 12,815,927</b>
Sources:					
Estimated Revenues	2,934,301	3,289,505	2,744,800	2,910,400	2,899,000
Loan payback fr WW SSIC	193,068	193,068	193,068	193,068	193,068
<b>Total Sources</b>	<b>\$ 3,127,369</b>	<b>\$ 3,482,573</b>	<b>\$ 2,937,868</b>	<b>\$ 3,103,468</b>	<b>\$ 3,092,068</b>
Uses:					
Expenditures					
Debt Service	2,654,527	2,654,640	2,654,638	2,654,638	6,816,373
<b>Total Uses</b>	<b>\$ 2,654,527</b>	<b>\$ 2,654,640</b>	<b>\$ 2,654,638</b>	<b>\$ 2,654,638</b>	<b>\$ 6,816,373</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 11,539,164</b>	<b>\$ 12,367,097</b>	<b>\$ 13,282,654</b>	<b>\$ 12,815,927</b>	<b>\$ 9,091,621</b>

<b>WASTEWATER SSIC</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 274,948</b>	<b>\$ 281,838</b>	<b>\$ 362,164</b>	<b>\$ 294,587</b>	<b>\$ 303,933</b>
Sources:					
Estimated Revenues	205,943	211,803	191,745	208,400	208,400
<b>Total Sources</b>	<b>\$ 205,943</b>	<b>\$ 211,803</b>	<b>\$ 191,745</b>	<b>\$ 208,400</b>	<b>\$ 208,400</b>
Uses:					
Expenditures					
Loan payback to WW Capacity	193,068	193,068	193,068	193,068	193,068
Debt Service	5,985	5,986	5,986	5,986	5,986
Total Expenditures	\$ 199,053	\$ 199,054	\$ 199,054	\$ 199,054	\$ 199,054
<b>Total Uses</b>	<b>\$ 199,053</b>	<b>\$ 199,054</b>	<b>\$ 199,054</b>	<b>\$ 199,054</b>	<b>\$ 199,054</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 281,838</b>	<b>\$ 294,587</b>	<b>\$ 354,855</b>	<b>\$ 303,933</b>	<b>\$ 313,279</b>

There are two wastewater trunk sewer funds that are for the collection of fees for future sanitary trunk sewer improvements in these established areas as defined by the Metropolitan Sanitary Sewer Collection System Master Plan. These two funds are shown below: Wastewater Area A & B and Wastewater 26<sup>th</sup> PI Trunk.

<b>WASTEWATER AREA A&amp;B</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 926,236</b>	<b>\$ 948,933</b>	<b>\$ 955,965</b>	<b>\$ 964,543</b>	<b>\$ 967,243</b>
Sources:					
Estimated Revenues	22,697	15,610	10,000	2,700	3,000
<b>Total Sources</b>	<b>\$ 22,697</b>	<b>\$ 15,610</b>	<b>\$ 10,000</b>	<b>\$ 2,700</b>	<b>\$ 3,000</b>
Uses:					
Expenditures					
Operating	-	-	-	-	-
<b>Total Uses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 948,933</b>	<b>\$ 964,543</b>	<b>\$ 965,965</b>	<b>\$ 967,243</b>	<b>\$ 970,243</b>
<b>WASTEWATER 26TH PL TRUNK</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 144,891</b>	<b>\$ 148,409</b>	<b>\$ 149,493</b>	<b>\$ 150,846</b>	<b>\$ 151,246</b>
Sources:					
Estimated Revenues	3,518	2,437	3,150	400	500
<b>Total Sources</b>	<b>\$ 3,518</b>	<b>\$ 2,437</b>	<b>\$ 3,150</b>	<b>\$ 400</b>	<b>\$ 500</b>
Uses:					
Expenditures					
Operating	-	-	-	-	-
<b>Total Uses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 148,409</b>	<b>\$ 150,846</b>	<b>\$ 152,643</b>	<b>\$ 151,246</b>	<b>\$ 151,746</b>

## Yuma Regional Communication System Fund

The Yuma Regional Communications System Fund was created to account for the activities of the regional radio communication system, which includes the 800/700 MHz digital trunked radio system, the regional public safety software system and the regional E911 communications system. These systems are used by the City's public safety agencies in Yuma and La Paz counties.

The systems are designed to integrate and include interoperability capabilities for use local public safety agencies in Yuma and La Paz counties along with regional emergency response agencies. The city and other emergency response agencies contribute to fund the operation of this system. Accordingly the fund is split into three operational business entities: radio, public safety software, and E911. The fund also tracks funding from external sources such as grants.

YUMA REGIONAL COMM. SYSTEM FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	\$ 1,734,500	\$ 2,001,260	\$ 2,149,857	\$ 2,659,281	\$ 2,244,032
Sources:					
Estimated Revenues	1,994,088	2,295,484	2,126,114	2,264,781	2,293,760
<b>Total Sources</b>	\$ 1,994,088	\$ 2,295,484	\$ 2,126,114	\$ 2,264,781	\$ 2,293,760
Uses:					
Expenditures					
Personnel	553,202	527,321	651,949	516,279	664,180
Operating	1,165,517	1,110,141	2,506,868	2,120,057	1,788,704
Capital Outlay	8,609	-	407	43,694	9,975
<b>Total Expenditures</b>	1,727,328	1,637,463	3,159,224	2,680,030	2,462,859
<b>Total Uses</b>	\$ 1,727,328	\$ 1,637,463	\$ 3,159,224	\$ 2,680,030	\$ 2,462,859
<b>Unassigned Fund Balance June 30,</b>	\$ 2,001,260	\$ 2,659,281	\$ 1,116,747	\$ 2,244,032	\$ 2,074,933

YUMA REG COMM. SYSTEM GRANT FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unassigned Fund Balance July 1,</b>	\$ -	\$ -	\$ -	\$ -	\$ 384,248
Sources:					
Estimated Revenues	-	688,376	1,000,000	884,672	1,000,000
<b>Total Sources</b>	\$ -	\$ 688,376	\$ 1,000,000	\$ 884,672	\$ 1,000,000
Uses:					
Expenditures					
Operating	-	688,376	1,000,000	500,424	1,000,000
<b>Total Expenditures</b>	-	688,376	1,000,000	500,424	1,000,000
<b>Total Uses</b>	\$ -	\$ 688,376	\$ 1,000,000	\$ 500,424	\$ 1,000,000
<b>Unassigned Fund Balance June 30,</b>	\$ -	\$ -	\$ -	\$ 384,248	\$ 384,248

## Solid Waste Fund

Collection and disposal of residential solid waste is accounted for in this fund. Until fiscal 2000, residential fees were limited to disposal of solid waste and other related expenses. A permanent solid waste collection fee was created in 2011, changing what was classified as a Special Revenue Fund (with General Fund subsidy) into an enterprise fund.

In 2000, the Environmental Solid Waste Fee was created to offset the ever-increasing costs of landfill disposal and to cover the City's neighborhood cleanup program, its recycling efforts and its household hazardous waste collection efforts. This fee pays for pass-through costs for landfill services and extra sanitation services such as the household hazardous waste days and Neighborhood Cleanup.

The residential collection fee is increasing by 3% from \$7.00 per month to \$7.21 per month resulting in an annual increase of \$2.52. The environmental fee also increased by 3% from \$7.25 per month to \$7.47 per month resulting in an annual increase of \$2.64. While Solid Waste is able to increase fees by 3% every year, no increase was budgeted for FY 2021. The City did however, increase fees by 3% once again in FY 2022.

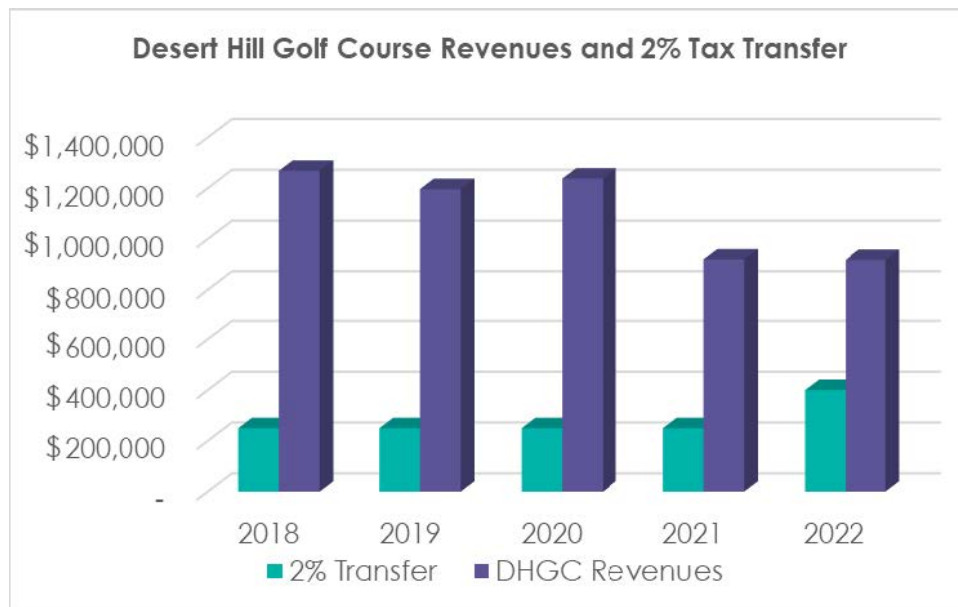
SOLID WASTE FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unrestricted Fund Balance July 1,</b>	\$ 1,179,616.0	\$ 1,553,688.8	\$ 1,436,279.0	\$ 2,154,572.4	\$ 2,673,556.3
Sources:					
Estimated Revenues	4,275,711	4,854,933	4,291,680	4,923,352	5,209,500
<b>Total Sources</b>	<b>\$ 4,275,711</b>	<b>\$ 4,854,933</b>	<b>\$ 4,291,680</b>	<b>\$ 4,923,352</b>	<b>\$ 5,209,500</b>
Uses:					
Expenditures					
Personnel	966,951	1,143,934	1,178,177	1,097,549	1,267,908
Operating	2,757,862	2,932,953	3,162,171	3,141,661	3,320,424
Capital Outlay	-	-	100,383	-	415,800
<b>Total Expenditures</b>	<b>3,724,812</b>	<b>4,076,887</b>	<b>4,440,731</b>	<b>4,239,210</b>	<b>5,004,132</b>
Transfers Out:					
Debt Service Fund	165,034	165,370	165,400	165,158	165,136
Equipment Replacement Fund	11,792	11,792	11,792	-	-
<b>Total Transfers Out</b>	<b>176,826</b>	<b>177,162</b>	<b>177,192</b>	<b>165,158</b>	<b>165,136</b>
<b>Total Uses</b>	<b>\$ 3,901,638</b>	<b>\$ 4,254,049</b>	<b>\$ 4,617,923</b>	<b>\$ 4,404,368</b>	<b>\$ 5,169,268</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 1,553,689</b>	<b>\$ 2,154,572</b>	<b>\$ 1,110,036</b>	<b>\$ 2,673,556</b>	<b>\$ 2,713,788</b>

## Desert Hills Golf Course Fund

The Parks and Recreation Department operates the Desert Hills Golf Course and Desert Hills Par 3 and leases restaurant and bar operations at The Patio Restaurant.

The Two Percent Tax was used to construct the course in the 1970s and later to reconstruct the main clubhouse using bonds sold in 1995. The tax has also been used to subsidize course operations from time to time, but Council has long intended that golf revenues wholly support these operations. To this end, the transfer from the tax has been reduced over the years. The tax transfer for debt service related to the clubhouse reconstruction ended in fiscal 2010. In FY 2012 and FY 2014, new transfers from the Two Percent Tax fund were used to fund capital improvements to the golf courses and their clubhouses. For FY 2015, an additional transfer was budgeted to support operations. Also in FY 2015, the operation of the restaurant was outsourced, thus the reduction in revenues. Due to the continued decline in estimated revenues in FY 2021, mirroring a national trend in golf, the transfer from the 2% fund is increasing from \$250,000 to \$400,000.

The graph below shows the 2% transfer as compared to the revenue at the Desert Hills Golf Course over the past five years.



<b>DESERT HILLS GOLF COURSE FUND</b>	<b>ACTUAL FY 2019</b>	<b>ACTUAL FY 2020</b>	<b>ADJ BUDGET FY 2021</b>	<b>ESTIMATE FY 2021</b>	<b>BUDGET FY 2022</b>
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ (381,995)</b>	<b>\$ (688,138)</b>	<b>\$ (699,402)</b>	<b>\$ (1,121,958)</b>	<b>\$ (1,847,142)</b>
Sources:					
Estimated Revenues	1,172,675	1,025,120	919,480	704,280	917,600
Transfers In:					
Two Percent Tax Fund	250,000	250,000	250,000	250,000	400,000
Total Transfers In	250,000	250,000	250,000	250,000	400,000
<b>Total Sources</b>	<b>\$ 1,422,675</b>	<b>\$ 1,275,120</b>	<b>\$ 1,169,480</b>	<b>\$ 954,280</b>	<b>\$ 1,317,600</b>
Uses:					
Expenditures					
Personnel	783,554	839,648	745,141	747,242	828,963
Operating	919,640	843,663	896,954	922,122	970,285
Capital Outlay	-	-	8,000	8,000	7,998
Total Expenditures	1,703,194	1,683,311	1,650,095	1,677,364	1,807,246
Transfers Out:					
Debt Service Fund	2,099	2,103	2,104	2,100	2,100
Equipment Replacement Fund	23,525	23,525	23,525	-	-
Total Transfers Out	25,624	25,628	25,629	2,100	2,100
<b>Total Uses</b>	<b>\$ 1,728,818</b>	<b>\$ 1,708,939</b>	<b>\$ 1,675,724</b>	<b>\$ 1,679,464</b>	<b>\$ 1,809,346</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ (688,138)</b>	<b>\$ (1,121,958)</b>	<b>\$ (1,205,646)</b>	<b>\$ (1,847,142)</b>	<b>\$ (2,338,888)</b>

## Internal Service Funds

Internal service funds are used to account for activities that serve internal operations of other departments rather than to make sales or services available to the general public. Revenues in the funds are from other funds of the City where the charges from the internal funds are recorded as expenditures in the fund that receives the service or product. Internal service funds are reported on the same full accrual basis as enterprise funds; however, operational budgets are designed more like governmental funds for ease of use by department managers receiving the product or service. Accordingly, internal service funds are on a "budget basis" for ease of understanding much like the enterprise funds.

### Major Equipment Replacement Fund

The Major Equipment Replacement Fund accounts for the accumulation of resources from each department for the replacement of equipment. After initial purchase by the operating fund, the asset is recorded in this fund and "rented" by the operating department. This rent is determined by, and accumulates over, the life of the asset. Along with interest earnings, monies will be available for the purchase of new equipment when the older item is no longer serviceable economically. Between 2009 and 2013, the activities of the fund were suspended except for emergency situations. All replacements were on hold during this time as well as the rents charged to the City departments. In FY 2013, the Equipment Replacement Program was re-activated but modified to include only rolling stock equipment in excess of \$50,000.

In fiscal years 2015 and 2016, the Major Equipment Replacement Fund loaned funds to the Capital Projects Fund for the Citywide Solar Savings Project. Transfers in from the various funds participating in the project are budgeted to repay this loan.

MAJOR EQUIPMENT REPLACEMENT FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 11,090,031</b>	<b>\$ 10,673,772</b>	<b>\$ 8,123,527</b>	<b>\$ 10,096,723</b>	<b>\$ 11,985,819</b>
Sources:					
Estimated Revenues	2,051,362	1,982,411	2,071,900	2,047,017	3,015,929
Transfers In:					
General Fund	381,923	381,923	381,923	-	-
Highway Users Revenue Fund	11,792	11,792	11,792	-	-
Road Tax Fund	11,792	11,792	11,792	-	-
Two Percent Tax Fund	274,998	137,499	137,499	137,499	-
Desert Hills Golf Course Fund	23,525	23,525	23,525	-	-
Solid Waste Fund	11,792	11,792	11,792	-	-
Equipment Maintenance Fund	3,991	3,991	3,991	-	-
Total Transfers In	719,813	582,314	582,314	137,499	-
<b>Total Sources</b>	<b>\$ 2,771,175</b>	<b>\$ 2,564,725</b>	<b>\$ 2,654,214</b>	<b>\$ 2,184,516</b>	<b>\$ 3,015,929</b>
Uses:					
Expenditures					
Operating	24,854	(7,485)	23,499	(44,419)	23,499
Capital Outlay	3,162,580	3,149,259	1,500,000	339,839	3,123,400
Total Expenditures	3,187,434	3,141,774	1,523,499	295,420	3,146,899
<b>Total Uses</b>	<b>\$ 3,187,434</b>	<b>\$ 3,141,774</b>	<b>\$ 1,523,499</b>	<b>\$ 295,420</b>	<b>\$ 3,146,899</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ 10,673,772</b>	<b>\$ 10,096,723</b>	<b>\$ 9,254,242</b>	<b>\$ 11,985,819</b>	<b>\$ 11,854,849</b>



## Equipment Maintenance Fund

The Equipment Maintenance Fund accounts for the operations of fleet maintenance in the city and is managed within the Public Works Department. All governmental and enterprise funds that benefit from these services are charged accordingly.

EQUIPMENT MAINTENANCE FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ (577,134)</b>	<b>\$ (726,821)</b>	<b>\$ (669,467)</b>	<b>\$ (245,566)</b>	<b>\$ (249,329)</b>
Sources:					
Estimated Revenues	2,318,586	2,681,711	3,009,428	2,750,000	2,912,000
<b>Total Sources</b>	<b>\$ 2,318,586</b>	<b>\$ 2,681,711</b>	<b>\$ 3,009,428</b>	<b>\$ 2,750,000</b>	<b>\$ 2,912,000</b>
Uses:					
Expenditures					
Personnel	1,008,284	1,051,569	1,187,569	1,071,735	1,253,584
Operating	1,455,998	1,144,897	1,623,469	1,682,028	1,621,306
Capital Outlay	-	-	-	-	-
<b>Total Expenditures</b>	<b>2,464,282</b>	<b>2,196,466</b>	<b>2,811,038</b>	<b>2,753,763</b>	<b>2,874,890</b>
Transfers Out:					
Equipment Replacement Fund	3,991	3,991	3,991	-	-
<b>Total Transfers Out</b>	<b>3,991</b>	<b>3,991</b>	<b>3,991</b>	<b>-</b>	<b>-</b>
<b>Total Uses</b>	<b>\$ 2,468,273</b>	<b>\$ 2,200,457</b>	<b>\$ 2,815,029</b>	<b>\$ 2,753,763</b>	<b>\$ 2,874,890</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>\$ (726,821)</b>	<b>\$ (245,566)</b>	<b>\$ (475,068)</b>	<b>\$ (249,329)</b>	<b>\$ (212,219)</b>

## Insurance Reserve Fund

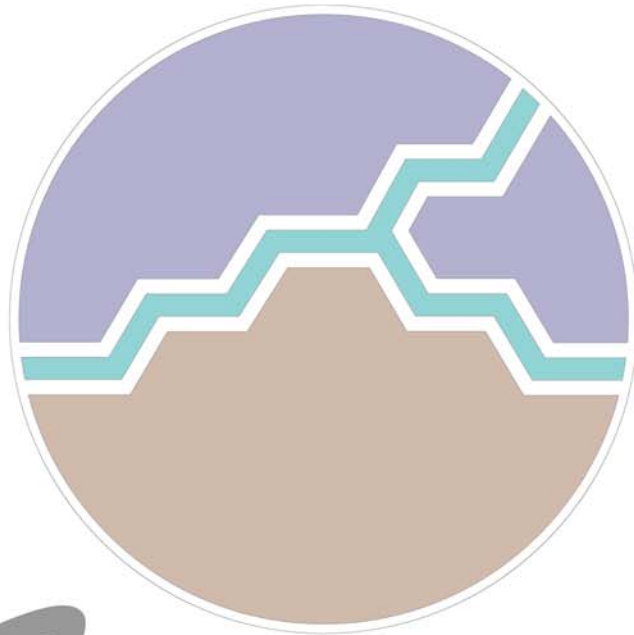
The Insurance Reserve Fund accounts for the insurance activity and risk retention of the City for liability and casualty issues. Until 2004, these expenditures were accounted for within the General Fund. In 2005, an internal service fund was created for this activity. Use of such a fund makes administration of the City's risk management easier. Premiums are charged to each fund based on liability exposure, infrastructure and other parameters.

INSURANCE RESERVE FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
<b>Unrestricted Fund Balance July 1,</b>	<b>\$ 3,205,513</b>	<b>\$ 2,605,536</b>	<b>\$ 3,223,607</b>	<b>\$ 3,266,770</b>	<b>\$ 3,885,217</b>
Sources:					
Estimated Revenues	2,004,829	2,037,373	1,937,973	1,947,173	1,935,285
<b>Total Sources</b>	<b>\$ 2,004,829</b>	<b>\$ 2,037,373</b>	<b>\$ 1,937,973</b>	<b>\$ 1,947,173</b>	<b>\$ 1,935,285</b>
Uses:					
Expenditures					
Personnel	90,403	20,701	-	-	-
Operating	2,514,403	1,355,437	1,840,607	1,328,726	3,081,307
Total Expenditures	\$ 2,604,805	\$ 1,376,138	\$ 1,840,607	\$ 1,328,726	\$ 3,081,307
<b>Total Uses</b>	<b>\$ 2,604,806</b>	<b>\$ 1,376,139</b>	<b>\$ 1,840,607</b>	<b>\$ 1,328,726</b>	<b>\$ 3,081,307</b>
<b>Unrestricted Fund Balance June 30,</b>	<b>2,605,536</b>	<b>3,266,770</b>	<b>3,320,973</b>	<b>3,885,217</b>	<b>2,739,195</b>

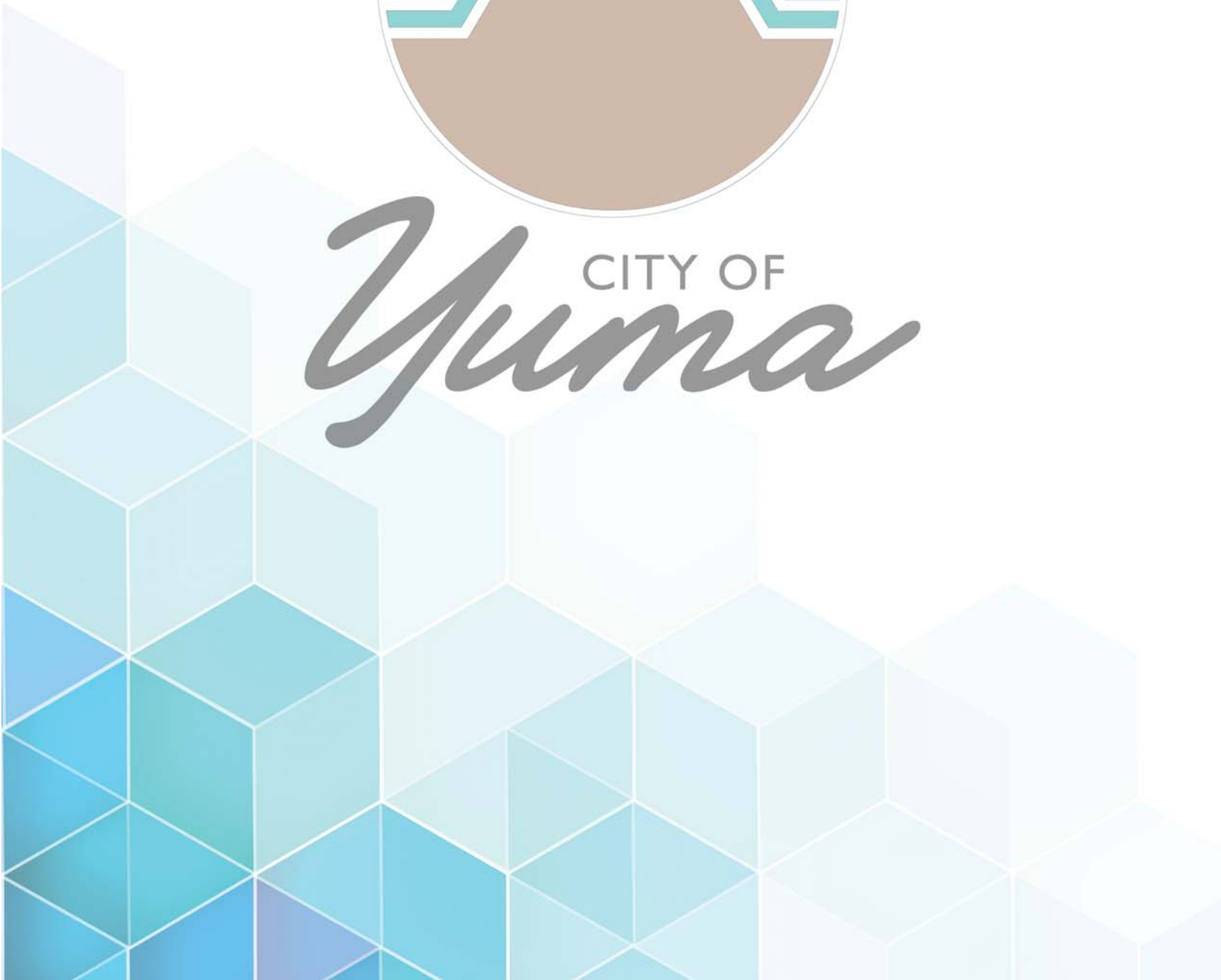
## Workers Compensation Fund

The Workers Compensation Fund accounts for the workers compensation claims of its employees. Charges to operating funds are very similar to insurance charges paid to an external insurance company.

WORKERS COMP FUND	ACTUAL FY 2019	ACTUAL FY 2020	ADJ BUDGET FY 2021	ESTIMATE FY 2021	BUDGET FY 2022
Unrestricted Fund Balance July 1,	\$ 3,781,608	\$ 3,876,407	\$ 4,073,534	\$ 3,966,970	\$ 4,125,570
Sources:					
Estimated Revenues	1,634,222	1,658,408	17,018	1,405,960	1,457,671
Total Sources	\$ 1,634,222	\$ 1,658,408	\$ 17,018	\$ 1,405,960	\$ 1,457,671
Uses:					
Expenditures					
Operating	1,539,423	1,567,846	1,235,360	1,247,360	1,235,360
Total Uses	\$ 1,539,423	\$ 1,567,846	\$ 1,235,360	\$ 1,247,360	\$ 1,235,360
Unrestricted Fund Balance June 30,	\$ 3,876,407	\$ 3,966,970	\$ 2,855,192	\$ 4,125,570	\$ 4,347,881



CITY OF  
*Yuma*



# DEPARTMENT INFORMATION

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CITY OF  
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# DEPARTMENT INFORMATION

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# Mayor and City Council

Yuma City government exists to sustain the quality of life for those who live, work and visit the Yuma community. The City Council is committed to delivering quality public services and advancing the social and economic well-being of residents.

The City of Yuma operates under a council-manager form of government. The City Council serves as the legislative body and the community's policymakers. The Mayor and City Council appoint a city administrator to implement the Council's policies and direction. The City Council approves the budget, adopts local laws and regulations, and sets city policy and direction, while the city administrator is responsible for the day-to-day operations of the city.

Yuma's mayor and six councilmembers are elected to four-year terms to serve the community.

AUTHORIZED PERSONNEL	FY 2019	FY 2020	FY 2021
Mayor and City Council*	1	1	0
<b>Total</b>	<b>1</b>	<b>1</b>	<b>0</b>

\*does not reflect elected positions



In April 2021, the City Council formally adopted a new Strategic Plan. The plan identifies the following strategic outcomes for the organization:

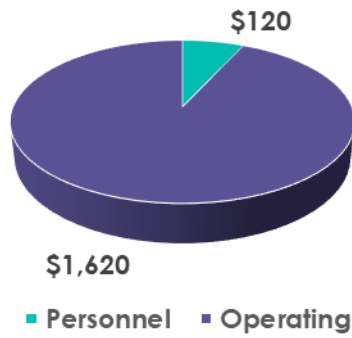
- **SAFE & PROSPEROUS** – Yuma is a safe and prosperous city that supports thriving businesses, access to education and multi-generational opportunities.
- **ACTIVE & APPEALING** – Yuma plans and leverages its natural resources, public spaces and cultural amenities to support an active and appealing community.
- **CONNECTED & ENGAGED** – Yuma is connected and engaged through active communication, forward-looking partnerships and ongoing public involvement.
- **UNIQUE & CREATIVE** – Yuma is a unique and creative community, built on shared history, sense of place and civic pride.

- RESPECTED & RESPONSIBLE – Yuma is a trusted steward of City resources; relied upon to provide premier services and regional leadership.

**MAYOR AND CITY COUNCIL**

	Actual FY 2019	Adjusted Budget FY 2020	Estimate FY 2020	Budget FY 2021
Personnel	\$198,194	\$205,428	\$169,506	\$120,178
Operating	131,531	144,858	151,082	1,619,622
	<b>\$329,725</b>	<b>\$350,286</b>	<b>\$320,588</b>	<b>\$1,739,800</b>

**FY 2021 Budget  
(in thousands)**



**MAYOR AND CITY COUNCIL**

	Actual FY 2019	Adjusted Budget FY 2020	Estimate FY 2020	Budget FY 2020
General Fund	\$329,725	\$350,286	\$320,588	\$986,004
Highway Users Revenue Fund	-	-	-	78,772
Two Percent Tax Fund	-	-	-	622,024
Water Fund	-	-	-	53,000
	<b>\$329,725</b>	<b>\$350,286</b>	<b>\$320,588</b>	<b>\$1,739,800</b>



# City Administration

City Administration implements City council priorities and provides management direction and leadership of the organization in a fair, transparent and accountable manner. The office aligns municipal service delivery with community needs, council priorities and the City's Strategic Plan.

The City of Yuma operates under a Council-Manager form of government. The Mayor and City Council are responsible for appointing a City Administrator who serves as the chief administrative officer. The City Administrator carries out Council-adopted policies, directs the day-to-day operations of the organization and prepares the annual budget and capital improvement program. All employees serve under the direction of the City Administrator.

The 27.5 staff members within City Administration manage the City's resources to implement City Council policies, goals and objectives, to meet the needs of Yuma residents and visitors, and to ensure the integrity of the municipal governing process across every part of the City organization.

City Administration encompasses seven divisions:

The Administration team manages the overall resources of the City, ensures the implementation of Council policy, guides citywide organizational development, monitors progress toward objectives, ensures outcomes, manages grants and oversees the City's expenditures and programs.

The newly established Office of Performance and Budget is responsible for the preparation of the City's annual budget, as well as implementing and measuring the success of the City's Strategic Plan.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
City Administrator's Office	11	13	12.5
Communications	4	4	6
Heritage Area Development	3	3	3
City Clerk's Office	4	4	4
Economic Development	1	1	2
Facilities Maintenance	34	35	0
<b>TOTAL</b>	<b>57</b>	<b>60</b>	<b>27.5</b>

The City Clerk's Office manages and stores all official records of the City of Yuma. The City Clerk conducts all City elections.

The Communications team is responsible for managing the City's internal and external communications strategies. Staff promotes City programs, services and events through community education and outreach campaigns.

The Office of Economic Development is committed to attracting quality jobs and businesses to the Yuma community. Staff is responsible for business attraction, retention and expansion efforts.

Yuma Festivals celebrates our community's unique history by hosting events and activities throughout the year.

Through contract, the Heritage Area Division provides staff and operational support to the Yuma Crossing National Heritage Area Corporation, a nonprofit local management entity established in accordance with the federal law creating the Heritage Area. This funding is part of the local match required for the Heritage Area.

## **2021 Accomplishments**

### Respected & Responsible

- Continued providing high-quality City services throughout the COVID-19 pandemic.
- One of the first Arizona communities to successfully return employees to work following the spike in COVID-19.
- Refinanced the City's Public Safety Personnel Retirement System debt and saved Yuma residents more than \$72 million.
- Assisted in the development and adoption of the City's Strategic Plan.
- Aligned the City's budget to the City's new Strategic Plan.
- Developed and delivered a balanced budget.
- Successfully researched and submitted funding applications to support City of Yuma priority needs, events, programs, economic development, infrastructure, public safety needs of police and fire as well as COVID-19 preparedness and response.
- Conducted the 2020 Special Election of Proposition 412, in conjunction with the presidential election, with a 69.9% voter turnout.
- Processed 278 public records requests, published 24 legal notices, processed 35 liquor license applications and 182 resolutions/ordinance/contracts at 30 Council meetings.

### Unique & Creative

- In the midst of the COVID-19 pandemic, transitioned all special events to virtual events, and developed four feature-length videos.
- Developed a COVID-19 vaccination campaign.

- Conducted an outreach marketing campaign to more than 200 Southern California manufacturers using an operating cost analysis as a sales tool; this outreach effort will be continued and expanded in FY 2022.

#### Connected & Engaged

- Developed a cohesive Communications team to improve the City's communication efforts and enhance transparency.
- Improved communication efforts to promote transparency, openness and accessibility.
- Enhanced social media efforts to ensure transparency and effective communication with residents; incorporated the use of video on social platforms.
- Maintained partnerships with local media by collaborating with local news outlets to promote and share City information, news and events.

#### Safe & Prosperous

- Secured and administered grants in excess of \$12 million; funding received to support programs for Parks & Recreation, public safety (Police & Fire), the arts, Mayoral drug-free communities initiative, hazardous fuels mitigation and community events such as the Back to School Rodeo.
- Assisted in the administration of more than \$12 million in funding received by the City of Yuma in support of preparation and response to the COVID-19 pandemic.
- Assisted leadership efforts to successfully execute a Yuma Small Business Relief Grant program. More than 80 grants were awarded to local businesses.
- Developed an electronic marketing report (*At-A-Glance*) to respond to business inquiries for demographic and economic information on the City.

### **2022 Goals**

#### Respected & Responsible

- Support the Mayor and City Council's priorities and goals by working with regional community leaders and intergovernmental partners including Yuma County and the cities of San Luis and Somerton, the Town of Wellton, and with communities south of the Mexico-United States border as well as with state and federal representatives.
- Establish a new Office of Performance and Budget to elevate the City's budget process and identify proactive and innovative financial strategies.
- Work with the Executive Leadership Team to establish department work plans which align with the Strategic Plan.
- Grow and foster a culture of teamwork and trust within the organization and make efforts to improve employee morale.
- Implement a new and improved agenda process; complete outside vendor health check.
- Work to maximize use of federal and state grant funding opportunities through effective coordination of activities between City departments.

Safe & Prosperous

- Assess the long-term financial condition of the City; maintain fiscal integrity and ensure financial sustainability.
- Complete Targeted Industry Study.
- Continue to identify strategic funding needs and potential federal, state, local and private funding sources to support City of Yuma priority needs.

Connected & Engaged

- Implement new citizen 311 – request for service citizen portal.
- Increase our Spanish language outreach on social and City-owned media.
- Seek additional strategies and tactics for informing and engaging citizens.
- Upgrade technology/equipment in the Council Chambers.

Unique & Creative

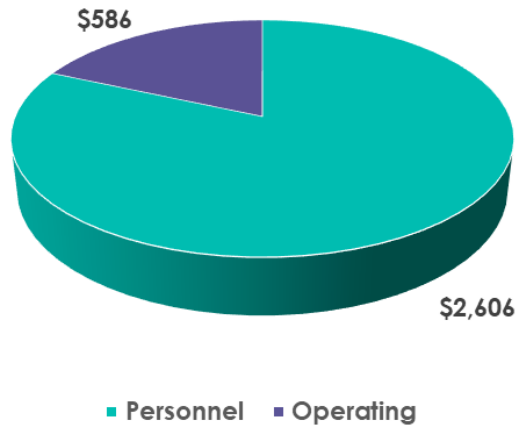
- Implement the new SharePoint/Intranet site for City employees to enhance and improve internal communication efforts.

**CITY ADMINISTRATION**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$2,896,556	\$2,742,845	\$4,856,998	\$4,244,217	\$2,606,102
Operating	1,184,762	1,344,881	4,618,367	9,715,448	585,828
Capital Outlay	2,300	199,280	8,440	8,440	-
Debt Service	-	34,152	-	43,152	-
	<b>\$4,083,618</b>	<b>\$4,287,006</b>	<b>\$9,483,805</b>	<b>\$13,968,105</b>	<b>\$3,191,930</b>

For Fiscal Year 2022, the City Administration department presents a budget of \$3,191,930, a decrease of 66.34% from last year's budget. This decrease is a direct result of Facilities Maintenance division being reassigned to the newly developed Building Safety Department.

**FY 2022 Budget  
(in thousands)**



**CITY ADMINISTRATION**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$3,557,339	\$3,452,078	\$8,702,155	\$7,909,646	\$2,943,219
City Road Tax Fund	27,808	29,074	29,078	30,813	-
Two Percent Tax Fund	442,697	448,954	256,408	216,727	248,711
Grant Funds	20,993	354,033	459,820	5,813,335	-
Water Fund	17,002	18,090	17,770	19,323	-
Wastewater Fund	13,914	14,811	14,538	16,041	-
Solid Waste Fund	3,865	4,118	4,036	5,372	-
	<b>\$4,083,618</b>	<b>\$4,321,158</b>	<b>\$9,483,805</b>	<b>\$14,011,257</b>	<b>\$3,191,930</b>

# Building Safety

The Building Safety Department is committed to providing the community with service that is knowledgeable, efficient, comprehensive and helpful. Building Safety’s mission is to safeguard life, health, property and public welfare by regulating and controlling the construction, quality of materials and the use of all buildings and structures in Yuma.

Building Safety promotes a culture where staff and customers work in partnership to create and sustain a high quality of life and an environment in which to live, work and play. The Facility Management Division works daily to provide facilities that are safe, clean, comfortable and efficient for the public and City of Yuma employees.

The department is responsible for the administration and enforcement of building codes and related federal, state and city laws and ordinances that regulate the built environment. The department is also responsible for the management and maintenance of all City-owned buildings.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
Administration	0	0	1
Building Safety	0	0	20
Facilities	0	0	36
Maintenance	0	0	36
<b>Total</b>	<b>0</b>	<b>0</b>	<b>57</b>

Building Safety provides services needed to meet the needs of all the construction activity in the city. Through a multifaceted online permitting process, staff reviews building plans, issues building permits, performs construction inspections, and meets with the public to ensure compliance with the City Council-adopted codes. This last year, Building Safety issued 6,850 construction permits, including 601 new single-family homes (an all-time high), with \$168 million in construction valuation. As part of Building Safety, Code Enforcement provides enforcement of the building and zoning codes of the City through an education-focused process. Code Enforcement continues to focus on eliminating dilapidated and unsafe buildings, while utilizing Clear-Boarding (a clear polymer sheet) to secure (board up) vacant structures.

Facilities Management Division provides services that encompass multiple disciplines to ensure functionality, comfort, safety and efficiency of the built environment by integrating people, place, process and technology. Facilities provides a safe, energy-efficient, clean and well-maintained building environment for City staff and visitors to City facilities. The Facilities Management Division is responsible for the management and maintenance of over 1 million square feet of space owned by the City of Yuma.

## **2021 Accomplishments**

### Safe and Prosperous

- Adaptations of service delivery, for uninterrupted services throughout COVID-19. Increased use of technology such as video conferencing for remote/video inspections.
- Extensive staff efforts to develop permits and coordination with the Event Review Team to process, approve and inspect 144 Events Over 50 persons applications, in response to the governor's orders for COVID-19.
- Worked with ITS running cable and conduit and installed more than 20 new security cameras at multiple city sites.

### Respected and Responsible

- Actively engaged architects and contractors for Design Coordination Meetings (conference calls during COVID-19) with design professionals and customers to resolve and expedite plan review issues.
- Replaced 180-ton chiller and all HVAC controls at the Police and Municipal Court buildings.
- Replaced a 20-year-old boiler and HVAC controls at the Yuma Art Center. This has led to improved building comfort, greater system efficiency, and reduced ongoing repair cost.
- Built several new offices and remodeled several areas throughout City facilities to accommodate city growth.

### Unique and Creative

- Extensive staff efforts to develop permits and coordination to process 19 Temporary Premises Extensions as an aid to local businesses in response to the governor's orders for COVID-19.

## **2022 Goals**

### Safe and Prosperous

- Continue/complete reviews by the Building Advisory Board for code updates to the 2018 Mechanical, Plumbing and Fuel Gas Codes, and the 2020 NEC Electrical Codes, and ordinance preparation to Council for consideration.
- Reconfigure vestibule at City Hall lobby.

Respected and Responsible

- Actively recruit to fill vacant positions.
- Complete final coordination and implement major permit software transition for the new EnerGov Citizen Self Serve (CSS) system.
- Assure the newly established Building Safety Department works seamlessly with the new Planning and Neighborhood Services Department for a smooth transition and assure the development community receives the excellent service to which they are accustomed.
- Replace carpet in City Hall.
- Install pigeon control at City Hall parking.
- Replace roof at Yuma Civic Center.

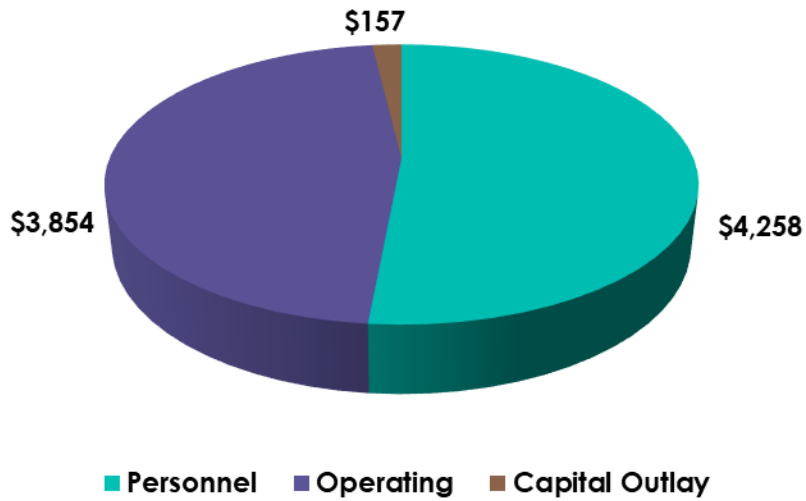
**BUILDING SAFETY**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$1,465,219	\$1,519,318	\$1,533,082	\$1,484,438	\$4,258,462
Operating	83,704	88,491	113,589	108,573	3,853,677
Capital Outlay	-	26,534	12,000	-	157,348
Debt Service	-	2,595	5,160	5,160	-
	<b>\$1,548,923</b>	<b>\$1,636,938</b>	<b>\$1,663,831</b>	<b>\$1,598,171</b>	<b>\$8,269,487</b>

For Fiscal Year 2022, the newly developed Building Safety Department, formerly a division of Community Development, presents a budget of \$8,269,487, an increase of 397%. The Facilities Maintenance division was transferred from City Administration to Building Safety, increasing personnel cost significantly. The capital outlay increase is for new and replacement vehicles for the department.



**FY 2022 Budget  
(in thousands)**



**BUILDING SAFETY**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$ 1,548,923	\$ 1,636,938	\$ 1,663,831	\$ 1,598,171	\$ 8,269,487
	\$ 1,548,923	\$ 1,636,938	\$ 1,663,831	\$ 1,598,171	\$ 8,269,487

# City Attorney

The City Attorney's Office exists to provide legal and risk management services to the City Council, the City Administrator and all City departments, offices and agencies in order to promote the health, safety and welfare of our community.

The City Attorney's Office provides efficient, timely and professional legal advice to the City Council, City Administrator and all City departments and represents the City in all legal proceedings. The City Attorney's office is comprised of a Civil Division and a Criminal Division.

The Civil Division represents and manages all civil court proceedings in various state and federal courts, and for all areas of the law, including but not limited to zoning, contract, public bidding, personnel, bankruptcy, water, real estate, development agreements, environmental, open meeting law, and technology and communications. Additionally, the Civil Division provides a significant portion of the state legislative and lobbying support on behalf of the City and aggressively pursues legislative outcomes that enhances and enables the City of Yuma's ability to provide services to the community.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
City Attorney's Office	9	7	8
Prosecutor's Office	3	3	3
<b>Total</b>	<b>12</b>	<b>10</b>	<b>11</b>

Finally, the Civil Division handles all risk management activities for the City, including the negotiation and procurement of all required and necessary City insurance coverages, active liability and loss case investigation and management and the identification of potential areas of liability exposure and loss prevention practices.

The Criminal Division represents the State of Arizona in the prosecution of criminal misdemeanor offenses that occur in the City of Yuma along with civil traffic cases filed in the City of Yuma Municipal Court. The Criminal Division is responsible for ensuring the equitable administration of justice while advocating for victim rights and crime prevention. Additionally, the Criminal Division represents the City in all City misdemeanor criminal appeals, special actions, petitions for review and competency hearings filed in Yuma County Superior Court, Arizona Court of Appeals and the Arizona Supreme Court.

## 2021 Accomplishments

### Safe and Prosperous

- Continued support to City Administration and other City Departments on matters involving economic development activities by providing legal advice and drafting of contracts, agreements and applications for development, economic development, redevelopment and grant opportunities.
- Staffed and provided legal advice to numerous boards and commissions of the City of Yuma.
- Drafted development agreements, leases, pre-annexation agreements and other contracts relating to economic development activity in the City.
- Provided legal support on City construction building projects.
- Processed more than 2,600 criminal/traffic cases through the Yuma Municipal Court, including approximately 548 domestic violence cases and 800 business victim cases.
- Mailed in excess of 4,046 letters to crime victims, providing each victim with their victim's rights, court procedures and notice of hearing and trial dates.
- Reviewed for authorization/declination in excess of 673 complaint requests from the Yuma Police Department, other City of Yuma departments and outside governmental agencies.
- Provided legal advice and direction to the Yuma Police Department Command Staff and supervisors regarding administrative and operational issues.
- Provided legal advice to police officers conducting active investigations in civil and criminal cases.
- Prepared legal opinions and directives pertaining to court opinions and legislation affecting law enforcement.
- Provided victim representation for the City in criminal matters involving assaults on police officers.
- Provided required civil liability training to incoming Field Training Officers.
- Conducted monthly reviews of newly issued court opinions, from all relevant jurisdictions, and notified YPD command staff of those that affect law enforcement performance.
- Worked with search-and-seizure expert to prepare monthly education modules to Yuma Police Department and give in-person 8 hours training.

### Active and Appealing

- Provide legal support to Utilities Department related to environmental discharges.

### Respected and Responsible

- Assisted in the amendment of a number of City ordinances to accomplish legislative and policy goals and objectives.
- Resolved a number of significant civil litigation matters and tort claims involving various City departments and City employees.
- Provided timely legal analysis of proposed legislation or new jurisprudence impacting the City.
- Legal support on implementation of Coronavirus relief packages from federal and state.
- Accompanied Yuma Fire and Yuma Police personnel to depositions, witness interviews, hearings and trials in which they were witnesses.
- Represented the City, or worked with outside counsel, in civil lawsuits involving the Yuma Police Department.

## **2022 Goals**

### Safe and Prosperous

- Assist in negotiating and drafting transactional documents for City departments including all City contracts and real estate acquisitions and dispositions.
- Continue excellent client service in the administration of justice.
- Continue to provide legal advice and direction to the Yuma Police Department regarding administrative and operational issues.
- Assist with in-house trainings pertaining to the law, prosecution, civil consequences and courtroom presence.
- Respond to officer-involved incidents, should any occur.

### Active and Appealing

- Support City staff with enhanced enforcement of city code violations.

### Connected and Engaged

- Continue to develop strategies to provide efficient and effective business practices for internal and external customers.

### Respected and Responsible

- Ensure that all City operations comply with federal, state and local laws.
- Coordinate updates and insurance applications for the vetting of next fiscal year's insurance coverage.
- Continue to provide legal analysis of all new jurisprudence relating to the City.

- Provide legal advice and assist in compliance with open meeting laws, conflict of interest laws and public records laws for all City boards and commissions.
- Provide legislative updates to departments regarding significant legislative changes that affect the City.
- Continue to provide on-demand legal advice to police officers conducting active investigations in civil and criminal cases.
- Update and modernize ordinances as necessary.

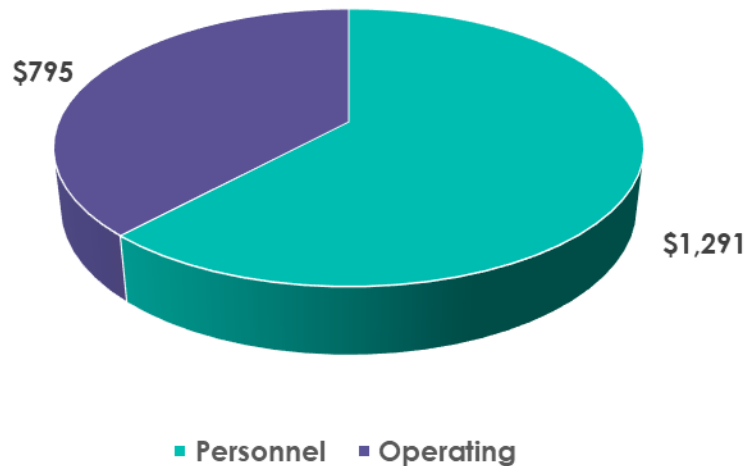


**CITY ATTORNEY**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	1,271,355	1,280,187	1,197,688	1,140,556	1,291,494
Operating	943,683	440,657	700,078	508,669	795,337
	<b>2,215,038</b>	<b>1,720,843</b>	<b>1,897,766</b>	<b>1,649,225</b>	<b>2,086,831</b>

For Fiscal Year 2022, the City Attorney's Office presents a budget of \$2,086,831, an increase of 9.96%. The increase in personnel cost is due to the newly created Government Relations Associate position. The increase in cost for outside counsel services has created the increase in operating cost.

**FY 2022 Budget  
(in thousands)**



**CITY ATTORNEY**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	1,446,129	1,519,426	1,420,766	1,332,779	1,531,422
City Road Tax Fund	51,303	42,254	-	-	-
Grant Funds	7,002	7,010	17,000	3,500	409
Water Fund	3,238	2,284	-	-	-
Wastewater Fund	2,428	1,710	-	-	-
Insurance Reserve Fund	704,939	148,159	460,000	312,946	555,000
	<b>2,215,038</b>	<b>1,720,843</b>	<b>1,897,766</b>	<b>1,649,225</b>	<b>2,086,831</b>

# Engineering

The Engineering Department is committed to enhancing the quality of life citywide by delivering a quality-built environment; being responsible stewards of public resources; effectively managing and operating the City's transportation system; and providing management, design, permitting and inspection services for all infrastructure constructed in the public rights-of-way.

The Engineering Department (Engineering) is comprised of professional and para-professional personnel, including registered engineers and land surveyors, project managers, construction inspectors, and engineering technicians. Staff members hold multiple professional licenses and dozens of industry professional certifications. Engineering relies on both City staff and

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Engineering	27	27	28
<b>Total</b>	<b>27</b>	<b>27</b>	<b>28</b>

private professional service firms to perform design, construction management, materials testing, inspection of City projects, and work done in the public right-of-way by private developers to ensure that all infrastructure is built to City standards. Engineering provides these services through five sections: Design and Construction Management, Development Engineering, Transportation Systems Management and Operations, Engineering Support Services and Field Operations.

The Design and Construction Management (DCM) section is responsible for delivery of the city's Capital Improvement Program. This section provides professional planning, design and project and construction management services for the City's CIP projects.



Project Managers are responsible for managing the scope, schedule and budget throughout all phases of a project, from planning and design during preconstruction through construction, closeout and warranty. The in-house design team provides design services for water, wastewater, stormwater, non-motorized travel and roadway projects, as well as providing cost-estimating support for CIP planning and support of other departments. The DCM team includes

registered engineers who also hold certifications from the Construction Management Association of America, the Center for Job Order Contracting Excellence and the American Traffic Safety Services Association.



The Development Engineering Section takes a proactive approach to private development within the City of Yuma by engaging with developers early in the process. Development Engineering provides plan review services to ensure that infrastructure constructed in City rights-of-way will be done according to City, state and federal standards, and in accordance with City policies. Development Engineering is also responsible for the implementation and collection of the City's adopted development fees as well as providing stormwater and flood zone management within City limits.

The Transportation Systems Management and Operations (TSMO) section is responsible for ensuring the safe and efficient movement of all modes of transportation. Their primary responsibilities include transportation planning, traffic impact study review for proposed development projects, investigation and resolution of traffic related complaints and management and operation of the City's traffic signal system. TSMO also provides specialized plan review, design services and technical recommendations to address traffic concerns. Our TSMO staff includes registered engineers and technicians who hold certifications from the International Municipal Signals Association and the American Traffic Safety Services Association.

The Engineering Support Services section provides a wide variety of support services to both Engineering and other departments throughout the City. Support Services also provides records management to include utility mapping services, historical records of construction projects, the updating and implementation of construction specifications and standard details for the City, and maintains our bridge records program. In addition, this section oversees special districts, prepares and reviews legal descriptions for the acquisition and sale of property and easements, and maintains a system of survey benchmarks throughout the City to provide accurate horizontal and vertical reference points for use by City staff as well as consulting engineers and surveyors.

The Field Services Division provides construction inspection services including construction observation, quality assurance and plan review services to ensure that any public improvements in City rights-of-way are constructed to City standards. Inspectors provide oversight on all CIP projects as well as infrastructure built by private developers.



**2021 Accomplishments**

Safe and Prosperous

- Completed an Intelligent Transportation System Master Plan and advanced the concept of a regional traffic management system.

Connected and Engaged

- Delivered design and/or construction of more than 20 CIP projects and conducted over 5,500 permit-related inspections.

Respected and Responsible

- Transitioned to full internal control of the Stormwater Management program, reducing costs, improving the quality of reporting and advancing long-needed stormwater program enhancements.
- Developed and implemented updated contract document suites (procurement documentation, design scopes of work, design and construction contracts and construction general conditions) for all delivery methods (design-bid-build, construction manager at risk, design-build and job order contracting).
- Developed a Project Management Procedures Manual and a draft Design Procedures Manual.
- Updated City Code related to stormwater management, floodplain administration and design, and construction standards.
- Continue encouraging staff to earn credentials including ATTI Certified Field Technician, Traffic Control Technician, Traffic Control Supervisor and Certified Job Order Contracting Professional.

**2022 Goals**

Safe and Prosperous

- Manage and deliver the highest dollar amount budgeted in Capital Improvement Program in more than a decade, including a major treatment plant expansion, updating the Water Resources Master Plan, and delivering a new Fire Station among others.
- Complete and implement a neighborhood traffic calming policy.

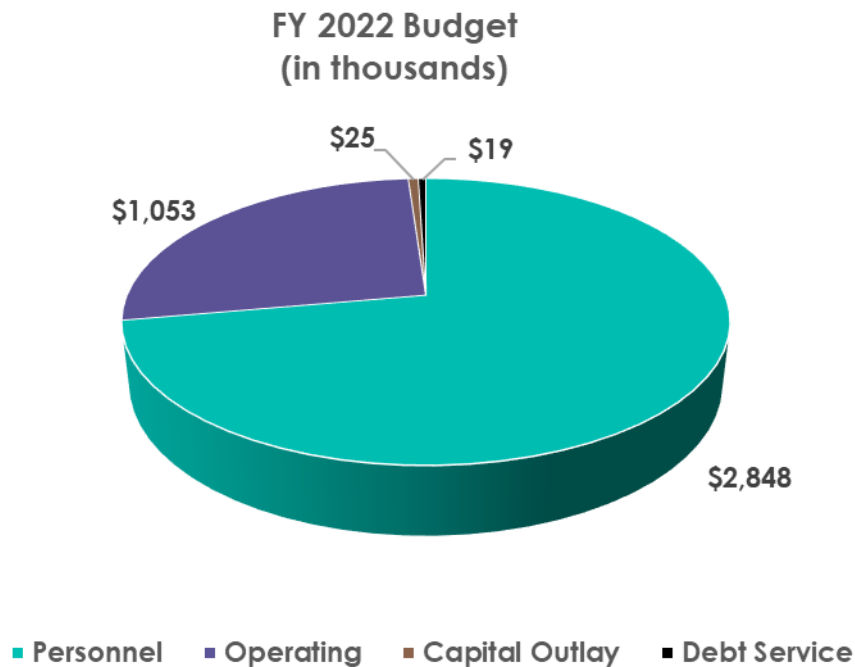
Respected and Responsible

- Update City's supplement to the MAG Standard Specifications for Construction.
- Update the City's Construction Standard Detail Drawings.
- Adopt the Design Procedures Manual.
- Continue to gain additional staff expertise through credentialing including ATTI Field Technician, Traffic Control Technician, Certified Construction Manager, Certified Job Order Contracting Professional and Certified Public Works Infrastructure Inspector.

**ENGINEERING**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$2,340,072	\$2,357,735	\$2,392,778	\$2,163,674	\$2,847,606
Operating	796,472	717,448	1,123,534	993,354	1,053,325
Capital Outlay	224,804	93,560	-	-	25,000
Debt Service	-	9,539	19,000	27,500	19,000
	<b>\$3,361,348</b>	<b>\$3,178,282</b>	<b>\$3,535,312</b>	<b>\$3,184,528</b>	<b>\$3,944,931</b>

For Fiscal Year 2022, the Engineering Department presents a budget of \$3,944,931, an increase of 11.59%. The increase in personnel is a result of a reorganization of the department, which included upgrades from Civil Engineers to Senior Civil Engineers. The increase in capital outlay is for improvements to our Engineering building.



**ENGINEERING**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$ 366,675	\$ 360,628	\$ 486,626	\$ 431,485	\$ 395,227
City Road Tax	2,330,951	2,132,610	2,334,930	2,055,653	2,634,039
Two Percent Tax Fund	18,809	15,918	-	-	6,765
Water Fund	391,634	393,667	415,230	405,447	525,910
Wastewater Fund	253,279	275,459	298,526	291,943	378,756
Solid Waste Fund	-	-	-	-	4,234
	<b>\$3,361,348</b>	<b>\$3,178,282</b>	<b>\$3,535,312</b>	<b>\$3,184,528</b>	<b>\$3,944,931</b>

# Finance

The mission of the Finance team is to continually gain and maintain customer confidence and trust by rendering timely, accurate and reliable services in a professional and courteous fashion, while improving the efficiency and effectiveness of financial functions and providing support, training and information for a valuable, interesting, relevant and user-friendly customer experience.

The Finance Department consists of four divisions that directly serve the public, all other City departments and Municipal Court.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Customer Services	8	9	9
Purchasing Division	7	7	7
Accounting	14	14	14
Administration	3	3	3
<b>Total</b>	<b>32</b>	<b>33</b>	<b>33</b>

The Customer Services Division primarily processes utility billings and payments and administers business licenses. The division also administers the City's online utility management system, myUMA. This online software allows customers to opt-in to electronic statements, set up recurring payments or process one-time payments.

Customer Services strives to provide all customers with the best possible experience, whether it's on the phone, online or in person at City Hall.

The Purchasing Division serves as the City's primary purchasing and contracting agent in order to acquire supplies, equipment and services for all city departments. The division provides professional guidance, advice and oversight to departments in acquiring goods and services related to delivering core services. They also assist in contracting for professional and construction services for capital projects. In addition, the staff provides citywide training to employees who are involved with procurement. The City's mail and distribution services are managed by the division. When time and space permits, two live auctions are held annually and several online auctions take place throughout the year.

The Accounting Division handles the City's general ledger, accounts payable, accounts receivable, grant accounting and reporting, payroll and revenue collections. Staff accountants work closely with all City departments to ensure accurate reporting of expenditures made throughout the year. The Accounting Division prepares financial reports throughout the year to aid City management staff in



financial decision-making, as well as the City's Comprehensive Annual Financial Report (CAFR). Staff prepare for and coordinate an intensive annual audit, and staff provides accounting-related assistance on a variety of citywide projects.

Click [here](#) to view the Comprehensive Annual Financial Report for the fiscal year ended June 30, 2020.

## **2021 Accomplishments**

### Safe and Prosperous

- Received the City's 39th Certificate of Excellence in Financial Reporting from the Government Finance Officers Association.
- Received the City's 17th GFOA Distinguished Budget Presentation Award for the 2021 Budget Year.

### Active and Appealing

- Purchased and implemented online software for solicitations to streamline processes and reduced paper waste.

### Connected and Engaged

- Successfully transitioned day-to-day office work to a "work from home" then "back to office" operation with little to no interruptions in payroll, accounts payable, and cash receipt functions, due to COVID-19.
- Introduced the city's new online payment portal, Invoice Cloud, providing customers with increased billing notifications and the ability to pay via Apple Pay and Google. Because of the improved services, 47% of customers have now gone paperless.
- Collaborated with Access H2O to provide customers with an additional payment assistance program due to hardships.

### Unique and Creative

- Continued to reduce paper waste by filing solicitations and contracts electronically.

### Respected and Responsible

- Continued to update the internal procedures manual and instructions to comply with procurement guidelines and best practices.
- Processed 406 business license applications for new businesses in Yuma.
- Set new water meters for 656 new residential homes and 13 commercial properties.

## 2022 Goals

### Safe and Prosperous

- Receive the City's 18th GFOA Distinguished Budget Presentation Award for the 2022 Budget Year.
- Receive the City's 40th GFOA Certificate of Achievement for Excellence in Financial Reporting.

### Active and Appealing

- Transition to DataProse to provide a higher quality utility services statement.
- Install new kiosk outside of City Hall to allow customers to make utility payments by cash, check or credit card 24/7.

### Connected and Engaged

- Present the City's first PAFR (Popular Annual Financial Report). The PAFR is derived from the CAFR; it is designed to be a reader-friendly financial report that is transparent, relevant and interesting to read.
- Introduce a Utility Deposit Store with Invoice Cloud to provide customers the ability to pay water deposits online.
- Provide contracts on the procurement portal for transparency for reduction of request for public records request.

### Respected and Responsible

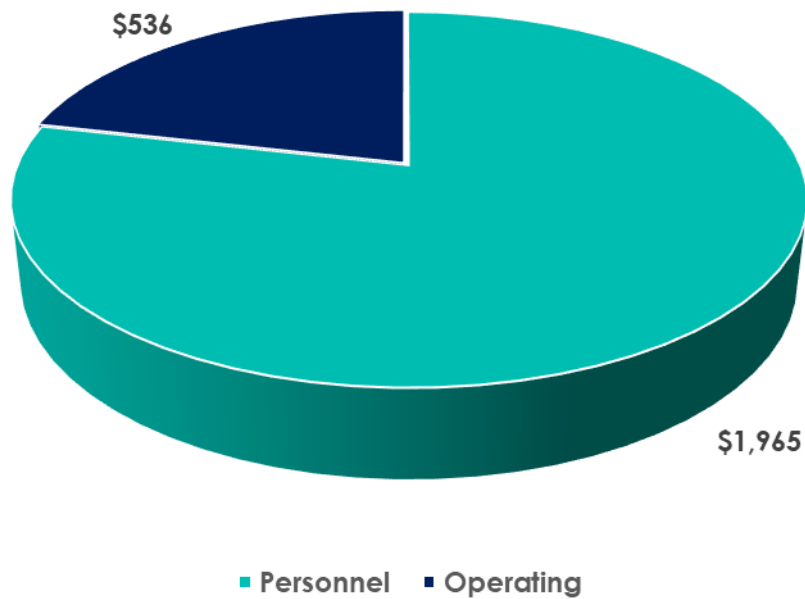
- Implement financial software to improve reporting, financial statements and the Comprehensive Annual Financial Report (CAFR).
- Utilize Bank Reconciliation Module to improve automated processes in cash management.
- Implement vendor ACH process along with a citywide paperless travel voucher system to improve efficiencies and reduce cost.
- Receive the Certificate of Excellence in Financial Reporting for the CAFR and the Distinguished Budget Presentation award from the Government Finance Officers Association.
- Continue to refine policies and procedures to streamline the purchasing process.
- Research and implement in-house payment processing system to improve payment processing.

**FINANCE**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$1,771,763	\$1,960,956	\$1,832,057	\$1,671,710	\$1,965,049
Operating	407,008	381,571	531,000	428,771	535,902
Capital Outlay	-	-	-	63,264	-
	<b>\$2,178,771</b>	<b>\$2,342,527</b>	<b>\$2,363,057</b>	<b>\$2,163,745</b>	<b>\$2,500,951</b>

For Fiscal Year 2022, the Finance Department presents a budget of \$2,500,951, an increase of 5.84% from last year's budget. The largest increase is in personnel and is attributed to the reclassification of the Director of Finance position along with an additional team member in the Customer Service division.

**FY 2022 Budget  
(in thousands)**



**FINANCE**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$2,178,771	\$2,342,527	\$2,363,057	\$2,163,745	\$2,500,951
	<b>\$2,178,771</b>	<b>\$2,342,527</b>	<b>\$2,363,057</b>	<b>\$2,163,745</b>	<b>\$2,500,951</b>



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# Fire

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The Yuma Fire Department exists to provide professional services protecting life and property to its citizens. The Fire Department ensures safety and security by delivering emergency medical transport, fire prevention, fire suppression and education to the community.

## **Family-Integrity-Respect-Excellence**

The Yuma Fire Department is a full-service fire department providing fire, emergency medical care and ambulance transport, hazardous materials response, technical rescue operations and fire prevention and education services to the community.

This Department is one of only 290 fire departments internationally accredited by the Commission on Fire Accreditation International (CFAI) and one of only 13 in Arizona.

The Fire Department is comprised of five Divisions: Administration, Community Risk Reduction, Operations, Emergency Medical Services and Professional Services.

The Administration Division provides leadership and oversight of all divisions within the Department. This division is responsible for creating the annual operating budget, capital improvements budget, grant-funding oversight, and for long-term strategic planning. Primarily funded through the General Fund, the Yuma Fire Department is also community supported by the Public Safety Tax Fund, in addition to development fees for larger capital projects.

<b>AUTHORIZED PERSONNEL</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
Administration	5	5	5
Professional Services	2	2	2
Operations	125	125	125
Community Risk Reduction	5	5	6
<b>Total</b>	<b>137</b>	<b>137</b>	<b>138</b>

The Community Risk Reduction Division is responsible for construction plan review, public education, fire inspections, and fire origin and cause investigations. Its mission is to increase safety education and fire code compliance, while reducing the number of injuries and deaths caused by fire. The division accomplishes this by using four elements: engineering, education, enforcement and evaluation.



The Operations Division is the largest division in the department and is responsible for responding to calls for service within the community. The division responds to all emergencies, including fire, emergency medical and ambulance transport, hazardous materials response and technical rescue operations.



The Emergency Medical Services Division supports the Operations Division by managing medical protocols, ambulance transport billing and quality assurance, and serves as a liaison to outside agencies such as Yuma Regional Medical Center and the State of Arizona Department of Health Services.



The Professional Services Division is responsible for providing training, education, succession planning and professional credentialing. Annual training required by the State of Arizona for Emergency Medical Technicians and Paramedics is provided through this division along with specialized training for all hazards including fire, hazardous materials and technical rescue. This division leads the Department

through the CFAI accreditation process and assists in individual professional credentialing for Department personnel.

## 2021 Accomplishments

### Safe and Prosperous

- Provided leadership and guidance to navigate the COVID-19 pandemic.
- Budgeted for annual medical physicals for staff to include early cancer detection and enhanced cardiovascular disease prevention.
- Provided training specific to the COVID-19 pandemic and updated information as it became available.
- Hosted fire command training through the National Fire Academy.
- Finalized the purchase of 20 new Zoll cardiac monitors with the support of the Yuma City Council.
- Entered into a contractual agreement with a new training center medical director.
- Purchased five Lucas automated chest compression devices with grant funding.
- Purchased 33 sets of turnouts as a second set to continue with the strategic project to protect members against carcinogens.
- Evaluated and procured a contract for a new fire inspection records management program.
- Executed grants for the Knox Box and smoke alarm programs.

- Participation on COVID-19 committees such as the 50-plus event applications, temporary extension of premises for liquor licenses and reopening plans for businesses.

#### Respected and Responsible

- Continued accreditation through the Center of Public Safety Excellence. YFD is one of just 290 accredited fire departments in the world, and one of 13 in Arizona.
- Collaborated with City Council, City Administration and the community to work on the City of Yuma's Strategic Plan.
- Successfully upgraded an Administrative Support position to fill a more responsible role in the department and balance the team.
- Completed recruit and promotional academies for the rank of firefighter, engineer and captain, along with other courses, to support the strategic initiative to support succession planning.
- Six employees completed their paramedic training through Arizona Western College.
- Completed the implementation of a new computer aided dispatch (CAD) software.
- Purchased a fire extinguisher prop with procured grant funds and started utilizing it for public education classes.
- Participation with the rewrite of the Community Wildfire Prevention Plan (CWPP).
- Presentation to Council on permissible consumer fireworks and state statutes.
- Certified two members as Technical Rescue Technicians through the Southern Arizona Technical Rescue Technician Course (grant funded by SHSGP and AZDEMA).
- Certified two members to support the Tactical Emergency Medical Support (TEMS) Team.

#### Unique and Creative

- Formed a Fire Station Design committee to prepare for the upcoming Fire Station 7 build. RFQ awarded for the Fire Station 7 design.
- Worked to acquire grant funding to assist the department with COVID-19 operations.
- Completed the transition from expensive rugged, touchscreen laptops to lower cost iPad tablets for in-vehicle dispatch and mapping software.
- Various grants awarded for equipment and supplies for both Hazmat and Technical Rescue apparatus (SHSGP - \$11,000).

## 2022 Goals

### Safe and Prosperous

- Maintain fire training that supports the community's strong ISO rating.
- Explore the Community Risk Assessment tool in the new inspection software program, and apply it to the local built environment.
- Create a replacement plan for Special Operations equipment.

### Connected and Engaged

- Revisit the Fire Department Strategic Plan to align with the goals and plans of the City of Yuma.
- Host regional training opportunities that allow for increased interoperability amongst regional agencies.
- Collaborate with regional utility companies to provide for interagency training opportunities and resources.

### Respected and Responsible

- Finalize the design and begin the building process of Fire Station 7.
- Retain the department's high level of employee retention as measured against other city departments.
- Prepare for the transition of leadership due to the pending retirement of the Fire Chief.
- Conduct a needs assessment for support staff requirements with respect to future department growth.
- Provide courses that support the YFD strategic initiative of succession planning.
- Support specialty training areas (Paramedic, Hazardous Materials, and Technical Rescue) to sustain these services within the community.
- Fully implement the inventory management software for improved EMS supply tracking.
- Look into the feasibility of direct medication purchasing and dispersal.
- Look into the feasibility of transitioning to in-house medical billing.
- Procure 20 sets of turnouts to continue with the strategic project to protect members against carcinogens.
- Enter into an agreement with a vendor to provide annual physicals that will comply with NFPA 1582 and offer early preventative cardiac and cancer screening.
- Procure two new ambulances to replace two ambulances that are at the end of life.
- Sponsor six employees to become Hazardous Materials Technicians (tuition funded through the County/AZDMEMA).

- Sponsor additional employees for attending the Southern Arizona Regional Technical Rescue Course.

#### Unique and Creative

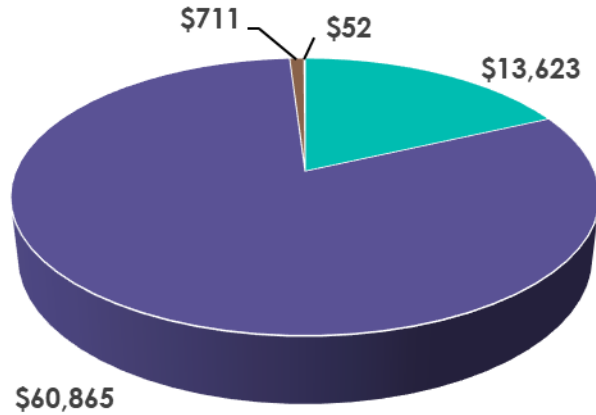
- Apply for grant opportunities to provide for department needs that do not receive funding in the budget.
- Research and procure a scheduling product that will assist with daily scheduling, overtime fill and payroll integration.
- Create a career development model for Community Risk Reduction to include succession planning, advancement opportunities and advanced certifications.
- Collaborate with other stakeholders to apply for grants for hazardous fuels reduction along the West Wetlands and Millennial Grove areas.

#### FIRE

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$16,797,091	\$16,975,733	\$32,769,277	\$16,706,890	\$13,622,938
Operating	3,022,438	4,122,739	3,794,375	18,496,348	60,864,881
Capital Outlay	775,487	805,140	308,818	219,579	711,436
Debt Service	44,956	48,361	52,024	52,023	52,023
	<b>\$ 20,639,972</b>	<b>\$21,951,973</b>	<b>\$36,924,494</b>	<b>\$35,474,840</b>	<b>\$75,251,278</b>

For Fiscal Year 2022, the Fire Department presents a budget of \$75,251,278, an increase of 103.8% from last year's budget. The reduction in personnel cost is directly related to reduction in the PSPRS unfunded liability monthly pension cost, while the increase in operating cost is attributed to the PSPRS unfunded liability payoff. The increase in capital outlay is for the purchase of a new ambulance and several replacement vehicles.

FY 2022 Budget  
(in thousands)



■ Personnel ■ Operating ■ Capital Outlay ■ Debt Service

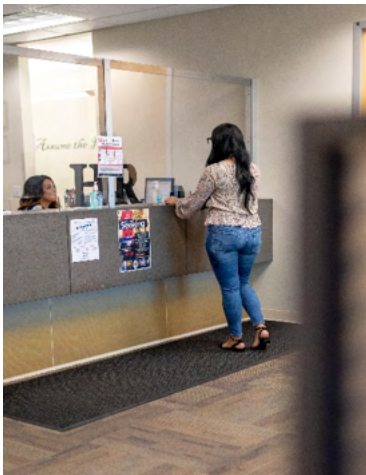
**FIRE**

	Actual FY 2019	Adjusted Budget FY 2020	Estimate FY 2020	Budget FY 2021
General Fund	\$18,417,515	\$18,613,602	\$17,851,054	\$18,604,580
Public Safety Tax Fund	878,656	1,085,760	1,056,390	1,097,516
Grant Funds	610,471	3,817,199	1,147,192	3,140,000
Equipment Replacement Fund	733,335	-	-	-
	<b>\$20,639,977</b>	<b>\$23,516,561</b>	<b>\$20,054,636</b>	<b>\$22,842,096</b>

# Human Resources

Human Resources is a committed partner in providing services while supporting and empowering the City organization, City team members and the citywide community.

The Human Resources Department provides a full range of human resource management services for the employees and residents of the City. These activities include recruitment, compensation and classification, compliance with employment laws, workers compensation, medical and military leave, health benefits and other activities designed to enhance workplace fairness and the City's ability to attract and retain quality employees. Additionally, the department coordinates programs related to Environmental Health and Safety compliance; these programs include facility and process inspections and employee training.



AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Human Resources	12	12	13
<b>Total</b>	<b>12</b>	<b>12</b>	<b>13</b>

## 2021 Accomplishments

### Respected and Responsible

- Successfully implemented an online and paperless onboarding process for new employees.
- Successfully navigated the COVID-19 pandemic by providing a safe working environment for employees.
- Successfully updated training opportunities to an online platform called LEARN.
- Launched a Nurse Triage program in an effort to reduce industrial injury claims and provide a better level of care for injured workers.
- Opened the City Hall Wellness Room, offering a place for employees to exercise, learn wellness information, and meet with the Health Coach.

## 2022 Goals

### Respected and Responsible

- Launch an updated employee recognition program to increase employee engagement.
- Focus on reducing workplace injuries by 5% through safety training and educational opportunities.
- Improve recruitment processes through increased marketing efforts and streamlined processes for hard-to-fill positions.
- Rebrand HR services through intranet page with updated brochures and information to better assist employees.
- Review and update existing policies and procedures for the department.

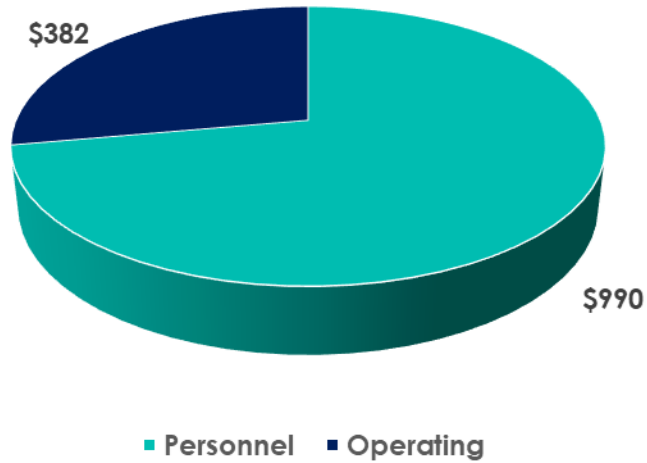
### HUMAN RESOURCES

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$895,295	\$900,512	\$929,721	\$905,296	\$990,066
Operating	221,682	227,966	393,134	322,230	382,221
	<b>\$1,116,977</b>	<b>\$1,128,478</b>	<b>\$1,332,655</b>	<b>\$1,235,926</b>	<b>\$1,372,287</b>

For Fiscal Year 2022, Human Resources presents a budget of \$1,372,287, an increase of 2.97%. The increase is directly related to the 3% pay increase approved in this year's budget.



**FY 2022 Budget  
(in thousands)**



**HUMAN RESOURCES**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$1,114,002	\$1,128,407	\$1,321,894	\$1,227,526	\$1,372,287
Grant Funds	2,975	70	10,761	8,400	-
	<b>\$1,116,977</b>	<b>\$1,128,478</b>	<b>\$1,332,655</b>	<b>\$1,235,926</b>	<b>\$1,372,287</b>

# Information Technology

The purpose of Information Technology is to enable the City to achieve its business goals and objectives, recognize opportunities to match new technology to evolving business operations and to promote a technology-enabled community in which all residents, businesses and the governmental sectors have secure and easy access to high-quality, accurate, relevant information and information services. IT is committed to friendly, polite service and excellence through knowledge and communication. IT provides timely, accurate and thorough assistance for staff's technology needs with efficiency.

The Information Technology Department (IT) provides centralized computer and telephony services to the City of Yuma staff, elected officials and peer agencies. IT services enable City staff to serve community residents efficiently. Primary objectives are to provide customer services and support, system operation and maintenance, implementation and support of business applications, administrative services, and, using technology, support organizational business goals and objectives. IT consists of 32 team members operating in three different divisions.

	<b>AUTHORIZED PERSONNEL</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>FY 2022</b>
• Administration	Administration	4	5	5
• Technical Support	Technical Services	21	22	21
• Radio Communications	Radio Communications	6	7	6
	<b>Total</b>	<b>31</b>	<b>34</b>	<b>32</b>

The Administrative Division provides oversight for the entire department. The functional areas within this division include the Management Team, Project Management and Contract Administration. Collectively, this team establishes the strategic direction of technology throughout the organization. The team is responsible for the City's entire technology portfolio and uses components of industry standards on technology management framework. Contract administration, new to IT, will develop and administer a master IT contract inventory, streamline technology-related procurement and assist with developing a cyclical replacement strategy.

The Technical Support Division includes the following business units:

IT Operations provides design, implementation, integration, support and management of the City's Enterprise Resource Planning (ERP) applications, e-government applications available through various web portals, Public Safety applications and other business-specific applications used throughout the City. Additionally, Operations provides design, implementation, administration, management and support for the City's entire computing infrastructure. This includes email, data management (backup and recovery), servers and workstations, printers and mobile computing. IT Infrastructure provides design, implementation, integration, support and management of the City's telecommunications that include telephony, data communications, core networking, Wi-Fi, Internet connectivity and oversight of the City's overall cybersecurity posture. This includes developing, implementing, and maintaining cybersecurity solutions and corresponding policies and procedures to be used in protecting the City's technology environment. Geographic Information Systems (GIS) supports the enterprise GIS system for the City and manages the GIS data used on the Yuma County 911 emergency system and regional public safety software system. Service Desk provides first point of contact for all technology-related services and support requests. Service Desk resolves tier-one support requests at first contact and manages the escalation process to tiers two and three if they are unable to do so in a timely manner. Additionally, they perform IT procurement and bill payment.



The Radio Maintenance Division (Yuma Regional Communications Services, YRCS) provides design implementation, administration, management and support for the regional 700MHz public safety radio communications system and regional public safety Computer Aided Dispatch (CAD) and Records Management System (RMS). Additionally, this division provides administration oversight of the Yuma County 911 emergency system.

## 2021 ACCOMPLISHMENTS

### Safe and Prosperous

- Completed replacement of all Police and Fire mobile computers to standard platform.
- Completed migration/upgrade to a new platform to the regional public safety software system known as Tyler New World Enterprise CAD/RMS/JMS.

### Connected and Engaged

- Completed migration to a new work order system and decommissioned the original.
- Completed migration of the City website to a new platform and decommissioned the previous platform.
- Completed multi-year system upgrade to the regional 700MHz public safety radio communications system.

### Respected and Responsible

- Consolidated budget to include all IT-related contractual obligations for oversight and total cost of ownership.

## **2022 GOALS**

### Safe and Prosperous

- Develop and implement a comprehensive, adaptive cybersecurity master plan; proactive monitoring and alerting, enhanced perimeter security, identity management, awareness training, incident response and management.
- Complete installation of radio tower at 4E facility.
- Begin research for public safety platform cyclical replacement or refresh, hardware and software.

### Connected and Engaged

- Develop and implement dashboard for key performance indicators.
- Complete migration of fleet data and application to a new platform and decommission original.
- Maintain vendor-recommended software patches and upgrades to CAD and RMS.
- Completed voice services platform replacement.
- Complete fiber optic network build-out basis of design document and bid package.

### Respected and Responsible

- Complete department strategic plan, execute first-year operating plan.
- Expand business relationships with all departments; expand liaison philosophy.
- Consolidate inventory for citywide IT commodity and services, develop roadmap and corresponding replacement strategy, and establish new cost allocation model.
- Contract management and oversight for all IT-related agreements.
- Develop and implement a new service delivery model, subscription for commodity and services, onboarding and off-boarding strategy, business continuity plans and budget.
- Complete infrastructure and application master inventory and corresponding topology maps, on premise and hosted.

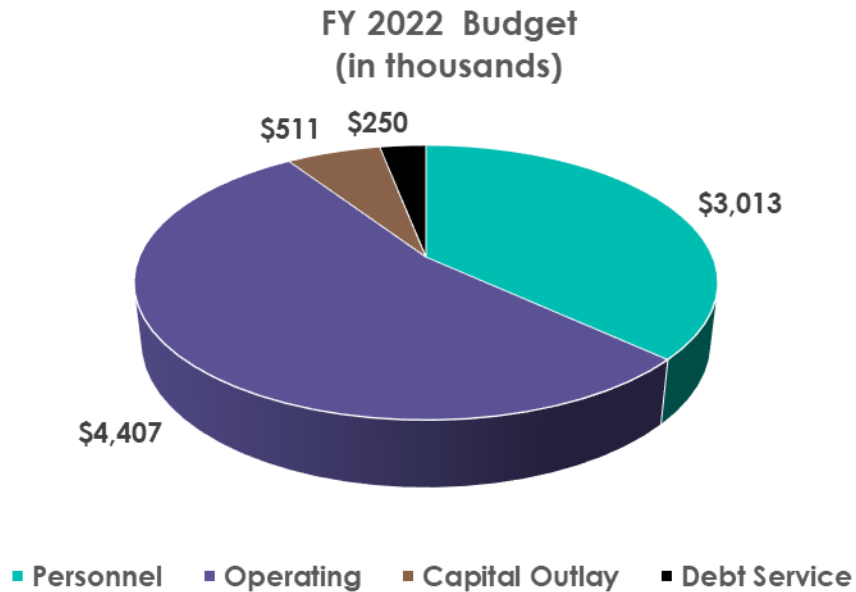
### Unique and Creative

- Expand use of SharePoint services for collaboration and information exchange.

**INFORMATION TECHNOLOGY**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$2,567,044	\$2,593,781	\$2,862,323	\$2,477,147	\$3,012,846
Operating	1,943,983	3,389,040	4,413,239	3,423,584	4,407,448
Capital Outlay	159,901	-	72,989	65,694	511,175
Debt Service	-	242,098	270,000	243,000	250,000
	<b>\$4,670,928</b>	<b>\$6,224,919</b>	<b>\$7,618,551</b>	<b>\$6,209,425</b>	<b>\$8,181,469</b>

For Fiscal Year 2022, the Information Technology Department presents a budget of \$8,181,469 and increase of 7.39%. The increase in capital outlay is for an overdue replacement of the city's voice system.



**INFORMATION TECHNOLOGY**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$2,889,713	\$3,862,961	\$3,336,181	\$3,008,971	\$4,631,399
Grant Funds	53,886	36,120	100,000	20,000	100,000
Yuma Regional Communications System Fund	1,727,328	1,637,463	3,182,370	2,680,030	2,450,070
Yuma Regional Communications System Grant Fund	-	688,376	1,000,000	500,424	1,000,000
	<b>\$4,670,928</b>	<b>\$6,224,919</b>	<b>\$7,618,551</b>	<b>\$6,209,425</b>	<b>\$8,181,469</b>

# Municipal Court

The Mission of the Municipal Court is to enhance the quality of life in the City of Yuma by providing all people who appear in the Court with a responsive and professional judicial branch of government.

The Municipal Court is part of the integrated judicial system of Arizona, pursuant to the City of Yuma Charter, the Arizona Constitution and the United States Constitution.

The judicial system is predicated on the belief that all citizens coming before the courts are entitled to equal justice, regardless of race, ethnicity, gender, age or economic circumstance. The courts must resolve cases swiftly, fairly and impartially. Courts must ensure that litigants and victims fully understand their rights and that those rights are protected. Courts must provide meaningful access to all, ensuring that no litigant is denied justice due to the lack of affording counsel or the inability to understand legal proceedings.

Municipal Court consists of two full-time elected judges. The chief judicial officer of the Municipal Court is the Presiding Judge. The Presiding Judge is an attorney and member of the Arizona Bar Association. The Presiding Judge oversees the full-time elected Associate Judge who must meet all requirements set forth by law, Arizona Supreme Court rules, and the City of Yuma Charter. The court utilizes pro-tem judges, who are not City or court employees who serve in an on-call and as-needed basis in place of a full-time judge during planned absences. All pro-tem judges are required to meet state and other requirements prior to approval by both the Presiding Judge and City Council. The Court's administration is delegated to the court's full-time Court Administrator, who serves as the department director for all operational functions of the court and management of non-judicial court personnel. The appointed Court Administrator also serves concurrently as a commissioner for the court, performing limited judicial duties as directed by the Presiding Judge to ensure legal time standards are met for appearances and responsiveness of the court to the citizens of Yuma.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Municipal Court*	19	21	24
<b>Total</b>	<b>19</b>	<b>21</b>	<b>24</b>

**FUNCTIONS:**

The Municipal Court is a limited jurisdiction court. It is the third branch of government (judicial) and is a non-political entity. The Court has jurisdiction over all misdemeanor criminal cases that

occur within the jurisdiction of the City of Yuma. Case types heard before the court include, but are not limited to:

**COMMON CASE TYPES:**

- Assault (including Domestic Violence).
- Threats/Harassment.
- Trespass.
- Illegal Drug Possession.
- Disorderly Conduct.
- Criminal Traffic (DUI/Reckless Driving).
- Traffic Violations.

**ADDITIONAL CASES AND ACTIONS:**

- City Ordinance violations.
- Hearing and/or granting all petitions for Orders of Protection, Injunctions Against Harassment and Injunctions Against Workplace Harassment.
- 24-hour search warrant issuance and emergency Orders of Protection.

The Court is divided internally into three operational sections. The first is the Court Operations section, which intakes, prepares, calendars, and conducts courtroom operations of all cases. The second section is the Court Compliance section, which is responsible for the post-adjudication monitoring and enforcing the collection of fines, fees and restitution owed by defendants. It also enforces compliance for court-ordered probationary terms inclusive of counseling. The third is the Court Officer section, which provides court security, performs bailiff duties in all courtrooms inclusive of video court inside the detention center, conducts all transportation of defendants to and from the detention center, and serves all court processes as well as court orders.

**CASE MANAGEMENT**



The court consistently processes in excess of 12,000 new case filings each year. Cases are received from all law enforcement agencies operating within the jurisdiction of the City of Yuma. The majority of all cases are brought before the court by the City of Yuma Police Department; however, the court consistently receives cases from multiple local and state law enforcement agencies for alleged crimes and violations that occur within the jurisdiction of the court.



## 2021 Accomplishments

### Respected and Responsible

- The court was faced with the very unusual circumstance of ensuring that it maintained operational capabilities without interruption during a pandemic. This was a very fluid event that led to the court having to put a hold on annual goals it had previously set a focus on modifying procedures to continue to provide services and a working branch of government for the citizens of the city.
- Through exceptional teamwork, modification of procedures and utilization of technology, the court maintained a fully staffed and uninterrupted operational capability, as required by the Arizona Supreme Court, while complying with the guidelines set forth by the CDC in response to the COVID-19 health crisis with all modifications and safety measures in place.



## 2022 Goals

### Respected and Responsible

- Strengthen the core of the court by ensuring succession of leadership as well as having a career path for all court staff to have the ability to progress within the court which will allow retention of experienced judicial branch employees.
- Develop a strategy to enable a long-term goal of becoming a fully digital and paperless operation as a cost-saving measure as well as allowing for remote accessibility and streamlining operations.
- Implement an increase in specific training targeting each group task to bolster capabilities of each section of the court to support the restructuring plan.
- Complete the updating of security measures as required by the Supreme Court strategic agenda.

### Connected and Engaged

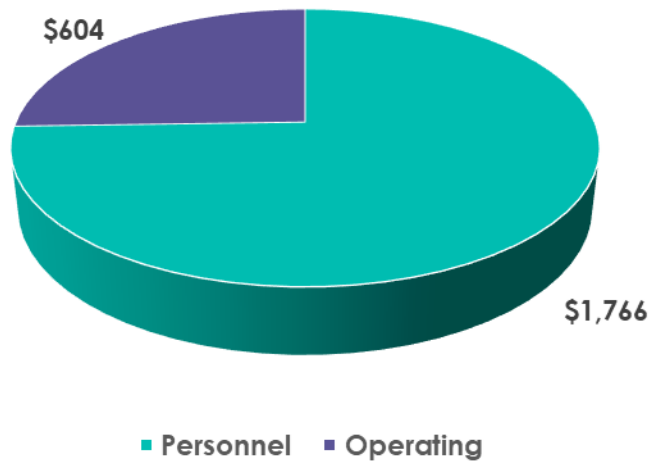
- Improvement of the court website to increase online digital access to the court.

**MUNICIPAL COURT**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$1,460,813	\$1,555,584	\$1,581,312	\$1,629,342	\$1,766,315
Operating	397,681	378,254	596,577	490,434	603,856
Capital Outlay	22,589	20,794	9,631	20,233	-
	<b>\$1,881,083</b>	<b>\$1,954,632</b>	<b>\$2,187,520</b>	<b>\$2,140,009</b>	<b>\$2,370,171</b>

For Fiscal Year 2022, Municipal Court presents a budget of \$2,370,171, an increase of 8.35% from last year's budget. The increase in personal services is a result of two new positions being added, Deputy Court Administrator and a Court Officer.

**FY 2022 Budget  
(in thousands)**



**MUNICIPAL COURT**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$1,881,083	\$1,926,444	\$2,052,520	\$2,100,809	\$2,235,171
Grant Funds	-	28,188	135,000	39,200	135,000
	<b>\$1,881,083</b>	<b>\$1,954,632</b>	<b>\$2,187,520</b>	<b>\$2,140,009</b>	<b>\$2,370,171</b>

# Parks & Recreation

The Parks and Recreation Department provides opportunities for learning and life experiences that enhance the physical, social, cultural, and environmental wellbeing of the community. Parks and Recreation serves a diverse cross-section of citizens and visitors through the provision of programs, services, and facilities that encourage the development of positive, lasting value systems and self-esteem.

The Parks and Recreation Department consists of six divisions that serve the public: Administration, Arts & Culture, Desert Hills Golf Course, Parks, Recreation, and the Yuma Civic Center. The Department has a dynamic workforce of more than 100 full-time employees, with hundreds of additional part-time employees serving as instructors, lifeguards, event staff, and more. This collective group is responsible for providing exemplary service and programming for all its user groups.

The Administration Division oversees the various administrative functions that keep the department running smoothly. The customer service team offers clerical support to staff and registers customers for programs, facilitates rentals, and functions as a center of information for Parks and Recreational activities in the community. With the enhancement of the Parks and Recreation website ([www.YumaAz.gov/ParksAndRec](http://www.YumaAz.gov/ParksAndRec)), and social media handle (@YumaParksAndRec), online registration and ticket purchasing capability has never been easier. Administration also oversees the development of new facilities and programs to serve the community through the City's Capital Improvement Program. The Parks, Arts, and Recreation Commission assists the department, advocating for improved quality of life experiences for residents through the development of recreational programs, arts, parks, facilities and leisure time opportunities. The group helps gather input on public desires and serves as a public face for Parks and Recreation.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Administration	11	9	9
Parks Maintenance	66	65	65
Urban Forestry	1	1	1
Recreation	7	7	7
Arts and Culture	8	8	8
Civic Center	9	9	9
Golf Course Maintenance	6	6	6
Golf Courses	3	3	3
<b>Total</b>	<b>111</b>	<b>108</b>	<b>108</b>

The Arts and Culture Division sustains and supports local arts by providing distinct opportunities for community participation and artistic growth. The Art and Culture Division also oversees the Yuma Art Center, which is a catalyst for artistic growth in our community. Programming and events take place in four galleries all found on Main Street: Yuma Art Center, United Building, Historic Yuma Theatre, and the 270 Black Box Theatre. The Arts and Culture Division seeks to increase involvement in the arts for artists and participants through diverse programming targeting a broad audience. Support extends to art groups and artists by creating a climate conducive for local artistic development through the priority offering of the facility for nonprofit arts use at rates far below the national average. By continually expanding outreach, community awareness grows through local media partnerships in both English and Spanish. The vision is for all members of our community to live creative lives by being a part of the arts in Yuma.

The [Desert Hills Golf Course](#) and [Desert Hills Par 3](#) (DHP3) combined is a 195-acre golf facility, which is the premier golfing facility in southwestern Arizona. Desert Hills Golf Course is a par-72 championship course with a full retail golf shop and a full-service restaurant and bar. DHP3 is a par-3 course, and is a great course for beginners and golfers who prefer a shorter course. With the Short Course at DHP3, golfers can learn the sport while having another opportunity to improve their game. Residents who like soccer and golf can play the 9-hole FootGolf course. DHP3 also has a small retail golf shop.

The Urban Forestry team focuses on maintaining the City's urban forest. There are more than 8,000 trees in the City's inventory. This dynamic team also provides outreach and education to citizens regarding proper tree care. The Tree and Landscape Expo, which typically occurs annually during the winter season, provides valuable information to the community regarding Yuma's vegetation and plant/tree selection. Urban Forestry also hosts an annual Arbor Day celebration, working with local schools that help plant trees throughout the park system. Yuma has earned the Tree City USA designation for many years.

The Parks Division oversees the operation and daily maintenance of 650-plus acres of sport fields, parks, turf and wetlands. These locations consists of 34 parks, 11 athletic complexes, two golf courses, grounds surrounding 19 City buildings, one gymnasium, four outdoor basketball courts, nine tennis courts, one dog park, five sand volleyball courts and the Graffiti Abatement program.

There is also a special Downtown Mall Maintenance District, which consists of Giss Parkway north to 1st Street, and Madison Avenue east to Gila Street. Staff maintains and beautifies this entire area, including the right-of-way and planters along the streets, parking lots and shade structures within these boundaries.

The Parks Division provides safe, attractive and modern places for public recreation and a cleaner, more beautiful city, which enriches the quality of life for residents and visitors alike, and preserves it for future generations.

The Recreation Division consists of eight areas: Recreation General, senior adult programming, adult programming, youth programming, outdoor recreation, aquatics,

teens, and adaptive recreation. Recreation emphasizes providing special family activities that all can enjoy. Recreation General oversees the management of the entire division. The [Pacific Avenue Athletic Complex](#) (PAAC), Yuma's newest elite recreation facility, is a 50-acre, state-of-the-art, multi-sport athletic facility. It is the home for local adult softball leagues and tournaments, and many youth softball and baseball events. With unrivaled amenities, it is uniquely positioned for a tremendously viable demographic.

Senior adult programming, held at the [North End Community Center](#) and [Yuma Readiness and Community Center](#), serves adults 50 years of age and older, providing activities including arts and crafts, educational classes, fitness, dance, pool shooting and Senior Games.

Adult programming includes volleyball, basketball, year-round softball leagues, tournaments, instructional programs, fitness and arts and crafts programs.

Youth programming offers a variety of sports, recreational, and instructional opportunities for youth of all ages, which includes tots and teen activities. In addition to City-run activities, a strong component of the Parks and Recreation Department is the partnership between co-sponsored youth sports organizations and the City.

Outdoor recreation provides recreational opportunities such as canoeing, kayaking, family camping activities, archery, hiking, stargazing and outdoor education programs for all ages. Aquatics programs include the programming of four municipal pools. Fitness and swim programs are offered, as well as learn-to-swim lessons, lifeguard training classes during the summer and open swim for all ages.

Adaptive recreation programming for special needs participants takes place year-round. Over the past year, an emphasis has been placed on providing additional activities such as sports clinics, social activities and music-based programs for which participants may register.

The Yuma Readiness and Community Center, a joint-use facility between the Arizona National Guard and the City of Yuma, is a full-service recreational facility, with programs and activities scheduled there. It serves as an additional site for the community to get information, register for programs or rent park ramadas.

The [Yuma Civic Center](#) and [Ray Kroc Sports Complex](#) serve the Yuma region by providing flexible facilities for diverse events. As the only venue capable of hosting large-scale public and private events, the complex excels as Yuma's premiere event venue. The facility is the venue of choice for many of Yuma's most popular events: Arizona Antique Show, the [Home and Garden Show](#), the [Desert Lily Quilt Show](#), Prayer Breakfast, Midnight at the Oasis, American Cancer Society Relay for Life, Yuma Rotary Club Walt Kammann Sausage Fry, Heart of Yuma, Yuma Territorial Gun Show, Colorado River Festival Balloon Glow, Ken and Betty Borland Holiday Pageant and Tower Lighting and Anderson's Americana Indian Art and Jewelry Show. The Civic Center is also an important venue for cultural and business exchange, internationally as well as locally, by hosting events such as the annual Canadian Snowbird Association, Sons of Norway Scandinavian Festival,

Earthbound Farm Orientation and Hui' O' Hawai'i Luau. The City of Yuma also hosts the award-winning [Tacos and Tunes Festival](#) and the annual [4<sup>th</sup> of July Fireworks Celebration](#). The Civic Center division provides event coordination, catering, expertise, support, implementation, equipment, refreshments and facility maintenance for the large variety of events that occur at the Civic Center and Ray Kroc Sports Complex each year.

## **2021 ACCOMPLISHMENTS**

### Safe and Prosperous

- Found, trained, and hired 100 lifeguards in a six-week period.
- Held a socially distanced 4<sup>th</sup> of July fireworks show.
- Upgraded lighting and technical equipment at the Historic Yuma Theatre.

### Respected and Responsible

- Hosted the 2021 NJCAA National Women's Softball Championship.
- Implemented and integrated a new box office ticket software.
- Used cost savings to purchase over \$150K worth of equipment for Parks Division.

### Unique and Creative

- Opened three city pools with a two-month notice and approval.
- Offered free entry to Marcus Pool for all users for the entire summer season.
- Continued to provide arts and recreation programming, when appropriate, throughout COVID restrictions.
- Hosted more than 50 regional and national sports tournaments.
- Completed landscaping and additions to Sunset Terrace at the Yuma Civic Center.
- Worked alongside Parker Chamber of Commerce and Tourism to promote events in Yuma.
- Introduced free Dive-In Movie Nights at the pool to the community.

## **2022 GOALS**

### Safe and Prosperous

- Implement a citywide Strategic Park Infrastructure Plan.

### Active and Appealing

- Host the first citywide in-person event with annual firework show at Ray Kroc Complex.
- Implement year-round swim lessons to maximize on pool usage in off-season.
- Collaborate with DFFM to host a public/private work session on indigenous tree maintenance.

- Identify and revitalize one neighborhood park with new play apparatus and landscaping.

Connected and Engaged

- Collaborate with community partners to revitalize Valley Park turf conditions.

Respected and Responsible

- Develop a master plan for development of East Mesa Park.
- Develop a master plan for the redesign and construction of Kennedy Skate Park.
- Advertise, hire, and maintain a full staff throughout all department divisions.
- Successfully submit applications for the Legacy and LWCF Grants offered by Arizona Parks.

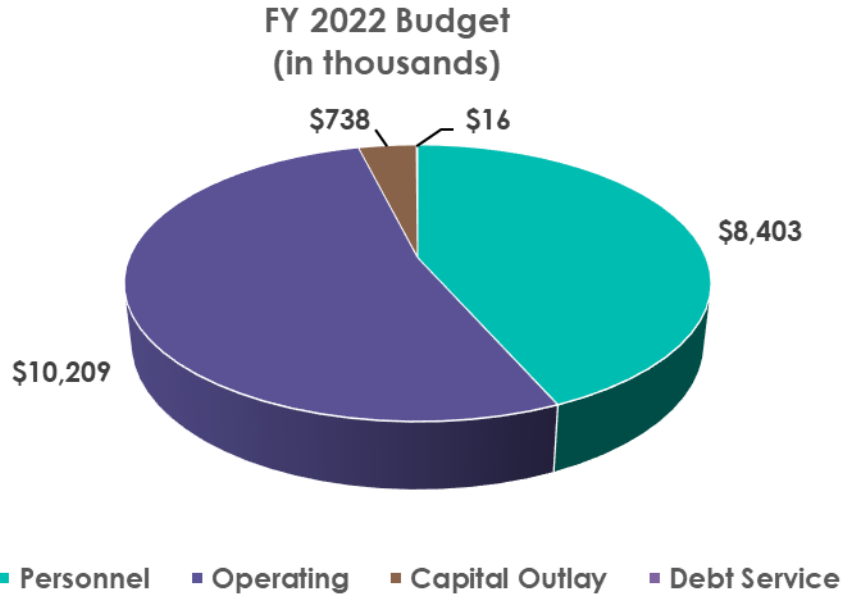
Unique and Creative

- Expand programming for Arts & Culture to more residents and diverse user groups.
- Create an Apprenticeship Program for the Parks Division to retain talent.

**PARKS AND RECREATION**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$9,030,707	\$9,365,123	\$8,358,849	\$6,302,244	\$8,402,525
Operating	7,084,586	6,390,053	8,132,536	5,448,603	10,208,567
Capital Outlay	277,095	558,014	250,860	95,861	738,268
Debt Service	-	12,773	25,800	50,300	15,876
	<b>\$16,392,388</b>	<b>\$16,325,963</b>	<b>\$16,768,045</b>	<b>\$11,897,008</b>	<b>\$19,365,236</b>

For Fiscal Year 2022, the Parks and Recreation Department presents a budget of \$19,365,236, an increase of 15.49%. The increase in operating expenses is attributed to multiple line items because of bringing back pre-COVID programs, including increased fuel cost and machinery repairs. The increase in the capital outlay is due to the long-overdue replacement of the fleet of golf carts for the golf courses.



**PARKS AND RECREATION**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$8,313,199	\$8,361,119	\$6,949,131	\$6,031,858	\$7,663,730
Two Percent Tax Fund	5,754,113	5,529,032	4,313,214	3,730,525	4,597,481
Mall Maintenance Fund	230,708	235,203	242,726	211,055	270,211
Grant Funds	175,146	134,491	3,586,424	246,206	4,610,942
Desert Hills Golf Course Fund	1,703,194	1,683,235	1,676,550	1,677,364	1,794,472
Equipment Replacement Fund	216,028	382,885	-	-	428,400
	<b>\$16,392,388</b>	<b>\$16,325,963</b>	<b>\$16,768,045</b>	<b>\$11,897,008</b>	<b>\$19,365,236</b>



# Planning & Neighborhood Services

The Planning and Neighborhood Services Department is committed to enriching the quality of the natural and built environment for existing and future residents, in partnership with the community, through proper planning, development and revitalization practices. The department strives for responsible, responsive and creative solutions to meet the current needs of customers and the City, while planning for future generations.

The Planning and Neighborhood Services Department promotes a culture where staff and customers work in partnership to create and sustain a better quality of life and environment in which to live, work and play. Through the actions of its Community Planning and Neighborhood Services divisions, the department plans for growth, development, and prosperity; reviews and approves development plans; responds to issues related to health and safety; and promotes attractive, diverse neighborhoods that provide a full range of housing opportunities.

The Administration Division provides oversight, direction and leadership to the entire department, and represents and interacts with the City Council and City Administration to keep them apprised of current and proposed development activities. This division oversees the Pre-Development Meeting program, which provides an opportunity for staff and customers (property owners, developers and business owners) to review proposed development projects and provide invaluable feedback at the onset of the process. A representative from each department attends to provide feedback in a “one-stop shop” approach. In addition, this division provides online application and permitting support to assist customers with electronic plan submittal, review and permitting. These meetings provide an opportunity for staff and property owners, developers and business owners to discuss proposed development projects and work through potential issues before money is spent on project design.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Administration	2	2	3
Building Safety	20	20	-
Neighborhood Services	8	8	8
Community Planning	11	12	11
<b>Total</b>	<b>41</b>	<b>42</b>	<b>22</b>

The Community Planning Division provides comprehensive planning services to the community on issues related to land use, physical design, historic preservation and community facilities. Community Planning is responsible for administering the zoning

code and ensuring that such codes keep with the goals and priorities of the community. In an effort to streamline the subdivision process, an update to the Subdivision Code is currently being processed, which shortens the overall process timeline, a benefit to both developers and staff. Long Range Planning staff prepares updates to the General Plan, develops new and revised policies to guide the City's growth, and adds land area to the City's jurisdiction through annexations. Current Planning staff reviews all business license applications to ensure that intended land uses are consistent with the zoning code. Planners also provide staff support to the Planning and Zoning Commission, the Design and Historic Review Commission and the Hearing Officer.



The Neighborhood Services Division creates healthy neighborhoods by improving the quality of life for residents, particularly those with low and moderate incomes. In partnership with the community, Neighborhood Services develops and implements creative strategies for attractive and diverse neighborhoods. The City receives Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD), which go toward improving neighborhoods in Yuma. Neighborhood Services also serves as the lead entity for the Yuma County HOME Consortium, providing administrative oversight for HOME funding from HUD. HOME funds are used to preserve and create affordable housing throughout Yuma County.



## 2021 Accomplishments

### Safe and Prosperous

- Successfully facilitated 270 Pre-Development Meetings.
- Year 5 of the Revitalization Plan for the Mesa Heights Neighborhood. The activities undertaken in Mesa Heights further the City's strategic goals. The cumulative accomplishments in Mesa Heights, broken down by plan goals, include:

#### Housing

- 194 rental properties inspected and certified including two trailer parks, 59 single-family homes and 135 multi-family structures with 326 units.
- Mesa Heights Apartments completed with 58 new affordable rental units.

- 24 owner-occupied homes rehabbed.
- Harvard Street sewer line completed with 19 homes connected.

#### Safety and Security

- 31 new streetlights installed throughout the neighborhood.
- Weekly patrols conducted to identify, report and abate graffiti.

#### Neighborhood Aesthetics

- Six dilapidated structures removed.
- 287 alley cleanup cases resolved.
- 1,000-plus code violations abated.
- 93 dumpsters provided to residents and 123 tons of trash removed.
- Six inoperable vehicles removed.

#### Social Services

- Joe Henry Optimist Center Park improvements:
  - Air conditioning in the gymnasium.
  - New gym floor.
  - Candyland play space installed.
  - Exterior basketball courts replaced.
- Implementation of HOME program countywide with programs for:
  - Down payment and closing cost assistance for new homebuyers.
  - New construction of affordable rental units.
  - Rehab of owner-occupied single-family residences.
  - Tenant-based rental assistance.
- CARES Act Special Allocation of CDBG funds:
  - Rental Assistance provided to 317 families.
  - Equipment, furnishings and supplies to prevent COVID spread among homeless.
  - Facility improvements to prevent COVID spread among vulnerable elderly.
- Staffing and supplies needed to prevent COVID spread while providing childcare for essential workers.
- Successfully facilitated 270 Pre-Development Meetings.
- Processed 138 planning applications.
- Completion of several text amendments, including:
  - Update to the Corner Market regulations; and
  - Update to the Manufactured Housing Subdivision regulations.

#### Connected and Engaged

- Increased the use of expanded technology; implementing visual screen sharing through online meetings for use by out-of-town customers and multi-city teams.
- Successful completion of the 2020 Census.

- Initiated the 2022 General Plan process.
  - Public outreach through various community engagement sessions.
  - Completed research for and writing of draft document.

## 2022 Goals

### Connected and Engaged

- Develop a program where the department leaders meet with the design and construction community at their place of business to further develop partnerships and relationships.
- Continue the use of expanded technology; implement visual screen sharing through online meetings for use by out-of-town customers and multi-city teams.

### Active and Appealing

- Renovation of restroom facilities at Joe Henry Optimist Center Park and Carver Park.
- Adopt the Tree and Shade Mater Plan.

### Safe and Prosperous

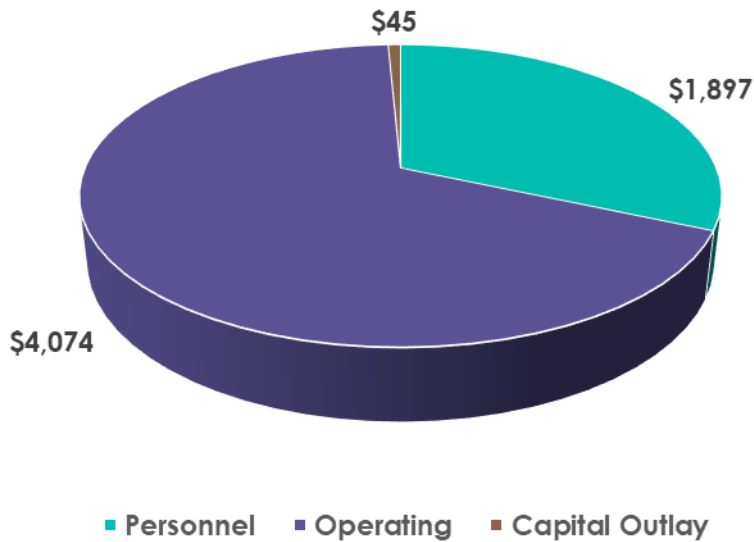
- Enhanced code enforcement and rental inspection at mobile home parks in Mesa Heights.
- Rehabilitation of 11 owner-occupied homes.
- Façade improvements for 4 small businesses in Mesa Heights.
- Prepare a development plan for affordable rental housing funded through a special allocation of HOME funds from the American Rescue Act.
- Continue public outreach and present to City Council the updated 2022 General Plan.
- Complete the Subdivision Code text amendment.
- Complete various Zoning Code text amendments in an effort to align the code with the current needs of the community.
  - Parking update.
  - Industrial zoning update.
  - Outdoor and parking lot lighting update.
  - Identify new incentives related to development within the Infill Overlay District.
- Expand the Infill Overlay District to encourage the redevelopment of certain areas within the City.

**PLANNING AND NEIGHBORHOOD SERVICES**

	Actual FY 2020	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
Personnel	\$1,584,558	\$1,604,325	\$1,708,637	\$1,575,528	\$1,896,905
Operating	1,692,502	1,065,172	4,824,815	2,694,438	4,074,261
Capital Outlay	-	-	60,000	-	45,000
Debt Service	-	-	2	-	-
	<b>\$3,277,060</b>	<b>\$2,669,497</b>	<b>\$6,593,454</b>	<b>\$4,269,966</b>	<b>\$6,016,166</b>

For Fiscal Year 2022, the Planning and Neighborhood Services Department presents a budget of \$6,016,166, a decrease of 8.75%. The reduction in personnel and operating cost attributes to the Building Safety division becoming its own department.

**FY 2022 Budget  
(in thousands)**



**PLANNING AND NEIGHBORHOOD SERVICES**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
General Fund	\$1,598,033	\$1,677,877	\$1,887,805	\$1,593,649	\$2,001,558
Grant Funds	1,679,026	991,620	4,705,649	2,676,317	4,014,608
	<b>\$3,277,060</b>	<b>\$2,669,497</b>	<b>\$6,593,454</b>	<b>\$4,269,966</b>	<b>\$6,016,166</b>

# Police

The mission of the Yuma Police Department is to enhance the quality of life in the City of Yuma by providing residents and visitors with responsive and professional police service with compassion and concern. To accomplish its mission, YPD works in collaboration with the citizens of Yuma and within the framework of the United States Constitution to enforce the laws, preserve the peace, reduce fear and provide for a safe environment.

The Police Department's Administration oversees the Field Services Division, Support Services Division, and Investigations Division. The Professional Standards and Accountability Unit reports directly to the Chief of Police.

Administration is responsible for the overall management of the department. The Chief of Police, along with a Deputy Chief of Police and three captains, provide the vision and leadership to achieve the goals and objectives of the Police Department. In addition, the Public Safety Communications Center reports directly to the Deputy Chief of Police.

The Patrol Division is the largest and most visible division in the agency. Uniformed patrol personnel are responsible for the protection of life and property, response to 911 and other calls for service, and preliminary investigation of crimes. Civilian patrol support officers and Animal Control officers are included in this division.

The Patrol Division also consists of specialized units including a Traffic Unit, which is staffed with traffic enforcement units, and civilian accident investigators, a School Services Unit, K-9 Officers and a Combined Special Operations Group.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Administration	13	12	12
Animal Control	7	7	7
Patrol	145	155	151
Investigations	48	49	50
Support Services	66	65	67
Facility	-	-	-
Maintenance	-	-	-
<b>Total</b>	<b>279</b>	<b>288</b>	<b>287</b>



The Support Services Division is comprised of Hiring and Recruitment Unit, Training Unit, Quality Assurance Unit and Records Unit, which is responsible for receiving, entering, archiving, and retrieving police reports as well as collecting data for statistical purposes.



The Investigations Division is responsible for in-depth follow-up investigations as well as preparing cases for court. The Investigations Division consists of a Crimes Against Persons Unit, Sex Crimes Unit, Property Crimes Unit, Narcotics Unit, Evidence Unit, an I.D. Crime Lab Unit, and Crime Analysis.

## 2021 Accomplishments

### Safe and Prosperous

- Completed trace auditing for COVID-19 to help with officer safety.
- Attended JIC (joint Information Center) meetings on a weekly basis to stay abreast of and assist with any COVID-19 related issues.
- Purchased multiple items designed to enhance safety and protection during COVID. These items protect first responders and frontline workers.
- Continued to revise and implement training programs to ensure alignment with contemporary community and national standards.

### Connected and Engaged

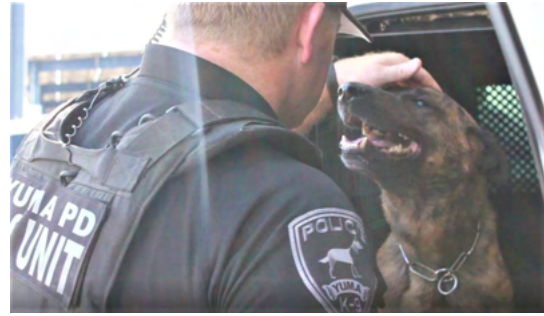
- Completed the 2021 Citizens Police Academy.
- Completed 90% of the 2020 Citizens Police Academy prior to the COVID-19 shutdown.
- Increased the utilization of the Desk Officer Reporting System, which allows citizens to file police reports online via the internet.
- Worked with Caballeros de Yuma to fund and implement a portable scenario simulator.
- Published an updated recruitment video.

### Respected and Responsible

- Submitted to begin the ALEAP (Arizona Law Enforcement Accreditation Program) process for agency accreditation.



- A new K9 was purchased for the department. K9s are used on a multitude of calls allowing for detection of crime and apprehension of criminals.
- Department personnel received upgraded radios, which allow for interoperability with federal agencies, thus enhancing partnerships.
- Received new Mobile Data Computers for patrol vehicles via a grant. This allows officers increased work performance by frontline employees.
- New firearms with enhanced sights were purchased.



### Unique and Creative

- Began inaugural year of the Police Recruit Program.

### 2022 Goals

#### Safe and Prosperous

- Continue to fill all department employment vacancies.
- Implement a new emergency lighting system that will manage vehicular traffic during emergency driving via a GPS-based opticom system.

#### Active and Appealing

- Identify a substation on the west side of Yuma, allowing department personnel to have quicker access to residents and complete work without returning to the central station.

#### Connected and Engaged

- Arrange and complete the 2022 Citizens Police Academy.
- Arrange, attend and complete all regular community events such as Back to School Rodeo, GAIN and Scary and Safe Trick-or-Treat.
- Work on public service messaging on safety issues to help keep the community informed.
- Assist with hiring and recruiting videos and advertisements.
- Expand community outreach efforts in the area of hiring and recruitment.

#### Respected and Responsible

- Receive accreditation award for ALEAP.

- Implement a Field Training Evaluation Program that will give training officers an added tool to properly evaluate, train, and optimize how to teach new police officers.
- Increase public use of the online police reporting portal.
- Continue with replacement and upgrades of the Emergency Communication Center consoles and equipment.
- Complete, formalize and implement a collaborative Officer Involved Shooting investigative protocol for Yuma County.

Unique and Creative

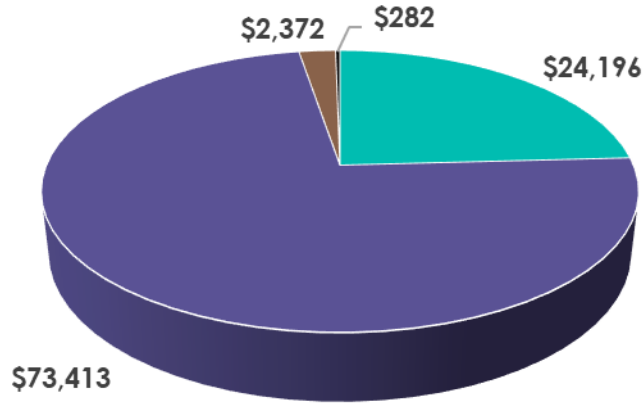
- Start "YPD dog day out" working with the Humane Society of Yuma.

**POLICE**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$26,776,031	\$26,444,785	\$49,734,713	\$25,755,763	\$24,196,467
Operating	4,897,259	4,420,433	6,495,598	30,504,845	73,413,207
Capital Outlay	1,164,582	951,789	1,231,350	1,519,574	2,372,158
Debt Service	102,449	124,846	417,016	422,520	282,000
	<b>\$32,940,321</b>	<b>\$31,941,854</b>	<b>\$57,878,677</b>	<b>\$58,202,702</b>	<b>\$100,263,832</b>

For Fiscal Year 2022, the Police Department presents a budget of \$100,263,832, an increase of 73.23% from last year. The decrease in personnel and increase in operating cost are a direct result of the city paying off the PSPRS Unfunded Liability and establishing a PSPRS reserve account. The increase in capital outlay is attributed to an upgrade in police communications equipment and the replacement of 11 police cruisers.

FY 2022 Budget  
(in thousands)



■ Personnel ■ Operating ■ Capital Outlay ■ Debt Service

**POLICE**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY	Estimate FY 2021	Budget 2022	FY
General Fund	\$29,360,692	\$22,919,188	\$51,673,363	\$47,995,453	\$94,607,442	
Public Safety Tax Fund	2,047,679	2,057,785	1,887,478	1,943,767	2,073,315	
Grant Funds	1,486,153	6,964,881	4,317,836	8,263,482	2,868,075	
Equipment Replacement Fund	45,797	-	-	-	715,000	
	<b>\$32,940,321</b>	<b>\$31,941,854</b>	<b>\$57,878,677</b>	<b>\$58,202,702</b>	<b>\$100,263,832</b>	

# Public Works

The Public Works Department pledges continuous improvement through high performance, customer service, communication, innovations and teamwork for the needs and requirements of the citizens and visitors of Yuma, as well as neighboring communities. Public Works is committed to providing the highest quality, effective and environmentally sound public services.

In order to provide a wide range of services efficiently and effectively, the Public Works Department is organized into the following service areas:

Fleet Services: manages and provides preventive maintenance and automotive repairs to a fleet of approximately 870 vehicles and equipment, including:

- Police patrol vehicles.
- Fire trucks and apparatus.
- Solid Waste collection trucks.
- Parks and Recreation vehicles and large mowers.
- Heavy equipment and loaders.
- Citywide vehicle maintenance.
- Technical repairs to citywide generators and pumps.

AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Fleet Services	16	16	16
Solid Waste	16	16	16
Street Maintenance	53	53	53
<b>Total</b>	<b>85</b>	<b>85</b>	<b>85</b>

Solid Waste Division: manages pickup and transport of solid waste and recycling collections, serving approximately 24,000 residential customers. In addition, the division oversees environmental programs such as the annual Neighborhood Cleanup campaign, Christmas Tree Recycling program and the Yuma-area Household Hazardous Waste. Solid waste services include:

- Residential collection.
- Curbside recycling.
- Container maintenance.
- Bulk pickups.



Street Division: maintains the City's roadways, basins, medians and right-of-way infrastructure. This infrastructure network includes:

- More than 400 centerline miles.
- Asphalt maintenance.
- Traffic signs and markings.
- Street sweeping.
- Landscape maintenance.
- Tree maintenance.
- Right-of-way maintenance.
- Traffic signals and street lighting.
- Concrete repairs for sidewalks, curbs and gutters.

## 2021 Accomplishments

### Safe and Prosperous

- Applied oil seal to more than 10 miles of roadway.
- Applied slurry seal to more than 40 miles of roadway.
- Removed and replaced 80 streetlights.
- Rehabilitated three traffic signal intersections: 16<sup>th</sup> street and Avenue B, 16<sup>th</sup> Street and 14<sup>th</sup> Avenue and 32<sup>nd</sup> Street and Avenue 5E.

### Active and Appealing

- Started upgrades to the Household Hazardous Waste facility.
- Replaced 23 vehicles/equipment.
- Applied a high-volume chip seal to Airport Loop, reducing the monthly maintenance by 100%.
- Completed a desert landscaping project located at Picacho subdivision entrance.



### Connected and Engaged

- Increased social media presence by providing project updates by video.
- Enhanced the web page to show current road projects with maps.
- Utilize innovative road sealant products such as micro surfaces, cape seals, etc.

### Respected and Responsible

- Contracted landscape maintenance to more than 20 locations.
- Conducted a successful trial of using construction companies to assist with utility repairs.
- Reduce automotive parts cost from prior fiscal year.
- Completed citywide inventory of motorized vehicles.
- Completed a new 10-year contract for trash and recycling.

## 2022 Goals

### Safe and Prosperous

- Replace 1.5 miles of asphalt roads within a residential subdivision.
- Apply oil seal to 20 miles of roadway.
- Apply slurry seal to 40 miles of roadway.
- Schedule 80 streetlight poles for removal and replacement.
- Rehabilitate three traffic signal intersections.
- Remove one dirt road from motor grader maintenance.



### Active and Appealing

- Upgrade Household Hazardous Waste facility.
- Pave the old fleet facility footprint in the Public Works yard.
- Pedestrian improvement to enhance mobility for bicyclists, walkers and public transit.

### Connected and Engaged

- Prepare for a citywide motor pool.
- Establish administrative customer support services for the department.
- Utilize innovative road sealant products such as micro surfaces, cape seals, etc.
- Fleet Services absorbing Major Equipment Replacement Fund (MERF) Program.



### Respected and Responsible

- Continue with managed competition for landscape maintenance.
- Contract with construction companies to assist with utility repairs.
- Reduce automotive parts cost from prior fiscal year.
- Establish asphalt maintenance services contracts.
- Revamp a major equipment replacement plan.
- Start residential audit for active and closed accounts within the work order system.
- Order and replace 35 vehicles and/or equipment as part of the FY 2022 budget.

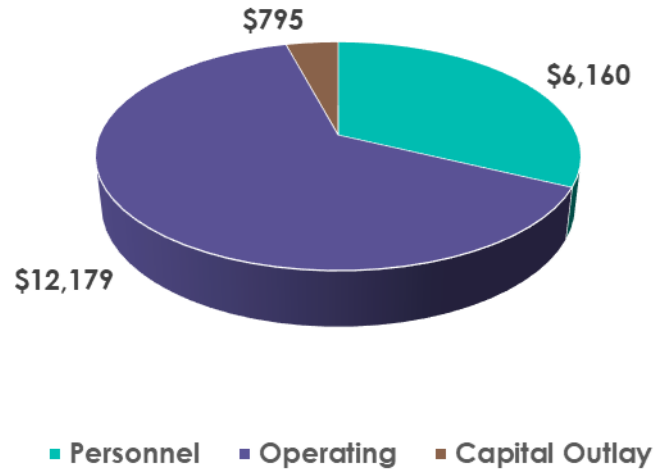


**PUBLIC WORKS**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$4,980,672	\$5,386,781	\$ 5,762,486	\$ 5,376,888	\$ 6,160,343
Operating	8,601,469	8,363,906	12,636,183	11,597,636	12,178,585
Capital Outlay	1,374,218	2,051,109	566,242	755,439	795,400
	<b>\$14,956,359</b>	<b>\$15,801,796</b>	<b>\$18,964,911</b>	<b>\$17,729,963</b>	<b>\$19,134,328</b>

For Fiscal Year 2022, the Public Works Department presents a budget of \$19,134,328, an increase of .89% from last year's budget. The department budget stayed relatively flat with the exception of capital outlay due to the purchase of a new solid waste truck.

**FY 2022 Budget  
(in thousands)**



**PUBLIC WORKS**

	Actual FY 2019	Actual FY 2020	Adjusted Budget FY 2021	Estimate FY 2021	Budget FY 2022
General Fund	\$ 4	\$ -	\$ 197,027	\$ -	\$ -
Highway Users Revenue Fund	6,586,019	6,505,368	9,983,561	9,221,473	9,559,037
City Road Tax	810,889	986,162	1,252,598	1,074,640	1,399,302
Improvement District Funds	-	-	-	6,410	148,000
Grant Funds	-	-	200,000	100,000	200,000
Solid Waste Fund	3,720,947	4,072,769	4,478,524	4,233,838	4,976,253
Equipment Maintenance Fund	2,464,282	2,196,466	2,853,201	2,753,763	2,851,736
Equipment Replacement Fund	1,374,218	2,041,031	-	339,839	-
<b>Total</b>	<b>\$14,956,359</b>	<b>\$15,801,796</b>	<b>\$18,964,911</b>	<b>\$17,729,963</b>	<b>\$19,134,328</b>

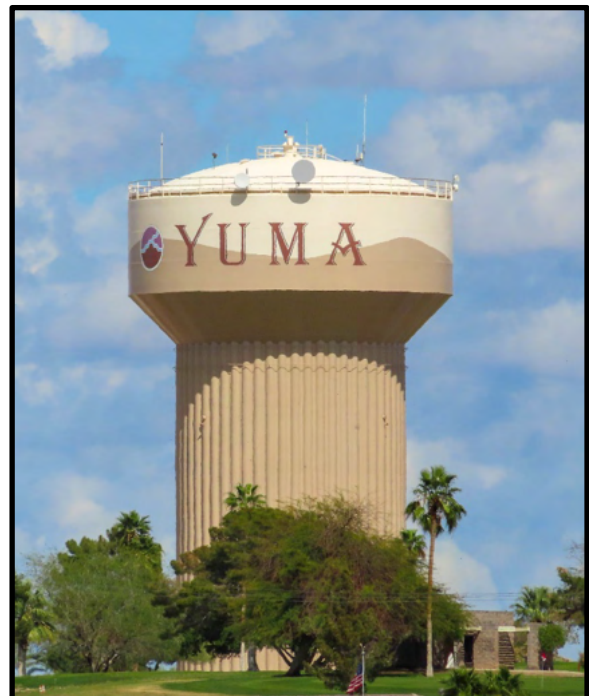


# Utilities

The Utilities Department's goal and highest priority is to ensure the delivery of a reliable drinking water supply of the highest quality, and the most efficient, environmentally sound reclamation of Yuma's wastewater.

The Utilities Department is a customer service organization, responsible for the treatment and distribution of safe drinking water and the proper treatment and disposal of wastewater. Utilities provides maintenance of water distribution and sewer collection lines and wastewater pump stations throughout the City of Yuma service area. The department consists of nine divisions including: Water Treatment, Water Distribution, Water Systems Customer Services, Wastewater Treatment, Wastewater Collections, Industrial Pretreatment, Water Quality and Compliance, Instrumentation and Controls, and Administration.

Consistent with its goal, the Utilities Department provides excellent customer service through trained and knowledgeable employees who possess a sense of duty. The Department has 144 authorized positions, of which more than half possess an Arizona Department of Environmental Quality-issued license for the highly specialized work they perform on a daily basis. These employees are highly skilled, motivated and take great pride in their abilities to provide services at a level that consistently exceeds state and federal requirements.



AUTHORIZED PERSONNEL	FY 2020	FY 2021	FY 2022
Administration	9	9	10
Water	71	70	75
Wastewater	56	57	59
<b>Total</b>	<b>136</b>	<b>136</b>	<b>144</b>

## Functions

The Utilities Department Division managers satisfy all aspects of the City's water goals. Water, Wastewater, and the Water Quality and Compliance Divisional Managers ensure conformity with EPA's Clean Water Act, Safe Drinking Water Act, biosolids regulations via

Industrial Pretreatment, Cross Connection Control and the Environmental Laboratory. The Distribution and Customer Service and Collection Division Managers monitor the installation, maintenance, and repair of the City-owned water transmission and distribution system, wastewater collection systems, water metering and meter reading systems.

The Water Treatment Division uses water from the Colorado River and water from wells to produce the continuous supply of drinking water necessary to meet the needs of Yuma's residents, businesses and industries. Drinking water treatment occurs at two locations: The Main Street Water Treatment Facility and the Agua Viva Water Treatment Facility.

Producing drinking water for the Yuma area since 1891, the Main Street Water Treatment Facility is thought to be one of the first water plants west of the Mississippi River to filter its water. This facility uses the Colorado River as the source for two-thirds of Yuma's drinking water. Commissioned in 2009, the City's newest water treatment facility, Agua Viva, uses a combination of surface water and groundwater to provide the one-third of Yuma's drinking water.

The Wastewater Treatment Division operates three treatment facilities to reclaim the wastewater produced by Yuma's residents, businesses and industries. In operation since early 1970, the Figueroa Avenue facility is the oldest and the largest of these treatment plants. Operating under very strict federal and state permits, this facility turns over 80% of Yuma's wastewater into high-quality treated effluent, which is discharged into the Colorado River. The smallest facility, Jackrabbit Mesa, and the newest facility, Desert Dunes, treat the remaining 20% of Yuma's wastewater.



The Industrial Wastewater Pretreatment Division manages a federally approved program that protects Yuma's wastewater infrastructure and resources. This section ensures that the City of Yuma meets environmental regulations set up by the State of Arizona, and the United States Environmental Protection Agency by working with commercial and industrial facilities that discharge wastewater into the City's collection system, issuing permits, and enforcing compliance.

The Cross Connection Control Section protects Yuma's drinking water from contamination by preventing foreign material from entering the drinking water system in homes, businesses and industries. This section investigates water quality complaints, reports cross-connection incidents, and ensures that required backflow prevention devices are properly installed and regularly tested.

The Water Quality and Compliance Division collects and analyzes a wide variety of samples of river water, well water, drinking water, and wastewater. Testing results verify the City's compliance with numerous environmental and health regulations and are reported to a variety of agencies including the United States Environmental Protection Agency and the Arizona Department of Environmental Quality. The Laboratory is the primary point of contact for customer concerns and complaints about drinking water safety and quality.

The Utilities Distribution and Collection Divisions monitors the installation, maintenance, and repair of the City-owned water transmission and distribution system, wastewater collection systems, water metering and reading systems. This section houses the water and wastewater systems modeling applications and is also responsible for all utilities Blue Stake requests to ensure they are completed in a timely manner.

The Distribution Division is responsible for assuring customers receive the potable water with a reasonable pressure and the highest quality 24 hours a day. The system transmission/distribution water mains (pipes) range from 2 inches to 48 inches in diameter. The pipes are made from various materials such as concrete, ductile iron, PVC or other material. Because of the age of a majority of City infrastructure, leaks and breaks inevitably do occur. City employees are on call 24 hours a day to make repairs and put mains back in service as quickly as possible. This division maintains a valve exercise program, a hydrant-flushing program and a water-quality flushing program.



The Wastewater Collection Division is responsible for assuring the city's wastewater collection system is properly maintained and free-flowing 24 hours a day. The wastewater collection infrastructure consists of nearly 400 miles of sanitary sewer collection lines and force mains with more than 5,800 sanitary sewer manholes. The wastewater collection system lines range from 6 inches to 42 inches in diameter. This division is responsible for cleaning and inspecting (utilizing specialized equipment) the wastewater collection lines and all sanitary sewer manholes.

The Customer Service Division is responsible for all aspects of metering, water and sewer system connections and permits, utility billing support, division inventory and warehousing and an on-site meter shop. This division is comprised of three Sections: Field Customer Service, Meter Services, and Utility Rates Services.

The Field Customer Service group takes care of all water service connections and disconnections (scheduled, emergency, and non-pays), high bill complaints, on-site customer assistance, customer signups, and thefts of service.



The Meter Services group handles meter readings, all Automated Meter Reading (AMR) applications, manual meter reading, construction roving meter reading, backflow device installations and testing for roving meters, meter repairs, meter tests and utility service history reviews. Additionally, the Meter Services and Field Customer Services group also responds to on-call customer emergency turn-offs, reconnects, and customer signups.

## 2021 Accomplishments

### Safe and Prosperous

- Completed the American Water Infrastructure Act (AWIA) Emergency Response Plan.
- Designed sewer systems for the Yuma Commence Center.
- Published the 2020 Water Conservation Plan.

### Respected and Responsible

- Commenced construction for the Thomas F. Allt Utilities Complex.
- Supported the University of Arizona COVID Early Warning Wastewater Sampling Project.
- Designed replacement infrastructure for the 40<sup>th</sup> Street wastewater lift station.
- Designed replacement infrastructure for the Arizona Avenue Water Line; 16<sup>th</sup> Street to 10<sup>th</sup> Street.
- Commenced construction on the Main Street Water Treatment Facility filters 5-8.

## 2022 Goals

### Respected and Responsible

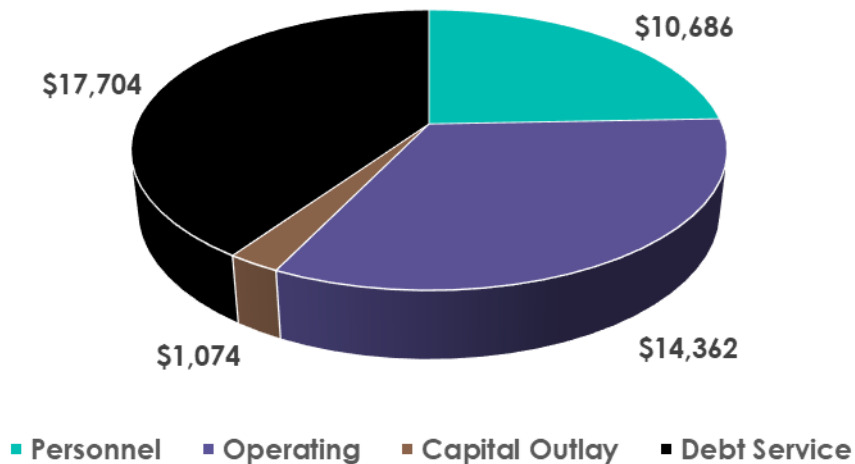
- Increase capacity at the Desert Dunes Water Reclamation Facility to 6 million gallons a day.
- Introduce updated water and sewer utility regulations.
- Develop an updated Utilities Master Plan.
- Replace three trains of the Agua Viva Water Treatment Facilities filter membrane.
- Continue with the Sweetwater utility acquisition.
- Update the City of Yuma Drought Management Plan.

**UTILITIES**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Personnel	\$ 9,507,187	\$ 9,883,043	\$ 9,747,712	\$ 9,139,333	\$10,685,733
Operating	12,599,384	12,302,279	14,183,382	13,469,057	14,361,959
Capital Outlay	1,509,072	260,842	1,346,487	662,100	1,074,152
Debt Service	13,592,893	13,583,445	13,558,143	13,582,089	17,703,668
	<b>\$ 37,208,535</b>	<b>\$36,029,609</b>	<b>\$38,835,724</b>	<b>\$36,852,579</b>	<b>\$43,825,512</b>

For Fiscal Year 2022, the Utilities Department presents a budget of \$43,825,512, an increase of 12.85%. This year the city intends to expand Desert Dunes Wastewater plant by issuing a bond, which resulted in the increase in debt service.

**FY 2022 Budget  
(in thousands)**



**UTILITIES**

	<b>Actual FY 2019</b>	<b>Actual FY 2020</b>	<b>Adjusted Budget FY 2021</b>	<b>Estimate FY 2021</b>	<b>Budget FY 2022</b>
Water Fund	\$18,924,322	\$18,510,034	\$20,277,318	\$18,944,928	\$20,719,755
Water Transfer Fund	35,372	33,882	42,750	27,718	40,670
Water Capacity Fund	2,299,593	2,299,691	2,299,688	2,299,688	2,299,582
Water System Development Fund	119,708	119,713	119,713	119,713	119,708
Water Restricted Funds	2,454,672	2,453,286	2,462,151	2,447,119	2,459,960
Wastewater Fund	12,375,827	12,405,663	13,435,631	12,799,908	13,823,438
Wastewater Capacity Fund	2,654,527	2,654,640	2,654,638	2,654,638	6,816,373
Wtr Sanitary Sewer Intrcpt Fund	5,985	5,986	5,986	5,986	5,986
Wastewater Restricted Funds	2,660,513	2,660,626	2,660,624	2,660,624	6,822,359
Wastewater Grant Funds	-	-	-	-	-
Equipment Replacement Fund	793,201	-	-	-	-
	<b>\$ 37,208,535</b>	<b>\$36,029,609</b>	<b>\$38,835,724</b>	<b>\$ 36,852,579</b>	<b>\$43,825,512</b>

# CAPITAL SPENDING & DEBT MANAGEMENT

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# CAPITAL SPENDING & DEBT MANAGEMENT

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# Capital Improvement Program

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The City of Yuma Capital Improvement Program (CIP) is a five-year schedule of public physical improvements to the City's infrastructure. The CIP sets forth proposed expenditures for systematically constructing, maintaining, upgrading, expanding, and replacing the community's physical plant, as required by the City Charter.

This section describes the CIP process and provides limited detail of projects included within the capital improvements area of this adopted budget. The end result of the capital program is a separately published document, which includes detailed mapping, revenue source and the complete five-year program. The reader should refer to that document to attain more descriptive detail than is included herein.

## **THE PROCESS**

Projects are typically major expenditures. They can be either infrequent projects, such as the Municipal Government Complex construction project or systematic improvements, such as street surface replacement. Regular street maintenance of city facilities is not considered a Capital Improvement. Therefore, a project such as street slurry seals, which seals minor surface cracks, would not be found in this document and is funded, scheduled and completed within the Public Works Department's Operations and Maintenance (O&M) budget.

Because the CIP identifies what City facilities will be improved it is more than a schedule of expenditures. It is a statement of budgetary policy and a planning document. Implementation of the CIP is a tool to accomplish the adopted goals and policies of the City Council.

Projects are developed through the course of the fiscal year. The process involves council, citizens, or staff proposing needed projects. Staff then coordinates the project with any related projects, reviews for compatibility with the City's goals, identifies a funding source, and develops a project schedule. Projects are reviewed by the responsible department and placed within the department's ten-year schedule.

During the annual review of the five-year CIP, completed projects are removed, new projects are proposed, and scheduled projects move forward in the schedule or out to later years. The timing of a project is dependent on the current condition of the facility and funding availability.

As the five-year CIP is fine-tuned, it is under the oversight of the CIP Review Committee, which is composed of senior staff and the City Administrator. At this time, the specific dollar amounts available for each funding source are known or reliable projections can be made and projects may be added or dropped based on the amount of funds available in the next five years. After review by staff, the next step is referral to the Planning and Zoning Commission for comments and recommendations.



The Planning and Zoning Commission's role is to review the CIP for consistency with the goals and policies of the General Plan. A Public Hearing is held at a commission meeting, which results in a formal recommendation to the City Council. The Capital Budget, which is the first year of the CIP and the five-year CIP are then brought before the City Council. The City Council will hold a public hearing on the draft CIP at a regular Council meeting. Adoption then occurs at a subsequent Council meeting.

## **CIP BUDGET**

The first year of the five-year CIP program is called the capital budget. An extensive project, such as the installation of a major waterline, will typically be a multi-year project. The first year of the project is the design stage and the second year will involve the actual construction. The capital budget is integrated with the operating budget of the City and adopted in one motion.

The projects within the first year of the CIP are prioritized. Prioritization is developed within each section and is established by the responsible departments. The prioritization is based on the

need for the project and the available resources needed to complete the project.

The availability of funds is the key factor as to whether a project will be initiated and completed. There are a variety of funding sources available, but these sources are limited in both the amount available and how these funds can be used. The same funding restrictions discussed in the Funds section hold true here. Projects can be funded by city, state or federal monies and outside agencies and individuals. City funding sources typically are sales and property taxes, service and utility fees, the Road tax and the Highway Users Revenue fund (a state gasoline tax with specific amounts allotted to municipalities based on population).

### **IMPACT ON OPERATING BUDGET**

Because much of the funding for capital projects comes from the general and special revenues, the operating budget must have a clear connection to the CIP process. Those same revenues drive the daily services provided by the city. Accordingly, its operating budget often comes first when priorities for projects are set, should tax or other revenues not be sufficient to maintain current operations and to build infrastructure. This is especially important when the project will create new or expanded facilities. For example, if a new park is planned, then the Parks and Recreation Department must include

supplemental information in its budget to maintain the new park. This would include not only employees or contractors to maintain the park, but equipment and supplies for the park's upkeep.

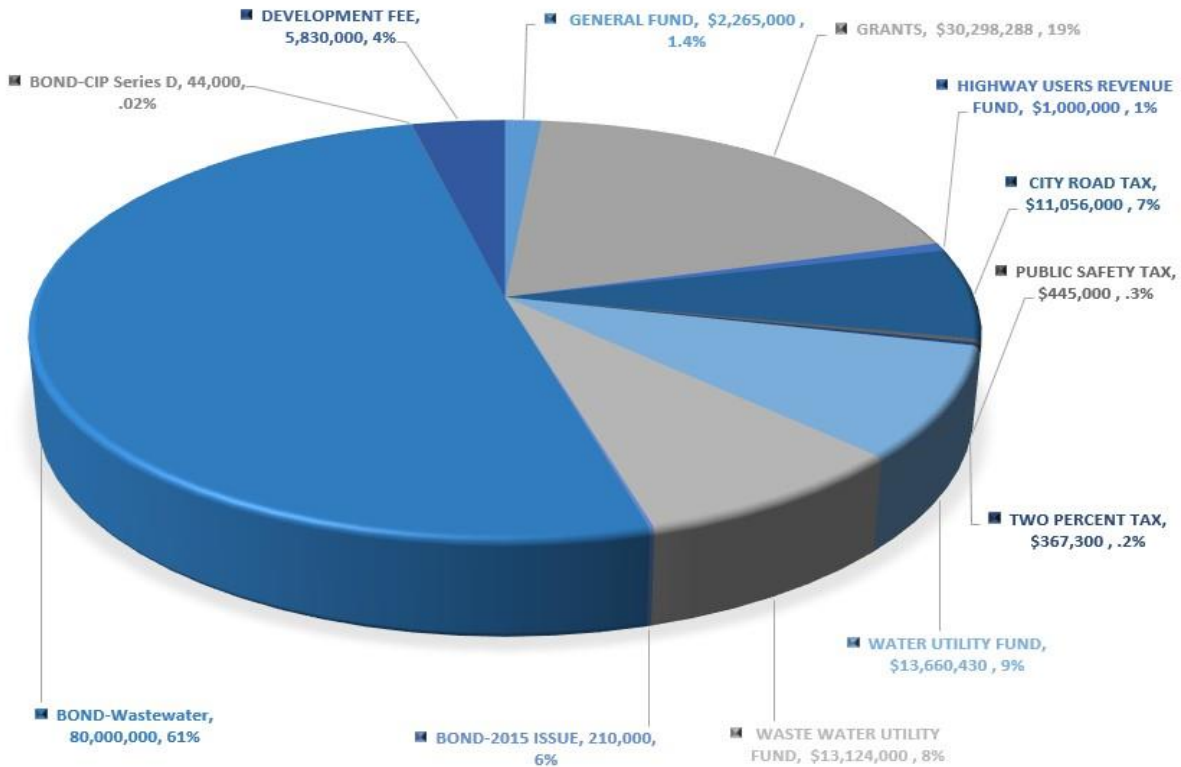
The majority of items in the 2019 capital budget have minimal impact on the operating budget since many capital items are replacement items and road improvements. Only the new Fleet Services Maintenance Shop has operating costs budgeted in FY2019 as the building will be completed and in operation.

Following this discussion are three tables related to capital projects. The first table lists the various funding source descriptions the Capital Improvement Program uses. The Fund name is the abbreviation used in the program. The second table provides a summary by funding source of capital projects while the third table lists the actual projects included in the capital portion of the adopted budget. The list is grouped by funding source and includes a brief descriptive title and the amount included in this year's adopted budget. The project title is useful in finding the detailed project information in the separately published five-year capital improvement program. Following the detail table are actual project pages from the five-year Capital Improvement program document. Please visit the City website at [www.yumaaz.gov](http://www.yumaaz.gov) to view the complete document.

FUND	DESCRIPTION
BOND	This fund can be either the voter approved bond issue for specific projects or City dollars, which are developed through a Bond financing mechanism.
CDBG	Community Development Block Grants: Non-City dollars, federal funds for redevelopment projects.
CIT	Community Investment Trust Funds: General Fund dollars, which may be used at Council's direction.
DD	Developer Deposits: Deposits paid by developers in place of completing construction on specific projects.
DEV	Development Fees
DH	Desert Hills Enterprise Fund: Collected from golf fees.
GEN	General Fund: Revenues from fees paid, sales tax, property tax, fines, etc.
GRNT	Grant: Non-City dollars, which can be federal or state grants.
HERI	Heritage Area Grant Funding: Funds allocated to the City of Yuma for specific improvements to the city's riverfront and downtown area.
HURF	Highway Users Fund: Highway Users Gasoline Tax monies the City receives based on population. Funds are used for street improvements or street related projects.
IMP	Improvement District:
LTAF	Local Transportation Assistance Fund: Lottery dollars the City receives based on population. Funds are used for street improvements or street related projects.
OTHR	Non-City dollars such as ADOT, APS funds or other agency funds.
PBSF	Public Safety Tax Fund: two-tenths percent sales tax collected for the acquisition, construction or improvements to public safety facilities.
PRO	Pro-rata: financing that has been collected and is available for development of projects. Impact: money collected from Citywide Impact Fees.
ROAD	City road tax: five-tenths percent sales tax used for specific road projects.
SANI	Sanitation funds: General Fund dollars, which are reserved for sanitation projects.
SCF	Sewer Capacity Fund: City dollars, collected from fees paid at time of sewer connection.
STP	Surface Transportation Program: Non-City dollars, federal highway funds for roads and bridges.
SUF	Sewer Utility Fund: City dollars, collected from fees paid for specific sewer utility items, such as a meter.
SYSD	System Development Charges: A separate fee paid at the time of issuance of a water permit. The fee is based on the acreage of the property.
SSIC	Sanitary Sewer Interceptor Charge: City dollars, collected from fees paid at time of issuance of a sewer permit.
TWO%	2% Tax financing: A special excise tax on hotel, motel, restaurant and bar sales, which finances the Yuma Civic and Convention Center facility, the Baseball Complex, the Arroyo Dunes and Desert Hills Golf Courses, the Yuma Crossing Park and surrounding area and convention/tourism related activities.
WCF	Water Capacity Fund: City dollars, collected from fees paid at time of water connection.
WUF	Water Utility Fund: City dollars, collected from fees paid for specific utility items, such as a meter.
YRCS	Yuma Regional Communication System Fund: City and local agency dollars for support of regional communication system.

**Capital Improvement Project Summary  
Fiscal Year 2022**

FUND	2022-2023	Percentage of Budget
GENERAL FUND	2,265,000	1.43%
GRANTS	30,298,288	19.14%
HIGHWAY USERS REVENUE FUND	1,000,000	0.63%
CITY ROAD TAX	11,056,000	6.98%
PUBLIC SAFETY TAX	445,000	0.28%
TWO PERCENT TAX	367,300	0.23%
WATER UTILITY FUND	13,660,430	8.63%
WASTE WATER UTILITY FUND	13,124,000	8.29%
RESTRICTED FUNDS		
BOND-2015 ISSUE	210,000	0.13%
BOND-CIP Series D	44,000	0.03%
BOND-WASTEWATER	80,000,000	50.54%
DEVELOPMENT FEE	5,830,000	3.68%
<b>TOTAL</b>	<b>158,300,018</b>	<b>100%</b>



**Capital Improvement Projects  
Fiscal Year 2022**

<b>Bond - 2015 Issue</b>	Fleet Services Software	\$110,000
	Public Works Yard Improvements	\$100,000
		<b><u>\$210,000</u></b>
<b>Bond - Series D</b>	16th Street Widening, 3rd Ave to Maple Ave	\$44,000
		<b><u>\$44,000</u></b>
<b>Bond - Wastewater</b>	Desert Dunes WRF Capacity Increase	<u>\$80,000,000</u>
		<b>\$80,000,000</b>
<b>City Road Tax</b>	E Main Canal Linear Park Trail 32nd Street	\$375,000
	16th Street Widening, 3rd Ave to Maple Ave	\$76,000
	Avenue B Reconstruction, 24th St to 16th St	\$200,000
	28th St Paving, Ave C to 45th Avenue	\$480,000
	Ave 3-1/2E Paving, 32nd St to 40th St	\$950,000
	Arizona Ave Paving, Palo Verde to Country Club Dr	\$1,000,000
	2nd Avenue Reconstruction, 13th St to 8th St	\$1,000,000
	32nd Street Paving, Ave B to Ave C	\$1,200,000
	Pavement Rehabilitation	\$1,500,000
	N Frontage Rd and Avenue 10E Improvements	\$2,700,000
	Hacienda Stormwater Pump Station Improvements	\$300,000
	Smucker Regional Basin	\$800,000
	School Zone Flashing Beacons, Citywide	\$200,000
18th Street and Ave C Traffic Signal	\$275,000	
		<b><u>\$11,056,000</u></b>
<b>Development Fee (Fire)</b>	Fire Station 7, 32nd St and Ave 8-1/2 E	\$1,650,000
	Public Safety Vehicles and Equipment	\$100,000
		<b><u>\$1,750,000</u></b>
<b>Development Fee Parks</b>	East Mesa Park	<u>\$780,000</u>
		<b>\$780,000</b>
<b>Development Fee (Police)</b>	Police Storage Facility	\$2,500,000
	Public Safety Vehicles and Equipment	\$100,000
		<b><u>\$2,600,000</u></b>
<b>Development Fee (Transportation)</b>	28th St Paving, Ave C to 45th Avenue	\$600,000
	18th Street and Ave C Traffic Signal	\$100,000
		<b><u>\$700,000</u></b>

**Capital Improvement Projects  
Fiscal Year 2022**

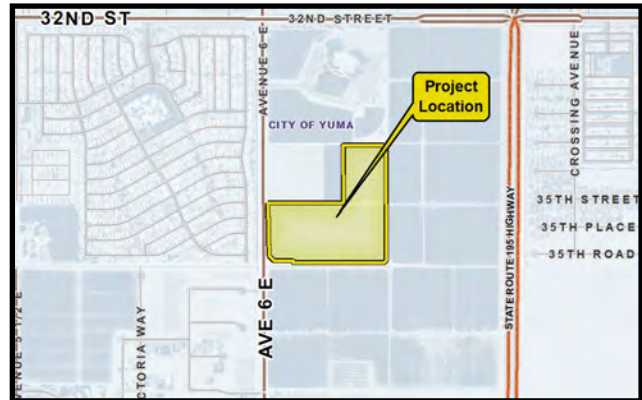
<b>General Fund</b>	AV Video Production Equipment Replacement	\$120,000
	Replace Carpet - City Hall	\$50,000
	Pigeon Control, City Hall South Parking	\$50,000
	Reconfigure Front Door - City Hall	\$85,000
	Park Remodel and/or Replacement Project	\$60,000
	Enterprise Resources Planning Software	\$1,900,000
		<b><u>\$2,265,000</u></b>
<b>Grant</b>		
<b>CDBG</b>	Park Remodel and/or Replacement Project	\$306,000
<b>EDA</b>	Sewer Line Extension (Yuma Commerce Center)	\$852,000
<b>FTA</b>	Yuma Multimodal Center	\$1,890,288
<b>LWCF</b>	Recreational Trails Program (Non-motorized)	\$150,000
	Historic Parks Improvements II	\$600,000
	Historic Parks Improvements I	\$3,500,000
<b>RISE</b>	Yuma Multimodal Center	\$12,000,000
<b>WUI</b>	Woodland Urban Interface (WUI) Fire Control	\$250,000
		<b><u>\$19,548,288</u></b>
<b>Grant (Other Proposed)</b>		
	Pacific Avenue Athletic Complex Marquee	\$80,000
	Yuma Multimodal Center	\$2,400,000
	Fiber Optic Network Buildout, Phase I	\$4,750,000
	Fire Station 7, 32nd St and Ave 8-1/2 E	\$2,350,000
	Kennedy Skatepark Improvements	\$350,000
	Mall Maintenance District Parking Lot Maintenance	\$200,000
	Prosecutor Office	\$120,000
	Replace A/C Units - City Hall	\$500,000
		<b><u>\$10,750,000</u></b>
<b>Highway Users Revenue Fund</b>	North End Pavement Replacement	\$1,000,000
		<b><u>\$1,000,000</u></b>
<b>Public Safety Tax Fund</b>	Replace Evidence Walk-in	\$45,000
	Replace Fire Panels - PD/MC	\$150,000
	Replace Dispatch Consoles	\$250,000
		<b><u>\$445,000</u></b>
<b>Two Percent Tax Fund</b>	Rebuild Heat Exchanger - Yuma Civic Center	\$28,000
	Replace Main Hall Ceiling Tiles & Painting - YCC	\$34,300
	Replace Roof - Yuma Civic Center	\$250,000
	Parks and Recreation Emergency Contingency	\$25,000
	Replaster Pool - Valley Aquatics Center	\$30,000
		<b><u>\$367,300</u></b>

**Capital Improvement Projects  
Fiscal Year 2022**

<b>Wastewater Utility Fund</b>	Thomas F. Allt Utilities Complex	\$2,000,000
	2nd Avenue Reconstruction, 13th St to 8th St	\$26,000
	Sewer Line Replacements/Improvements	\$100,000
	Figueroa Laboratory Cooling System Replacement	\$175,000
	Sewer Line Extension (Yuma Commerce Center)	\$213,000
	Integrated Water Resources Master Plan	\$250,000
	Sewer Contingency	\$250,000
	Figueroa Ave WPCF Fire Alarm	\$300,000
	Wastewater Collection System Lift Station Upgrade	\$300,000
	Manhole Rehabilitation/Reconstruction	\$300,000
	4E Sewer Line Extension, 36th St to N Frontage Rd	\$320,000
	Figueroa Ave WPCF Annual System Overhaul	\$750,000
	Figueroa Ave WPCF Clean Fill Drying Beds	\$750,000
	40th Street Lift Station Replacement	\$820,000
	Sweetwater Lift Station	\$1,000,000
	Avenue 5E, Water and Sewer Extension	\$1,220,000
	Figueroa Ave WPCF Colorado River Outfall	\$2,150,000
Figueroa Ave WPCF Electrical Upgrades II	\$2,200,000	
	<b>\$13,124,000</b>	
<b>Water Utility Fund</b>	Main Street WTP Filter System Upgrade, Phase III	\$25,000
	Water Service Replacement	\$60,000
	Figueroa Laboratory Cooling System Replacement	\$175,000
	1st Ave Waterline Replacement, Court St to 1st St	\$200,000
	Integrated Water Resources Master Plan	\$250,000
	Water Contingency	\$250,000
	36th Street Water Main Extension	\$250,000
	Ave C Waterline Replacement, 16th St to 18th St	\$370,000
	Avenue 5E, Water and Sewer Extension	\$510,000
	Agua Viva WTP Water Storage Tanks Isolation Valve	\$750,000
	Arizona Avenue Waterline Replacement	\$800,000
	Main Street WTP Filter System Upgrade, Phase II	\$1,145,430
	Main Street WTP Basin 1 & 2 Renovations	\$1,350,000
	Water Main Replacement Annual Project	\$1,500,000
Agua Viva WTP Membrane Replacement	\$1,750,000	
Thomas F. Allt Utilities Complex	\$2,000,000	
Agua Viva WTP Well No. 1 Replacement	\$2,275,000	
	<b>\$13,660,430</b>	
<b>Total</b>	<b>\$158,300,018</b>	

**East Mesa Park**

**Budget:** \$7,780,000  
**Type:** Construction  
**Progress:** Planning  
**Category:** Park  
**Location:** Ave 6E and 36th St



**Project Description**

Construct a 10-acre park at Avenue 6E and 36th Street. The East Mesa Community Park is envisioned largely as a passive park including open turf areas for multi-use sports play. The park could also include ramadas, a playground, a restroom, disc golf, exercise equipment, lighted pickleball and basketball courts, an art component, and walking/jogging paths connected to pathways running through a naturalized area of multiple ponds and habitat in partnership with the Desert Dunes Water Treatment Facility are also planned.

**Project Justification**

The parcel was specifically purchased for use as a park, fire station, and Avenue 6E improvements. A portion of the purchase was funded through development fees in response to rapid development in this area of the City. In 2015, the City conveyed approximately 11 acres to the Arizona Department of Veterans Services for construction of an 80,000 square-foot veterans care facility. The future park will be designed in a way to compliment the adjacent VA facility and is in the Parks Master Plan, approved by council October of 2016.

**Budget Impact/Comments**

The addition of this park is anticipated to cost the City of Yuma an estimated \$130,500 in annual overhead expenditures for maintenance and upkeep, this includes costs for personnel, equipment and materials.

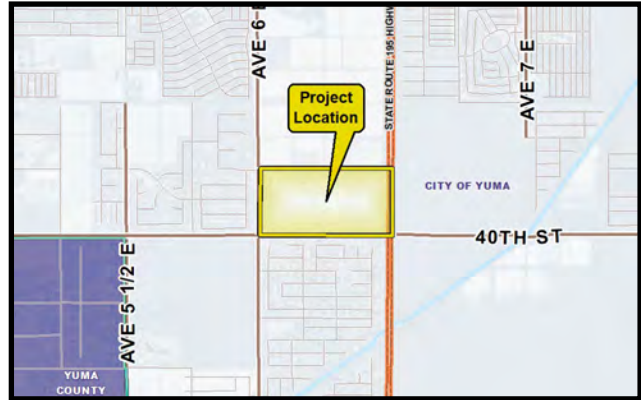
Project Financial Data	Previous Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Out Years	Total
<b>Expenditures</b>								
Design		\$780,000						\$780,000
Construction			\$7,000,000					\$7,000,000
<b>Total Uses</b>		<b>\$780,000</b>	<b>\$7,000,000</b>					<b>\$7,780,000</b>
<b>Funding Sources</b>								
Dev Fee - Parks		\$780,000						\$780,000
Other - Proposed			\$7,000,000					\$7,000,000
<b>Total Sources</b>		<b>\$780,000</b>	<b>\$7,000,000</b>					<b>\$7,780,000</b>





## Desert Dunes WRF Capacity Increase

**Budget:** \$80,000,000  
**Type:** Construction  
**Progress:** Planning  
**Category:** Facility  
**Location:** Desert Dunes WRF



### Project Description

Design and construct a capacity increase for the Desert Dunes Water Reclamation Facility from 3.3 MGD to 6.6 MGD. The project will also include major systems improvements to the Headworks, Aeration Basins, Digesters, and Disinfection Systems.

### Project Justification

The Desert Dunes Water Reclamation Facility was constructed in 2005 and has a current capacity of 3.3 MGD. The facility is receiving substantial increasing wastewater flows and will need to be expanded to support developmental growth within its service area.

### Budget Impact/Comments

The Desert Dunes Expansion project will increase the treatment facility capacity from 3.3 MGD to 6.6 MGD. The facility expansion will include capacity increases for estimated future contributions from the wastewater service area. There will not be an attributable increase to the budget due to the project.

Project Financial Data	Previous Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Out Years	Total
<b>Expenditures</b>								
Construction		\$80,000,000						\$80,000,000
<b>Total Uses</b>		<b>\$80,000,000</b>						<b>\$80,000,000</b>
<b>Funding Sources</b>								
Bond - Wastewater		\$80,000,000						\$80,000,000
<b>Total Sources</b>		<b>\$80,000,000</b>						<b>\$80,000,000</b>



# General Government

## Facility-Transportation

Project #: 0065-HA

### Yuma Multimodal Center

**Budget:** \$16,483,466  
**Type:** Construction  
**Progress:** Design  
**Category:** Facility  
**Location:** 3rd St, Gila St & Maiden Ln



### Project Description

Build a Multimodal Transportation Center at the vacant Hotel Del Sol. Two FTA grants have been awarded for design and preconstruction. The scope of work includes exterior renovation of the historic building, seismic and structural retrofit, interior upgrade to meet ADA standards, and buildout of the first floor. Second and third floor buildout will be offered as a public-private partnership.

### Project Justification

In 2000, the Yuma Metropolitan Planning Organization developed a plan to create a Multimodal Transportation Center in the vacant Hotel Del Sol located downtown. The City of Yuma purchased the facility in 2006 utilizing Transportation Equity Act for the 21st Century (TEA-21) funds. Reclaiming this historic resource will dramatically enhance the appearance of the downtown area, while providing an important transit facility for the community. The environmental analysis and remediation are complete. Several grant opportunities are currently being pursued for the construction phase of this project, including "Rebuilding American Infrastructure with Sustainability and Equity" (RAISE)

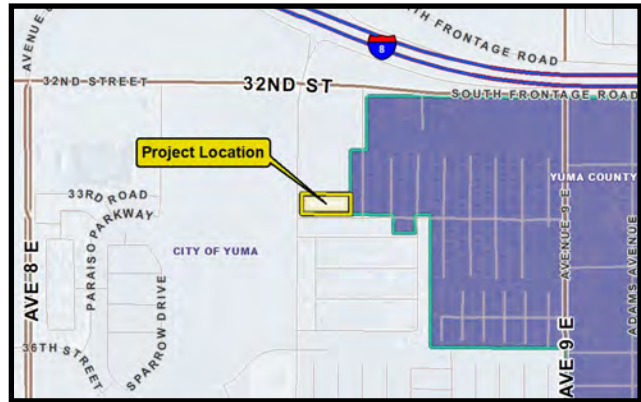
### Budget Impact/Comments

Several grant opportunities are currently being pursued for the construction phase of this project, including "Rebuilding American Infrastructure with Sustainability and Equity" (RAISE). Two FTA grants have been awarded for design and preconstruction. The estimated impact to the operational budget is \$78,000 annually. Other funding shown may come from any allowable city funding source. Previous years costs are as of April 15, 2021.

Project Financial Data	Previous Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Out Years	Total
<b>Expenditures</b>								
Design	\$193,178	\$1,890,288						\$2,083,466
Construction		\$14,400,000						\$14,400,000
<b>Total Uses</b>	<b>\$193,178</b>	<b>\$16,290,288</b>						<b>\$16,483,466</b>
<b>Funding Sources</b>								
City Road Tax	\$138,128							\$138,128
Grant - FTA	\$55,050	\$1,890,288						\$1,945,338
Grant - Proposed		\$12,000,000						\$12,000,000
Other - Proposed		\$2,400,000						\$2,400,000
<b>Total Sources</b>	<b>\$193,178</b>	<b>\$16,290,288</b>						<b>\$16,483,466</b>

**Fire Station 7, 32nd St and Ave 8-1/2 E**

**Budget:** \$4,000,000  
**Type:** Construction  
**Progress:** Pre-Construction  
**Category:** Facility  
**Location:** 32nd St and Ave 8-1/2E



**Project Description**

Design and construct an approximately 8,000 square foot 2-bay Fire Station on the Northeast corner of 34th Street and Avenue 8½ E.

**Project Justification**

Fire Station #5 is currently covering the east side of the City with two Engine Companies. Relocating one of these Engine Companies will improve the Fire Department's ability to meet the needs of the residents and businesses in the area. This station is identified in the City of Yuma Fire Department Fire Services and Facilities Plan.

**Budget Impact/Comments**

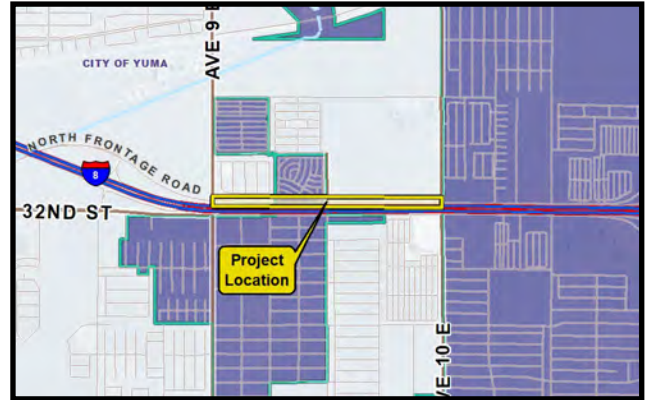
Maintenance and operation costs for the facility are estimated at \$163,500 annually. Personnel and apparatus for this station is already staffed at Fire Station #5 and will be moved to the new facility.

Project Financial Data	Previous Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Out Years	Total
<b>Expenditures</b>								
Design		\$300,000						\$300,000
Construction		\$3,700,000						\$3,700,000
<b>Total Uses</b>		<b>\$4,000,000</b>						<b>\$4,000,000</b>
<b>Funding Sources</b>								
Dev Fee - Fire		\$1,650,000						\$1,650,000
Other - Proposed		\$2,350,000						\$2,350,000
<b>Total Sources</b>		<b>\$4,000,000</b>						<b>\$4,000,000</b>



## North Frontage Road and Avenue 10E Improvements

**Budget:** \$2,900,682  
**Type:** Construction  
**Progress:** Design  
**Category:** Streets  
**Location:** N Frontage Rd and 10E



### Project Description

Remove and replace pavement and add bicycle lanes on the North Frontage Road from Avenue 9E to Avenue 10E, and on Avenue 10E from North Frontage Road to 28th Street. Install a traffic signal at the intersection of Avenue 9E and North Frontage road and perform other minor improvements on North Frontage Road and Avenue 10E.

### Project Justification

The proposed roadway segment was identified for rehabilitation by the City's pavement management system due to receiving a poor Pavement Condition Index (PCI) rating. A PCI rating below 55 generally indicates a need for reconstruction or other extensive rehabilitation, and is achieved when pavement distress includes severe block or alligator cracking, significant raveling, and/or subgrade failure.

### Budget Impact/Comments

A newly paved roadway saves the City from having to expend resources on failing infrastructure. Thus, allow staff to work on other preventative asphalt treatments that will help optimize the pavements life. Previous years' costs denoted here are as of April 15, 2021.

Project Financial Data	Previous Years	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Out Years	Total
<b>Expenditures</b>								
Design	\$200,682							\$200,682
Construction		\$2,700,000						\$2,700,000
<b>Total Uses</b>	<b>\$200,682</b>	<b>\$2,700,000</b>						<b>\$2,900,682</b>
<b>Funding Sources</b>								
City Road Tax	\$200,682	\$2,700,000						\$2,900,682
<b>Total Sources</b>	<b>\$200,682</b>	<b>\$2,700,000</b>						<b>\$2,900,682</b>

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# Debt Management

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The last section described how the city provided for its infrastructure needs. It was noted that operating revenues were the primary source for CIP projects. This 'pay as you go' financing plan works well for smaller projects that can be paid out of current revenues. It does not work when project cost is greater than the annual collections from that source of revenue.

When more significant projects are planned which are beyond current revenues ability to spend, the City will seek financing solutions that provide the necessary resources immediately. Although a variety of forms of financing are available, the City usually turns to long-term bonds as a source of its financing.

## **LONG TERM BONDS**

Much like bank financing, the City sells bonds on the open market to secure enough proceeds to pay for a project. With a ready source of cash, the City can complete a large project without the cash-flow concerns of using 'pay-as-you-go'. Again, like bank financing, the bonds must be repaid over time, at market driven interest rates. These payback terms are spread based on the flow assumptions of the underlying revenue and can range from five to twenty years or more.

There are several reasons why bond financing is the most attractive source of capital. Because of their lower risk, with particular revenue types pledged to bond repayment, interest rates are lower. Municipal bonds are attractive to

investors also because of favorable income tax treatment of bond interest payments.

Interest rates are fixed at a time of the bond sale, providing the City with a known payment schedule. Servicing this debt becomes part of the operating budget along with operational and capital needs. As noted earlier, the City maintains a Debt Service Fund, which is used to account for payment of the debt. Into this fund are transferred monies from other operating funds that can now pay over time for a costly project rather than trying to set aside monies until sufficient resources are available.

Most governments have been active in the bond markets for years, especially with low long-term rates. The City of Yuma is no exception. This bond financing to pay for capital projects is especially prevalent in fast-growing cities, like Yuma.

## **BOND TYPES**

There are different types of bonds used depending on the type of project and its anticipated repayment funding. A description of the bond types and their use by the City follows.

General Obligation Bonds - This type of bond relies on secondary property tax financing rather than current operating revenue. This bonding method is subject to voter approval because it creates a new tax to support repayment. This secondary property tax is levied, when in use, by the City directly for bond repayment. The City

does currently have general obligation bonds outstanding; however, the proceeds were used by the Water Fund to expand the current water plant. While the full faith and credit of the City supports the bonds and a tax levy could be generated if necessary, the bonds are paid by current revenues of the Water Fund.

Municipal Property Corporation (MPC) Bonds - The City issued its first MPC bonds in 1970 to finance the construction of the Convention Center, Baseball Complex and Desert Hills Golf Course. The Municipal Property Corporation was created to sell the bonds for that project. The bonds, because they do not necessarily rely on new sources of revenue for repayment, are not subject to voter approval for each project. (With its initial bond sale, however, the City created a new sales tax, the 2% Special Tax, for bond repayment and the new tax was subject to, and won, voter approval.) This method of bond financing has been used many times to finance a variety of projects.

Improvement Districts – Improvement district financing is a special bonding arrangement for capital improvements in limited areas of the City. This debt is authorized by the property owners of the district and secured by assessments paid by those property owners. The City retains an obligation to pay should those assessments fail to meet the obligations of the bond; however, the City then retains title to the property should that unlikely failure occur. The City has used improvement district financing on a number of occasions, the most recent being Improvement District 67 which financed public improvements adjacent to the Yuma Palms Regional Center.

## BOND RATING

The City entered into a Pledged Revenue Obligations, Taxable Series 2021 and Pledged Revenue Refunding Obligations, Tax Exempt Series 2021 on February 19, 2021. The Council's direction was to take advantage of historic low interest rates by securing the new Taxable Series Bond to cure the city's unfunded liability balance with the Public Safety Personnel Retirement System (PSPRS). During this process, the City of Yuma received an affirmed rating of AA- with an Outlook/ Watch rating of stable.

## DEBT LIMITATIONS

Under Arizona's Constitution, outstanding general obligation bonded debt for combined water, sewer, artificial light, parks, open space preserves, playgrounds and recreational facilities may not exceed 20% of a City's net secondary assessed valuation. Outstanding general obligation debt for all other purposes may not exceed 6% of a City's net secondary assessed valuation. The legal borrowing capacity of the City of Yuma at June 30, 2020 follows:

<u>Water, Etc. (20%)</u>	
Legal Limit	\$130,950,340
Outstanding GO Debt	_____ -
Available Debt Margin	\$130,950,340

<u>All Others (6%)</u>	
Legal Limit	\$ 39,177,020
Outstanding GO Debt	_____ -
Available Debt Margin	\$ 39,177,020

These limitations apply to general obligation debt only.

Limitations other than statutory exist in many of the debt covenants associated with the bonds. These limitations include coverage requirements in which further debt is restricted if revenues related to the outstanding debt do not exceed certain percentages. In each case, the City is well within these limitations. Detailed coverage information is provided within the City's annual Comprehensive Annual Financial Report.

### **IMPACT OF DEBT SERVICE ON BUDGET**

Much like the impact of capital projects, debt service payments are derived from the same general revenues that are used for operations. A balance must be achieved between operational needs, debt requirements and capital expenditures to stay within the statutory or economic limitations of annual revenues. Each year, the City Council and staff work carefully to assure this balance. The benefit of securing long-term financing to provide for timely construction of needed infrastructure can make a municipality 'debt poor' if taken to

extremes.

More meaningful to this analysis is the City's bond rating. Rating agencies are instrumental in determining debt capacity of the City. The City works with these agencies closely to improve its overall rating to assure the soundness of its ability to attain favorable interest rates in the financial markets.

### **OUTSTANDING DEBT**

The following tables list the City's outstanding debt at June 30, 2020:

**BONDS AND IMPROVEMENT DISTRICTS**

July 1	Principal	Interest	Total	Principal	Interest	Total
	MPC Bonds 2016 WIFA Refunding			MPC Bonds 2015 Excise		
2022	5,838,000	145,725	5,983,725	2,320,000	1,428,800	3,748,800
2023	1,924,000	58,155	1,982,155	1,790,000	1,312,800	3,102,800
2024	1,953,000	29,295	1,982,295	1,870,000	1,223,300	3,093,300
2025	-	-	-	1,960,000	1,129,800	3,089,800
2026	-	-	-	2,050,000	1,031,800	3,081,800
2027	-	-	-	2,120,000	949,800	3,069,800
2028	-	-	-	2,645,000	886,200	3,531,200
2029	-	-	-	2,740,000	806,850	3,546,850
2030	-	-	-	2,855,000	697,250	3,552,250
2031	-	-	-	2,960,000	583,050	3,543,050
2032	-	-	-	3,070,000	486,850	3,556,850
2033	-	-	-	3,195,000	364,050	3,559,050
2034	-	-	-	3,315,000	236,250	3,551,250
2035	-	-	-	3,435,000	120,225	3,555,225
	<u>\$ 9,715,000</u>	<u>\$ 233,175</u>	<u>\$ 9,948,175</u>	<u>\$ 36,325,000</u>	<u>\$ 11,257,025</u>	<u>\$ 47,582,025</u>

July 1	Principal	Interest	Total	Principal	Interest	Total
	MPC Bonds 2015 Road Refunding 2007			MPC Bonds 2015 Series Utility Refunding 2007		
2022	3,390,000	1,048,300	4,438,300	4,790,000	2,740,838	7,530,838
2023	3,535,000	878,800	4,413,800	4,990,000	2,501,338	7,491,338
2024	3,685,000	702,050	4,387,050	5,205,000	2,251,838	7,456,838
2025	3,845,000	517,800	4,362,800	5,425,000	1,991,588	7,416,588
2026	4,015,000	325,550	4,340,550	5,655,000	1,720,338	7,375,338
2027	4,160,000	124,800	4,284,800	5,920,000	1,437,588	7,357,588
2028	-	-	-	6,200,000	1,141,588	7,341,588
2029	-	-	-	6,410,000	831,588	7,241,588
2030	-	-	-	6,560,000	639,288	7,199,288
2031	-	-	-	6,720,000	442,488	7,162,488
2032	-	-	-	6,895,000	224,088	7,119,088
	<u>\$ 22,630,000</u>	<u>\$ 3,597,300</u>	<u>\$ 26,227,300</u>	<u>\$ 64,770,000</u>	<u>\$ 15,922,568</u>	<u>\$ 80,692,568</u>

July 1	Principal	Interest	Total	Principal	Interest	Total
	MPC Bonds 2010 Refunding 2021			Public Safety Pension Obligation Bonds		
2022	2,315,000	289,000	2,604,000	6,875,000	2,892,478	9,767,478
2023	2,405,000	196,400	2,601,400	7,755,000	2,858,740	10,613,740
2024	2,505,000	100,200	2,605,200	8,560,000	2,808,175	11,368,175
2025	-	-	-	8,680,000	2,735,555	11,415,555
2026	-	-	-	8,775,000	2,637,389	11,412,389
2027	-	-	-	8,900,000	2,512,781	11,412,781
2028	-	-	-	9,050,000	2,364,708	11,414,708
2029	-	-	-	9,220,000	2,195,579	11,415,579
2930	-	-	-	9,405,000	2,006,745	11,411,745
2031	-	-	-	9,610,000	1,802,092	11,412,092
2032	-	-	-	9,830,000	1,582,651	11,412,651
2033	-	-	-	10,065,000	1,347,633	11,412,633
2034	-	-	-	10,325,000	1,090,372	11,415,372
2035	-	-	-	10,600,000	814,999	11,414,999
2036	-	-	-	10,880,000	532,322	11,412,322
2038	-	-	-	11,170,000	242,144	11,412,144
2038	-	-	-	3,615,000	47,573	3,662,573
	<u>\$7,225,000</u>	<u>\$ 585,600</u>	<u>\$ 7,810,600</u>	<u>\$ 153,315,000</u>	<u>\$ 30,471,935</u>	<u>\$ 183,786,935</u>



# APPENDIX

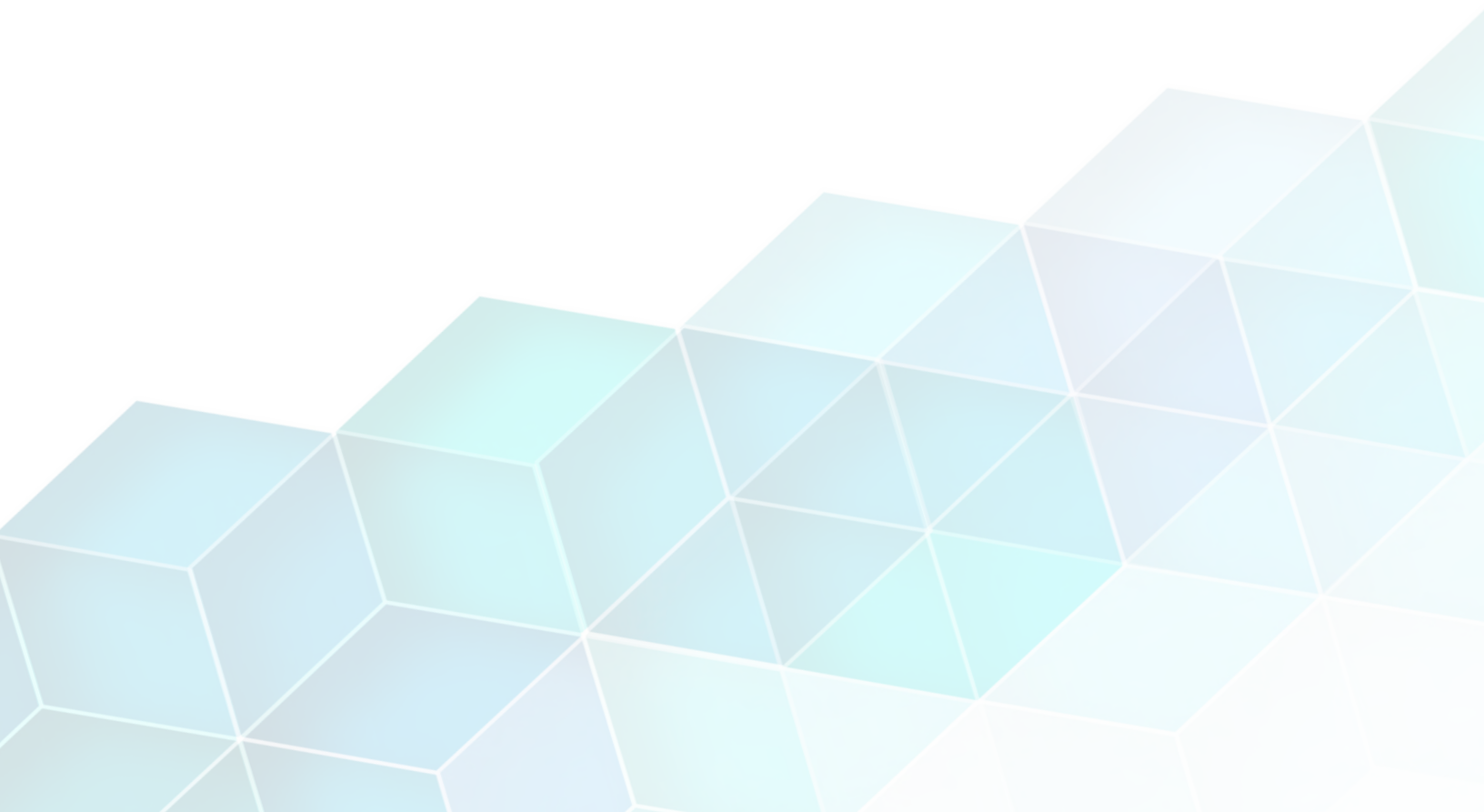
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# APPENDIX

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**SCHEDULE 1  
REVENUES**

	<u>2019 ACTUAL</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YTD</u>	<u>2021 ESTIMATE</u>	<u>2022 FORECAST</u>
<b>GENERAL FUND</b>						
Local Taxes:						
Sales tax (1%)	22,528,499	24,312,176	21,508,400	21,508,400	25,500,000	26,500,000
Property Tax	12,487,207	13,279,378	14,215,309	14,215,309	13,080,000	14,808,556
Government Property Lease Excise	7,003	7,003	7,002	7,002	7,002	7,002
Delinquent Property Tax	229,739	115,684	220,000	220,000	200,000	200,000
Franchise Tax	3,436,591	3,314,823	3,345,900	3,345,900	3,359,000	3,458,000
Intergovernmental Revenues:						
State revenue sharing	11,565,281	12,660,924	14,220,248	14,220,248	14,220,248	12,823,831
State sales tax	9,626,548	10,116,142	8,075,000	8,075,000	10,600,000	10,918,000
ARPA revenue	-	-	-	-	-	14,801,661
Auto in-lieu tax	4,139,937	4,286,918	3,400,000	3,400,000	4,300,000	4,300,000
Tribal contribution	36,628	45,168	36,000	36,000	35,000	35,000
Licenses and Permits:						
Business licenses	265,995	257,585	246,150	246,150	259,000	259,000
Liquor licenses	40,299	35,484	35,460	35,460	35,000	39,500
Animal control licenses	79,478	66,626	67,500	67,500	25,000	35,000
Building permits	1,228,638	1,347,180	1,152,000	1,152,000	1,280,000	1,280,000
Electrical permits	279,041	309,744	261,000	261,000	320,000	320,000
Plumbing permits	80,621	90,585	81,000	81,000	95,000	95,000
Mechanical permits	81,964	93,639	81,000	81,000	95,000	95,000
Charges for Services:						
Zoning and subdivision fees	117,574	94,202	71,100	71,100	67,027	64,150
Plan check fees	433,427	520,655	360,000	360,000	400,000	425,000
Other development fees	4,305	4,827	2,790	2,790	2,070	2,100
Swimming fees	167,100	65,380	154,800	154,800	12,000	100,000
Recreation fees	196,754	112,327	168,750	168,750	27,100	76,200
Art Center fees	562	(6,671)	-	-	-	-
Ambulance Service fees	4,316,768	4,064,529	3,651,300	3,651,300	4,092,500	4,092,000
Other charges	113,512	189,832	64,440	64,440	263,467	90,500
Emergency service fees	-	-	-	-	-	-
Police services	725,533	531,645	675,000	675,000	400,000	725,000
Use of Money and Property:						
Investment income	518,462	486,878	225,000	225,000	90,000	250,000
Recreation facility rents	240,451	178,212	215,505	215,505	139,231	205,850
Misc Rentals	18,600	20,486	17,100	17,100	35,000	35,000
Fines, Forfeitures, Penalties:						
Vehicle code fines	596,458	608,856	527,400	527,400	590,000	605,000
Parking & other fines	411,507	401,885	364,500	364,500	343,000	280,000
Miscellaneous Revenues:						
Sale of property	38,620	19,960	9,000	9,000	25,000	20,000
Unclassified revenues	237,944	116,963	94,590	94,590	96,150	95,100
<b>Total</b>	<u>74,251,152</u>	<u>77,749,025</u>	<u>73,553,244</u>	<u>73,553,244</u>	<u>79,992,795</u>	<u>97,041,450</u>
<b>COMMUNITY INVESTMENT TRUST FUND</b>						
Use of Money and Property:						
Investment income	763	463	-	-	35	40
Miscellaneous Revenues:						
Sale of property	-	-	-	-	-	-
Unclassified revenues	-	-	-	-	-	-
<b>Total</b>	<u>763</u>	<u>463</u>	<u>-</u>	<u>-</u>	<u>35</u>	<u>40</u>
<b>RIVERFRONT DEVELOPMENT FUND</b>						
Use of Money and Property:						
Investment income	-	-	-	-	-	-
Rents and surcharges	124,887	124,887	-	-	124,887	124,887
<b>Total</b>	<u>124,887</u>	<u>124,887</u>	<u>-</u>	<u>-</u>	<u>124,887</u>	<u>124,887</u>
<b>HIGHWAY USERS REVENUE FUND</b>						
Intergovernmental Revenues:						
State gasoline tax	8,248,413	8,385,374	7,055,000	7,055,000	8,300,000	8,300,000
Charges for Services						
Development Charges	-	-	-	-	-	-
Signal maintenance	-	-	-	-	718	-

**SCHEDULE 1  
REVENUES**

	<b>2019 <u>ACTUAL</u></b>	<b>2020 <u>ACTUAL</u></b>	<b>2021 <u>BUDGET</u></b>	<b>2021 <u>YTD</u></b>	<b>2021 <u>ESTIMATE</u></b>	<b>2022 <u>FORECAST</u></b>
Use of Money and Property:						
Investment income	130,534	106,352	91,000	91,000	14,000	20,000
Miscellaneous Revenues:						
Unclassified revenues	<u>164,984</u>	<u>314,452</u>	<u>2,430</u>	<u>2,430</u>	<u>327,874</u>	<u>10,200</u>
Total	<u>8,543,931</u>	<u>8,806,178</u>	<u>7,148,430</u>	<u>7,148,430</u>	<u>8,642,592</u>	<u>8,330,200</u>

**SCHEDULE 1  
REVENUES**

	<u>2019 ACTUAL</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YTD</u>	<u>2021 ESTIMATE</u>	<u>2022 FORECAST</u>
<b>CITY ROAD TAX FUND</b>						
Local Taxes:						
Sales tax (0.5%)	11,262,336	12,154,020	10,752,092	10,752,092	13,280,000	13,811,000
Charges for Services						
Development Charges	41,832	622,812	20,000	20,000	35,000	25,000
Use of Money and Property:						
Investment income	280,341	140,653	196,000	196,000	23,000	30,000
Rental income	145,621	128,046	143,456	143,456	33,456	33,456
Sale of property	68	14	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	30,955	4,769	51,500	51,500	5,767	11,500
Total	<u>11,761,153</u>	<u>13,050,314</u>	<u>11,163,048</u>	<u>11,163,048</u>	<u>13,377,223</u>	<u>13,910,956</u>
<b>LOCAL TRANSPORTATION ASSISTANCE FUND</b>						
Intergovernmental Revenues:						
Lottery tax	-	-	-	-	-	-
Use of Money and Property:						
Investment income	-	-	-	-	-	-
Total	-	-	-	-	-	-
<b>PUBLIC SAFETY TAX FUND</b>						
Local Taxes:						
Sales tax (0.2%)	4,503,402	4,859,956	4,298,450	4,298,450	5,310,000	5,500,000
Use of Money & Property:						
Misc Rentals	-	-	-	-	-	-
Investment income	92,397	71,006	64,400	64,400	9,000	12,000
Miscellaneous Revenues:						
Unclassified revenues	68,452	4,393	6,000	6,000	6,000	6,000
Total	<u>4,664,251</u>	<u>4,935,355</u>	<u>4,368,850</u>	<u>4,368,850</u>	<u>5,325,000</u>	<u>5,518,000</u>
<b>TWO PERCENT TAX FUND</b>						
Local Taxes:						
Sales tax (2%)	5,782,841	5,887,702	4,870,500	4,870,500	6,140,209	6,241,300
Charges for Services:						
Theatre revenue	108,370	87,551	67,500	67,500	55,000	90,000
Liquor sales	194,540	104,224	95,251	95,251	6,000	137,000
Concession stand sales	197,699	147,778	67,500	67,500	19,000	90,000
Other sales	171,908	125,575	52,201	52,201	88,200	173,400
Commissions & fees	63,506	37,392	44,325	44,325	12,100	36,600
Use of Money and Property:						
Investment income	53,277	26,138	26,250	26,250	3,100	5,000
Room rents	161,584	157,748	116,250	116,250	30,500	130,000
Equipment rents	37,388	41,839	42,750	42,750	12,000	32,500
Other rents	-	1,021	-	-	766	-
Miscellaneous Revenues:						
Unclassified revenues	45,929	24,079	3,000	3,000	13,800	8,500
Total	<u>6,817,042</u>	<u>6,641,047</u>	<u>5,385,527</u>	<u>5,385,527</u>	<u>6,380,675</u>	<u>6,944,300</u>
<b>DOWNTOWN MALL MAINTENANCE FUND</b>						
Local Taxes:						
Property Tax	110,360	122,306	110,000	110,000	110,000	139,257
Delinquent Property Tax	4,705	2,006	5,000	5,000	5,000	5,000
Miscellaneous Revenues:						
Unclassified revenues	10,674	2,145	2,500	2,500	8,000	2,500
Total	<u>125,739</u>	<u>126,457</u>	<u>117,500</u>	<u>117,500</u>	<u>123,000</u>	<u>146,757</u>
<b>IMPROVEMENT DISTRICT FUNDS</b>						
Local Taxes:						
Property Tax	-	-	-	-	-	69,800
Delinquent Property Tax	-	-	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	-	-	-	-	-	-
Total	-	-	-	-	-	<u>69,800</u>

**SCHEDULE 1  
REVENUES**

	<u>2019 ACTUAL</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YTD</u>	<u>2021 ESTIMATE</u>	<u>2022 FORECAST</u>
<b>GRANT FUNDS</b>						
Intergovernmental Revenues:						
Community development grants	1,631,508	1,412,453	3,363,303	3,363,303	3,494,270	4,021,994
Law enforcement grants	1,911,583	1,484,428	6,036,000	6,036,000	3,794,088	4,527,238
Emergency management grants	-	-	-	-	-	-
Park and recreation grants	-	-	-	-	2,200	-
Heritage Area grants	-	-	-	-	-	-
Other miscellaneous grants	394,421	6,369,426	32,935,334	32,935,334	17,405,049	39,506,283
Total	<u>3,937,512</u>	<u>9,266,307</u>	<u>42,334,637</u>	<u>42,334,637</u>	<u>24,695,607</u>	<u>48,055,515</u>
<b>CIP FUNDS</b>						
Charges for Services:						
Developer Deposits	-	-	-	-	-	-
Prorata fees	-	-	-	-	-	-
Impact fees	1,193,290	1,289,530	1,148,017	1,148,017	1,938,570	1,998,170
Use of Money and Property:						
Bond proceeds	-	-	-	-	-	-
Investment income	367,396	181,260	199,450	199,450	22,550	20,950
Sale of property	-	61,100	-	-	-	-
Miscellaneous Revenues:						
Unclassified Revenues	56,175	-	-	-	100,000	-
Total	<u>1,616,861</u>	<u>1,531,890</u>	<u>1,347,467</u>	<u>1,347,467</u>	<u>2,061,120</u>	<u>2,019,120</u>
<b>DEBT SERVICE FUNDS</b>						
Special Assessments:						
Principal	335,000	350,000	365,000	365,000	365,000	-
Interest	41,477	25,379	8,578	8,578	8,577	-
Use of Money & Property:						
Investment income	10,302	5,199	-	-	1	-
Investment income-Dist68	-	-	-	-	-	-
Bond proceeds	-	-	-	-	-	-
Total	<u>386,779</u>	<u>380,578</u>	<u>373,578</u>	<u>373,578</u>	<u>373,578</u>	<u>-</u>
<b>WATER FUND</b>						
Charges for Services:						
Residential water fees	14,017,519	14,565,622	13,050,000	13,050,000	14,670,000	14,985,000
Commercial water fees	9,615,352	9,507,673	8,777,700	8,777,700	9,550,000	9,680,000
Fire hydrant fees	415,086	423,907	379,485	379,485	425,300	431,400
Delinquent fees	846,806	639,746	765,000	765,000	255,000	850,000
Service establishment fees	352,543	294,871	313,200	313,200	165,000	348,000
Meter fees	-	-	-	-	-	-
Developer deposits	-	-	-	-	-	-
Use of Money and Property:						
Investment income	718,224	579,419	648,000	648,000	97,000	90,000
Rental Income	-	-	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	362,909	245,549	187,390	187,390	236,200	252,250
Total	<u>26,328,439</u>	<u>26,256,787</u>	<u>24,120,775</u>	<u>24,120,775</u>	<u>25,398,500</u>	<u>26,636,650</u>
<b>WATER RESTRICTED FUNDS</b>						
Charges for Services:						
Water Transfer fees	8,050	2	-	-	-	-
Water capacity fees	2,225,156	2,653,233	2,137,500	2,137,500	2,464,000	2,663,000
Water system dev. fees	138,359	149,388	133,650	133,650	137,800	147,700
Use of Money and Property:						
Bond proceeds	-	-	-	-	-	-
Bond proceeds - Capacity	-	-	-	-	-	-
Bond proceeds - System Dev	-	-	-	-	-	-
Investment income - Water Trfr	2,034	551	-	-	300	300
Investment income - Capacity	142,500	101,319	135,000	135,000	15,500	25,000
Investment income - System Dev	3,569	3,054	31,500	31,500	1,200	2,000
Investment income - Bonds	31,746	19,550	-	-	800	-
Miscellaneous Revenues:						
Unclassified revenues - Water Trf	31	-	-	-	-	-

**SCHEDULE 1  
REVENUES**

	<b>2019 <u>ACTUAL</u></b>	<b>2020 <u>ACTUAL</u></b>	<b>2021 <u>BUDGET</u></b>	<b>2021 <u>YTD</u></b>	<b>2021 <u>ESTIMATE</u></b>	<b>2022 <u>FORECAST</u></b>
Unclassified revenues - Capacity	-	-	-	-	-	-
Unclassified revenues - Bonds	-	-	-	-	-	-
Unclassified revenues - System Dev	<u>94</u>	<u>131</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total	<u>2,551,539</u>	<u>2,927,228</u>	<u>2,437,650</u>	<u>2,437,650</u>	<u>2,619,600</u>	<u>2,838,000</u>

**SCHEDULE 1  
REVENUES**

	<u>2019 ACTUAL</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YTD</u>	<u>2021 ESTIMATE</u>	<u>2022 FORECAST</u>
<b>WATER GRANT FUND</b>						
Intergovernmental Revenues:						
Grants	-	-	-	-	-	-
Total	-	-	-	-	-	-
<b>WASTEWATER FUND</b>						
Charges for Services:						
Residential sewer fees	10,371,421	10,740,409	9,450,000	9,450,000	10,946,000	11,260,000
Commercial sewer fees	7,147,565	7,012,819	6,594,300	6,594,300	7,083,000	7,192,000
Sewer connection fees	-	-	-	-	-	-
Developer deposits	-	-	-	-	-	-
Use of Money and Property:						
Investment income	667,724	475,814	607,500	607,500	85,000	675,000
Equipment rent	-	-	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	58,216	36,736	34,650	34,650	82,000	45,500
Total	<u>18,244,926</u>	<u>18,265,778</u>	<u>16,686,450</u>	<u>16,686,450</u>	<u>18,196,000</u>	<u>19,172,500</u>
<b>WASTEWATER GRANT FUND</b>						
Intergovernmental Revenues:						
Grants	-	-	-	-	-	-
Total	-	-	-	-	-	-
<b>WASTEWATER RESTRICTED FUNDS</b>						
Charges for Services:						
Sewer capacity fees	2,617,088	3,063,223	2,494,800	2,494,800	2,759,000	2,859,000
Sewer system dev. Fees - SSIC	196,161	205,021	182,925	182,925	207,300	207,200
Sewer system dev. fees - Area A/B	200	20	-	-	-	-
Sewer system dev. fees - 26th PI Trk	-	-	-	-	-	-
Use of Money and Property:						
Bond proceeds	-	-	-	-	-	80,000,000
Loan proceeds from Capacity to SSIC	-	-	-	-	-	-
Investment income - Capacity	317,213	226,282	250,000	250,000	35,000	40,000
Investment income - SSIC	9,712	6,687	8,820	8,820	1,100	1,200
Investment income - Area A/B	22,497	15,590	10,000	10,000	2,700	3,000
Investment income - 26th PI Trunk	3,518	2,437	3,150	3,150	400	500
Investment income - Bonds	-	-	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues - Capacity	-	-	-	-	116,400	-
Unclassified revenues - SSIC	70	93	-	-	-	-
Total	<u>3,166,459</u>	<u>3,519,353</u>	<u>2,949,695</u>	<u>2,949,695</u>	<u>3,121,900</u>	<u>83,110,900</u>
<b>YUMA REGIONAL COMMUNICATIONS SYSTEM FUND</b>						
Charges for Services:						
Radio fees	1,887,636	2,178,993	2,084,614	2,084,614	2,227,781	2,238,760
Use of Money and Property:						
Investment income	55,991	43,030	25,000	25,000	8,000	10,000
Miscellaneous Revenues:						
Sale of property	49,472	72,592	16,500	-	29,000	35,000
Unclassified Revenues	989	866	-	16,500	-	10,000
Total	<u>1,994,088</u>	<u>2,295,481</u>	<u>2,126,114</u>	<u>2,126,114</u>	<u>2,264,781</u>	<u>2,293,760</u>
<b>YUMA REGIONAL COMMUNICATIONS SYSTEM GRANT FUND</b>						
Intergovernmental Revenues:						
Grants	-	688,376	1,000,000	1,000,000	884,672	1,000,000
Total	-	<u>688,376</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>884,672</u>	<u>1,000,000</u>



**SCHEDULE 1  
REVENUES**

	<u>2019 ACTUAL</u>	<u>2020 ACTUAL</u>	<u>2021 BUDGET</u>	<u>2021 YTD</u>	<u>2021 ESTIMATE</u>	<u>2022 FORECAST</u>
<b>SOLID WASTE FUND</b>						
Charges for Services:						
Collection fees	4,126,177	4,697,197	4,142,400	4,142,400	4,778,000	5,062,000
Receptacles sales	101,420	116,160	110,400	110,400	125,000	130,000
Miscellaneous Revenues:						
Unclassified revenues	48,114	41,576	38,880	38,880	20,352	17,500
Total	<u>4,275,711</u>	<u>4,854,933</u>	<u>4,291,680</u>	<u>4,291,680</u>	<u>4,923,352</u>	<u>5,209,500</u>
<b>DESERT HILLS GOLF COURSE FUND</b>						
Charges for Services:						
Green fees	687,186	622,174	569,280	569,280	342,750	526,600
Merchandise sales	139,754	96,909	103,200	103,200	97,500	101,000
Concession stand sales	1,424	844	1,000	1,000	180	500
Range fees	47,691	42,411	40,000	40,000	42,000	50,000
Use of Money and Property:						
Investment income	-	-	-	-	-	-
Equipment rents	187,854	212,671	157,040	157,040	203,450	218,300
Restaurant rental	91,617	45,863	44,000	44,000	16,200	15,000
Miscellaneous Revenues:						
Unclassified revenues	17,149	4,248	4,960	4,960	2,200	6,200
Total	<u>1,172,675</u>	<u>1,025,120</u>	<u>919,480</u>	<u>919,480</u>	<u>704,280</u>	<u>917,600</u>
<b>MAJOR EQUIPMENT REPLACEMENT FUND</b>						
Use of Money and Property:						
Equipment Pre-Payments	1,789,896	1,789,896	2,071,900	2,071,900	2,012,017	2,980,929
Investment income	261,410	187,506	-	-	35,000	50,000
Miscellaneous Revenues:						
Unclassified revenues	56	5,009	-	-	-	-
Total	<u>2,051,362</u>	<u>1,982,411</u>	<u>2,071,900</u>	<u>2,071,900</u>	<u>2,047,017</u>	<u>3,030,929</u>
<b>EQUIPMENT MAINTENANCE FUND</b>						
Charges for Services:						
Guaranteed maintenance	1,922,382	2,411,048	2,659,428	2,659,428	2,500,000	2,652,000
Non-guaranteed maintenance	385,022	265,219	350,000	350,000	250,000	260,000
Fuel sales	-	-	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	2,714	2,226	-	-	-	-
Sale of property	8,468	3,218	-	-	-	-
Total	<u>2,318,586</u>	<u>2,681,711</u>	<u>3,009,428</u>	<u>3,009,428</u>	<u>2,750,000</u>	<u>2,912,000</u>
<b>INSURANCE RESERVE FUND</b>						
Use of Money and Property:						
Insurance Premiums	1,925,534	1,913,342	1,937,973	1,937,973	1,937,973	1,925,785
Investment income	79,246	83,989	-	-	9,200	9,500
Miscellaneous Revenues:						
Unclassified revenues	49	40,042	-	-	-	-
Total	<u>2,004,829</u>	<u>2,037,373</u>	<u>1,937,973</u>	<u>1,937,973</u>	<u>1,947,173</u>	<u>1,935,285</u>
<b>WORKERS COMPENSATION FUND</b>						
Use of Money and Property:						
Workman's Comp Charges	1,514,285	1,561,328	17,018	17,018	1,405,960	1,457,671
Investment income	117,370	80,117	-	-	-	-
Miscellaneous Revenues:						
Unclassified revenues	2,567	16,963	-	-	-	-
Total	<u>1,634,222</u>	<u>1,658,408</u>	<u>17,018</u>	<u>17,018</u>	<u>1,405,960</u>	<u>1,457,671</u>

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>General Fund</b>					
Mayor and Council					
Payroll	198,192	200,968	120,178	159,848	122,390
Operating	131,531	140,320	865,826	842,364	1,208,729
	329,723	341,288	986,004	1,002,212	1,331,119
Municipal Court					
Payroll	1,460,813	1,555,584	1,581,312	1,629,342	1,766,315
Operating	397,681	358,158	461,577	452,434	468,856
Capital Outlay	22,589	12,702	9,631	19,033	-
	1,881,083	1,926,444	2,052,520	2,100,809	2,235,171
City Administrator's Office					
Payroll	2,604,615	2,279,530	4,480,019	3,950,934	2,357,391
Operating	950,425	939,116	4,213,696	3,907,120	585,828
Debt	-	34,152	-	43,152	-
Capital Outlay	2,300	199,280	8,440	8,440	-
	3,557,339	3,452,078	8,702,155	7,909,646	2,943,219
City Attorney					
Payroll	1,118,572	1,207,819	1,182,687	1,137,851	1,291,494
Operating	327,557	311,608	238,079	194,928	239,928
	1,446,129	1,519,426	1,420,766	1,332,779	1,531,422
Information Technology					
Payroll	2,013,842	2,066,460	2,219,375	1,960,868	2,361,455
Operating	778,466	1,554,403	822,805	783,103	1,518,744
Debt	-	242,098	270,000	243,000	250,000
Capital Outlay	97,405	-	24,001	22,000	501,200
	2,889,713	3,862,961	3,336,181	3,008,971	4,631,399
Finance					
Payroll	1,771,763	1,960,956	1,832,057	1,671,710	1,965,049
Operating	407,008	381,571	531,000	428,771	535,902
Capital Outlay	-	-	-	63,264	-
	2,178,771	2,342,527	2,363,057	2,163,745	2,500,951
Human Resources					
Payroll	895,295	900,512	929,721	905,296	990,066
Operating	218,707	227,896	392,173	322,230	382,221
	1,114,002	1,128,407	1,321,894	1,227,526	1,372,287
General Government					
Payroll	-	-	905,306	-	1,178,092
Operating	743,785	602,523	(1,996,802)	768,509	1,231,433
Debt	33,717	33,717	33,717	33,717	27,631
Capital Outlay	192,157	17,999	-	-	18,801,661
	969,659	654,239	(1,057,779)	802,226	21,238,817

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>General Fund</b>					
Planning and Neighborhood Services					
Payroll	1,274,012	1,389,697	1,418,035	1,294,602	1,572,259
Operating	324,021	288,181	409,768	299,047	384,299
Debt	-	-	2	-	-
Capital Outlay	-	-	60,000	-	45,000
	1,598,033	1,677,877	1,887,805	1,593,649	2,001,558
Building Safety					
Payroll	1,465,219	1,519,318	1,533,082	1,484,438	4,258,462
Operating	83,704	88,491	113,589	108,573	3,853,677
Debt	-	2,595	5,160	5,160	-
Capital Outlay	-	26,534	12,000	-	157,348
	1,548,923	1,636,938	1,663,831	1,598,171	8,269,487
Public Works					
Operating	4	-	197,027	-	-
Engineering					
Payroll	351,294	356,865	431,821	409,135	368,537
Operating	15,381	3,762	54,805	22,350	26,690
	366,675	360,628	486,626	431,485	395,227
Parks and Recreation					
Payroll	5,345,654	5,664,497	4,559,954	3,567,230	4,990,647
Operating	2,966,946	2,690,515	2,240,230	2,428,997	2,409,653
Debt	-	2,595	25,800	25,800	10,584
Capital Outlay	600	3,511	123,147	9,831	252,846
	8,313,199	8,361,119	6,949,131	6,031,858	7,663,730
Police					
Payroll	25,809,616	19,660,123	47,892,399	25,005,893	24,196,467
Operating	3,523,858	3,221,950	3,772,464	22,981,060	70,410,975
Capital Outlay	27,217	37,114	8,500	8,500	-
	29,360,692	22,919,188	51,673,363	47,995,453	94,607,442
Fire					
Payroll	16,205,041	16,502,757	30,713,960	11,098,507	13,398,617
Operating	2,211,578	3,316,385	1,886,594	17,271,948	57,290,208
Debt	-	3,405	6,068	6,067	6,067
Capital Outlay	890	30,014	43,524	43,524	89,233
	18,417,508	19,852,561	32,650,146	28,420,046	70,784,125
Cost Allocation					
Operating	(3,938,433)	(3,938,433)	(5,107,254)	(5,107,254)	(5,210,709)
Bonded Dept					
Operating		-	-	2,098,790	-

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>General Fund</b>					
Capital Projects					
Operating	-	54,081	-	-	-
Capital Outlay	-	29,006	55,000	55,000	2,265,000
	-	83,087	55,000	55,000	2,265,000
Fund Total	<b>70,033,019</b>	<b>66,180,335</b>	<b>109,580,473</b>	<b>102,665,112</b>	<b>218,560,245</b>
<b>Highway User Revenue Fund</b>					
Mayor and Council					
Operating	-	-	78,772	78,772	24,710
General Government					
Payroll	-	-	40,382	-	63,913
Operating	-	-	(144,220)	-	-
Capital Outlay	13,714	-	-	-	-
	13,714	-	(103,838)	-	63,913
Public Works					
Payroll	2,602,970	2,589,309	2,884,404	2,722,751	3,073,288
Operating	3,983,049	3,905,981	6,633,298	6,083,122	6,142,649
Capital Outlay	-	10,078	465,859	415,600	343,100
	6,586,019	6,505,368	9,983,561	9,221,473	9,559,037
Capital Projects					
Operating	-	495,621	-	-	-
Capital Outlay	1,289,332	2,884,676	299,864	173,599	1,000,000
	1,289,332	3,380,297	299,864	173,599	1,000,000
Fund Total	<b>7,889,065</b>	<b>9,885,665</b>	<b>10,258,359</b>	<b>9,473,844</b>	<b>10,647,660</b>
<b>City Road Tax Fund</b>					
City Administrator's Office					
Payroll	27,808	29,074	29,078	30,813	-
City Attorney					
Payroll	51,303	42,254	-	-	-
General Government					
Payroll	-	-	25,554	-	29,436
Operating	-	10,195	(91,266)	-	-
Debt	33,717	33,717	33,717	33,717	-
Capital Outlay	168,585	-	-	-	-
	202,302	43,912	(31,995)	33,717	29,436

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>City Road Tax Fund</b>					
Public Works					
Payroll	406,333	606,087	549,035	490,225	616,596
Operating	404,556	380,075	703,563	584,415	746,206
Capital Outlay		-	-	-	36,500
	<u>810,889</u>	<u>986,162</u>	<u>1,252,598</u>	<u>1,074,640</u>	<u>1,399,302</u>
Engineering					
Payroll	1,325,056	1,315,825	1,247,201	1,057,149	1,563,404
Operating	781,091	713,685	1,068,729	971,004	1,026,635
Debt	-	9,539	19,000	27,500	19,000
Capital Outlay	224,804	93,560	-	-	25,000
	<u>2,330,951</u>	<u>2,132,610</u>	<u>2,334,930</u>	<u>2,055,653</u>	<u>2,634,039</u>
Capital Projects					
Operating	1,088,885	41,680	-	-	-
Capital Outlay	9,221,156	5,772,995	4,696,500	2,307,579	11,056,000
	<u>10,310,041</u>	<u>5,814,676</u>	<u>4,696,500</u>	<u>2,307,579</u>	<u>11,056,000</u>
Fund Total	<u><b>13,733,294</b></u>	<u><b>9,048,687</b></u>	<u><b>8,281,111</b></u>	<u><b>5,502,402</b></u>	<u><b>15,118,777</b></u>
<b>Public Safety Tax Fund</b>					
General Government					
Debt	134,868	134,868	134,869	134,869	134,869
Capital Outlay	674,341	-	-	-	-
	<u>809,210</u>	<u>134,868</u>	<u>134,869</u>	<u>134,869</u>	<u>134,869</u>
Police					
Operating	1,116,980	1,051,136	1,007,962	1,021,247	1,304,157
Debt	102,449	124,846	417,016	422,520	282,000
Capital Outlay	828,251	881,803	462,500	500,000	487,158
	<u>2,047,679</u>	<u>2,057,785</u>	<u>1,887,478</u>	<u>1,943,767</u>	<u>2,073,315</u>
Fire					
Operating	810,860	786,046	1,035,287	1,009,100	1,898,315
Debt	44,956	44,956	45,956	45,956	45,956
Capital Outlay	22,838	49,782	16,273	16,055	142,203
	<u>878,655</u>	<u>880,785</u>	<u>1,097,516</u>	<u>1,071,111</u>	<u>2,086,474</u>
Capital Projects					
Capital Outlay	146,360	2,257,989	751,000	417,252	445,000
Fund Total	<u><b>3,881,903</b></u>	<u><b>5,331,427</b></u>	<u><b>3,870,863</b></u>	<u><b>3,566,999</b></u>	<u><b>4,739,658</b></u>
<b>2% Tax Fund</b>					
Mayor and Council					
Operating	-	-	622,024	763,335	750,000

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>2% Tax Fund</b>					
City Administrator's Office					
Payroll	229,353	235,591	256,408	216,727	248,711
Operating	213,344	213,363	-	-	-
	442,697	448,954	256,408	216,727	248,711
General Government					
Payroll	-	-	36,831	15,544	40,149
Operating	425,250	425,545	210,673	342,212	445,667
Debt	33,717	33,717	33,717	33,717	-
Capital Outlay	168,585	-	-	-	-
	627,552	459,262	281,221	391,473	485,816
Engineering					
Payroll	18,809	15,918	-	-	6,765
Parks and Recreation					
Payroll	2,795,394	2,743,016	2,374,369	1,881,572	2,480,209
Operating	2,898,252	2,604,219	1,834,960	1,746,423	2,075,643
Debt	-	10,178	-	24,500	-
Capital Outlay	60,467	171,618	103,885	78,030	41,629
	5,754,113	5,529,032	4,313,214	3,730,525	4,597,481
Capital Projects					
Capital Outlay	-	-	75,000	9,300	367,300
Fund Total	<u>6,843,171</u>	<u>6,453,166</u>	<u>5,547,867</u>	<u>5,111,360</u>	<u>6,456,073</u>
<b>Mall Maintenance Fund</b>					
General Government					
Payroll	-	-	1,457	-	2,109
Operating	-	-	(5,205)	-	-
	-	-	(3,748)	-	2,109
Parks and Recreation					
Payroll	104,557	115,785	104,099	106,200	115,480
Operating	126,152	119,418	122,799	104,855	142,044
Debt	-	-	-	-	5,292
Capital Outlay	-	-	15,828	-	7,395
	230,708	235,203	242,726	211,055	270,211
Fund Total	<u>230,708</u>	<u>235,203</u>	<u>238,978</u>	<u>211,055</u>	<u>272,320</u>
<b>Desert Sky 1 MID Fund</b>					
Public Works					
Operating	-	-	-	6,410	128,400

**SCHEDULE 2  
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Desert Sky 1 MID Fund</b>					
Fund Total	-	-	-	6,410	128,400
<b>Parkwest 4 MID Fund</b>					
Public Works Operating		-	-	-	13,400
Fund Total		-	-	-	13,400
<b>Driftwood Ranch 1 MID Fund</b>					
Public Works Operating	-	-	-	-	14,000
Fund Total	-	-	-	-	14,000
<b>Saguaro 3 MID Fund</b>					
Public Works Operating		-	-	-	14,000
Fund Total		-	-	-	14,000
<b>Villa Serena Unit 1</b>					
Public Works Operating	-	-	-	-	-
Fund Total	-	-	-	-	-
<b>Araby North</b>					
Public Works Operating	-	-	-	-	-
Fund Total	-	-	-	-	-
<b>CDBG</b>					
General Government Payroll	-	-	-	-	5,380

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>CDBG</b>					
Planning and Neighborhood Services					
Payroll	213,019	164,790	226,962	210,645	249,134
Operating	<u>610,575</u>	<u>357,699</u>	<u>820,352</u>	<u>532,415</u>	<u>1,009,414</u>
	823,594	522,488	1,047,314	743,060	1,258,548
Capital Projects					
Capital Outlay	-	396,937	383,933	651,176	-
Fund Total	<u><b>823,594</b></u>	<u><b>919,426</b></u>	<u><b>1,431,247</b></u>	<u><b>1,394,236</b></u>	<u><b>1,263,928</b></u>
<b>HOME</b>					
General Government					
Payroll	-	-	-	-	2,006
Planning and Neighborhood Services					
Payroll	97,526	49,839	63,640	70,281	75,512
Operating	<u>741,290</u>	<u>412,287</u>	<u>2,303,384</u>	<u>900,611</u>	<u>2,359,973</u>
	838,816	462,126	2,367,024	970,892	2,435,485
Fund Total	<u><b>838,816</b></u>	<u><b>462,126</b></u>	<u><b>2,367,024</b></u>	<u><b>970,892</b></u>	<u><b>2,437,491</b></u>
<b>CDBG-CV</b>					
Planning and Neighborhood Services					
Operating	-	-	1,281,140	960,565	320,575
Fund Total	<u>-</u>	<u>-</u>	<u><b>1,281,140</b></u>	<u><b>960,565</b></u>	<u><b>320,575</b></u>
<b>U.S Dept of Health and Human Ser</b>					
Fire					
Operating	-	-	-	-	-
Capital Outlay	-	-	249,021	160,000	-
	<u>-</u>	<u>-</u>	<u>249,021</u>	<u>160,000</u>	<u>-</u>
Fund Total	<u>-</u>	<u>-</u>	<u><b>249,021</b></u>	<u><b>160,000</b></u>	<u>-</u>
<b>171 Donations</b>					
City Administrator's Office					
Operating	19,455	-	11,237	-	-
Human Resources					
Operating	2,975	70	-	-	-



**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>171 Donations</b>					
Parks and Recreation Operating	129,057	90,815	318,067	207,335	285,091
Police					
Operating	18,807	18,797	3,447	19,000	-
Capital Outlay	-	12,122	-	-	-
	<u>18,807</u>	<u>30,919</u>	<u>3,447</u>	<u>19,000</u>	<u>-</u>
Fire					
Operating	-	280	-	300	-
Fund Total	<u><b>170,294</b></u>	<u><b>122,085</b></u>	<u><b>332,751</b></u>	<u><b>226,635</b></u>	<u><b>285,091</b></u>
<b>DHS IT/Communications Grant</b>					
Information Technology					
Operating	-	36,120	51,419	20,000	100,000
Capital Outlay	53,886	-	48,581	-	-
	<u>53,886</u>	<u>36,120</u>	<u>100,000</u>	<u>20,000</u>	<u>100,000</u>
Fund Total	<u><b>53,886</b></u>	<u><b>36,120</b></u>	<u><b>100,000</b></u>	<u><b>20,000</b></u>	<u><b>100,000</b></u>
<b>DHS Police Grant</b>					
Police					
Payroll	791,820	456,132	1,429,662	589,224	-
Operating	203,045	16,664	539,988	1,220,000	570,338
Capital Outlay	52,330	20,750	760,350	781,099	1,140,000
	<u>1,047,195</u>	<u>493,546</u>	<u>2,730,000</u>	<u>2,590,323</u>	<u>1,710,338</u>
Fund Total	<u><b>1,047,195</b></u>	<u><b>493,546</b></u>	<u><b>2,730,000</b></u>	<u><b>2,590,323</b></u>	<u><b>1,710,338</b></u>
<b>DHS Other Grants</b>					
Fire					
Operating	-	13,182	10,000	10,000	601,675
Fund Total	<u>-</u>	<u><b>13,182</b></u>	<u><b>10,000</b></u>	<u><b>10,000</b></u>	<u><b>601,675</b></u>
<b>DOJ Police Grants</b>					
Police					
Payroll	-	62,857	119,890	-	-
Operating	15,049	13,869	280,110	243,819	280,110
Capital Outlay	-	-	-	229,975	30,000
	<u>15,049</u>	<u>76,726</u>	<u>400,000</u>	<u>473,794</u>	<u>310,110</u>

**SCHEDULE 2  
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>DOJ Police Grants</b>					
Fund Total	<u>15,049</u>	<u>76,726</u>	<u>400,000</u>	<u>473,794</u>	<u>310,110</u>
<b>Other Federal Grants</b>					
City Administrator's Office					
Payroll	-	158,949	-	5,007	-
Operating	-	190,622	339,899	484,948	-
	-	349,571	339,899	489,955	-
General Government					
Operating		-	-	-	3,914,426
Parks and Recreation					
Payroll	1,549	2,177	585,574	-	-
Operating	-	774	-	-	-
	1,549	2,951	585,574	-	-
Fund Total	<u>1,549</u>	<u>352,522</u>	<u>925,473</u>	<u>489,955</u>	<u>3,914,426</u>
<b>Other Federal Police Grants</b>					
Police					
Payroll	174,595	265,674	292,762	160,646	-
Operating	-	53,871	323,627	290,083	323,627
Capital Outlay	210,987	-	-	-	-
	385,582	319,545	616,389	450,729	323,627
Fund Total	<u>385,582</u>	<u>319,545</u>	<u>616,389</u>	<u>450,729</u>	<u>323,627</u>
<b>Federal Fire Grants</b>					
General Government					
Payroll	-	-	-	-	5,702
Fire					
Payroll	592,050	472,976	2,055,317	324,615	224,321
Operating	-	-	813,274	205,000	1,074,683
Capital Outlay	18,424	-	-	-	-
	610,474	472,976	2,868,591	529,615	1,299,004
Fund Total	<u>610,474</u>	<u>472,976</u>	<u>2,868,591</u>	<u>529,615</u>	<u>1,304,706</u>
<b>Dept of Transportation</b>					
Public Works					
Operating	-	-	200,000	100,000	200,000

**SCHEDULE 2  
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Dept of Transportation</b>					
Fund Total	-	-	<u>200,000</u>	<u>100,000</u>	<u>200,000</u>
<b>State of Arizona Cares Act</b>					
City Administrator's Office Operating		-	-	5,283,763	-
Police Payroll	-	6,000,000	-	-	-
Fire Payroll	-	-	-	5,283,768	-
Operating	-	-	9,023	-	-
	-	-	9,023	5,283,768	-
Fund Total	-	<u>6,000,000</u>	<u>9,023</u>	<u>10,567,531</u>	-
<b>State Court Grants</b>					
Municipal Court Operating	-	20,096	135,000	38,000	135,000
Capital Outlay	-	8,092	-	1,200	-
	-	28,188	135,000	39,200	135,000
City Attorney Payroll	5,412	5,420	15,001	2,705	-
Operating	1,590	1,590	1,999	795	409
	7,002	7,010	17,000	3,500	409
Fund Total	<u>7,002</u>	<u>35,198</u>	<u>152,000</u>	<u>42,700</u>	<u>135,409</u>
<b>State Police Grants</b>					
Police Operating	1,590	5,763	169,000	104,785	125,000
Fund Total	<u>1,590</u>	<u>5,763</u>	<u>169,000</u>	<u>104,785</u>	<u>125,000</u>
<b>Other State Grants</b>					
Parks and Recreation Operating	30,593	27,804	100,943	38,871	100,000
Fund Total	<u>30,593</u>	<u>27,804</u>	<u>100,943</u>	<u>38,871</u>	<u>100,000</u>

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Equitable Sharing Program</b>					
Police					
Operating	7,310	8,637	240,000	240,000	240,000
Fund Total	<u>7,310</u>	<u>8,637</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>
<b>CIP Grants</b>					
Planning and Neighborhood Services					
Operating	11,740	3,102	-	-	-
Capital Projects					
Operating	66,772	-	-	-	-
Capital Outlay	(1,202)	-	1,507,700	1,177,948	30,298,288
	<u>65,570</u>	<u>-</u>	<u>1,507,700</u>	<u>1,177,948</u>	<u>30,298,288</u>
Fund Total	<u>77,310</u>	<u>3,102</u>	<u>1,507,700</u>	<u>1,177,948</u>	<u>30,298,288</u>
<b>Privately Funded Grants</b>					
City Administrator's Office					
Payroll	-	2,682	55,149	-	-
Operating	1,538	1,780	50,000	39,617	-
	<u>1,538</u>	<u>4,462</u>	<u>105,149</u>	<u>39,617</u>	<u>-</u>
Human Resources					
Operating	-	-	961	-	-
Capital Outlay	-	-	9,800	8,400	-
	<u>-</u>	<u>-</u>	<u>10,761</u>	<u>8,400</u>	<u>-</u>
Planning and Neighborhood Services					
Operating	4,875	3,903	10,171	1,800	-
Parks and Recreation					
Operating	13,947	12,921	1,614,874	-	4,225,851
Police					
Operating	10,620	29,746	159,000	4,384,851	159,000
Fire					
Operating	-	6,846	40,197	-	-
Fund Total	<u>30,980</u>	<u>57,879</u>	<u>1,940,152</u>	<u>4,434,668</u>	<u>4,384,851</u>

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>2015B MPC Debt Svc Fund</b>					
Bonded Dept Debt	3,753,350	3,758,100	3,750,950	3,755,000	3,750,450
Fund Total	<u>3,753,350</u>	<u>3,758,100</u>	<u>3,750,950</u>	<u>3,755,000</u>	<u>3,750,450</u>
<b>2015D MPC Debt Svc Fund</b>					
Bonded Dept Debt	4,486,450	4,477,950	4,462,450	4,462,450	4,439,950
Fund Total	<u>4,486,450</u>	<u>4,477,950</u>	<u>4,462,450</u>	<u>4,462,450</u>	<u>4,439,950</u>
<b>2010 MPC Debt Svc Fund</b>					
Bonded Dept Debt	2,855,431	2,849,931	2,856,531	2,764,143	2,604,650
Fund Total	<u>2,855,431</u>	<u>2,849,931</u>	<u>2,856,531</u>	<u>2,764,143</u>	<u>2,604,650</u>
<b>2021 Pension Bond Debt Svc Fund</b>					
Bonded Dept Debt		-	-	-	8,800,416
Fund Total		<u>-</u>	<u>-</u>	<u>-</u>	<u>8,800,416</u>
<b>Special Assmt Dist68 Fund</b>					
Special Assessments Debt	377,228	375,380	374,328	374,328	-
Fund Total	<u>377,228</u>	<u>375,380</u>	<u>374,328</u>	<u>374,328</u>	<u>-</u>
<b>CIP Series B 2007 Bond</b>					
Capital Projects Operating	-	102,449	-	-	-
Capital Outlay	-	744,796	35,000	35,000	-
	-	847,245	35,000	35,000	-
Fund Total	<u>-</u>	<u>847,245</u>	<u>35,000</u>	<u>35,000</u>	<u>-</u>
<b>CIP Series D 2007 Bond</b>					
Capital Projects Capital Outlay	-	-	174,000	130,000	44,000

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>CIP Series D 2007 Bond</b>					
Fund Total	-	-	174,000	130,000	44,000
<b>CIP 2015 Excise Revenue Bond</b>					
Capital Projects					
Capital Outlay	6,221,364	1,626,110	564,000	180,220	210,000
Fund Total	6,221,364	1,626,110	564,000	180,220	210,000
<b>Parks &amp; Rec 2012 Dev Fee Fund</b>					
Capital Projects					
Operating	582	-	-	-	-
Capital Outlay	-	-	-	-	780,000
	582	-	-	-	780,000
Fund Total	582	-	-	-	780,000
<b>Police 2012 Dev Fee Fund</b>					
Capital Projects					
Operating	582	-	-	-	-
Capital Outlay	-	22,088	350,000	349,991	2,600,000
	582	22,088	350,000	349,991	2,600,000
Fund Total	582	22,088	350,000	349,991	2,600,000
<b>Fire 2012 Dev Fee Fund</b>					
Capital Projects					
Operating	582	-	-	-	-
Capital Outlay	-	-	-	-	1,750,000
	582	-	-	-	1,750,000
Fund Total	582	-	-	-	1,750,000
<b>General Govt 2012 Dev Fee Fund</b>					
Capital Projects					
Operating	582	-	-	-	-
Fund Total	582	-	-	-	-

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Transportation 2012 Dev Fee Fund</b>					
Capital Projects					
Operating	582	-	-	-	-
Capital Outlay	-	-	-	-	700,000
	<u>582</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>700,000</u>
Fund Total	<u><b>582</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>-</b></u>	<u><b>700,000</b></u>
<b>YRCS Fund</b>					
Information Technology					
Payroll	553,202	527,321	642,948	516,279	651,391
Operating	1,165,517	1,110,141	2,539,015	2,120,057	1,788,704
Capital Outlay	8,609	-	407	43,694	9,975
	<u>1,727,328</u>	<u>1,637,463</u>	<u>3,182,370</u>	<u>2,680,030</u>	<u>2,450,070</u>
General Government					
Payroll	-	-	9,001	-	12,789
Operating	-	-	(32,147)	-	-
	<u>-</u>	<u>-</u>	<u>(23,146)</u>	<u>-</u>	<u>12,789</u>
Fund Total	<u><b>1,727,328</b></u>	<u><b>1,637,463</b></u>	<u><b>3,159,224</b></u>	<u><b>2,680,030</b></u>	<u><b>2,462,859</b></u>
<b>YRCS Fund Communication Grants</b>					
Information Technology					
Operating	-	688,376	1,000,000	500,424	1,000,000
	<u>-</u>	<u>688,376</u>	<u>1,000,000</u>	<u>500,424</u>	<u>1,000,000</u>
Fund Total	<u><b>-</b></u>	<u><b>688,376</b></u>	<u><b>1,000,000</b></u>	<u><b>500,424</b></u>	<u><b>1,000,000</b></u>
<b>Desert Hills Golf Course</b>					
General Government					
Payroll	-	-	10,288	-	12,774
Operating	-	77	(36,743)	-	-
	<u>-</u>	<u>77</u>	<u>(26,455)</u>	<u>-</u>	<u>12,774</u>
Parks and Recreation					
Payroll	783,554	839,648	734,853	747,242	816,189
Operating	919,640	843,586	933,697	922,122	970,285
Capital Outlay	-	-	8,000	8,000	7,998
	<u>1,703,194</u>	<u>1,683,235</u>	<u>1,676,550</u>	<u>1,677,364</u>	<u>1,794,472</u>
Fund Total	<u><b>1,703,194</b></u>	<u><b>1,683,311</b></u>	<u><b>1,650,095</b></u>	<u><b>1,677,364</b></u>	<u><b>1,807,246</b></u>
<b>Water Fund</b>					
Mayor and Council					
Operating	-	-	53,000	-	-

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Water Fund</b>					
City Administrator's Office Payroll	17,002	18,090	17,770	19,323	-
City Attorney Payroll	3,238	2,284	-	-	-
General Government Payroll	-	-	80,529	-	114,736
Operating	-	-	(287,604)	300	-
Debt	16,859	16,859	16,860	16,860	-
Capital Outlay	84,293	-	-	-	-
	<u>101,151</u>	<u>16,859</u>	<u>(190,215)</u>	<u>17,160</u>	<u>114,736</u>
Utilities Payroll	5,351,057	5,452,346	5,319,088	4,983,804	5,882,847
Operating	6,615,901	6,454,372	7,470,659	7,173,784	7,600,657
Debt	6,497,007	6,481,441	6,470,084	6,470,084	6,439,251
Capital Outlay	460,357	121,874	1,017,487	317,256	797,000
	<u>18,924,322</u>	<u>18,510,034</u>	<u>20,277,318</u>	<u>18,944,928</u>	<u>20,719,755</u>
Engineering Payroll	391,634	393,667	415,230	405,447	525,910
Capital Projects Operating	2,144	128,316	-	-	-
Capital Outlay	318,861	2,024,167	8,246,500	5,948,597	13,660,430
	<u>321,005</u>	<u>2,152,482</u>	<u>8,246,500</u>	<u>5,948,597</u>	<u>13,660,430</u>
Fund Total	<u><b>19,758,352</b></u>	<u><b>21,093,416</b></u>	<u><b>28,819,603</b></u>	<u><b>25,335,455</b></u>	<u><b>35,020,831</b></u>
<b>Water Transfer Fund</b>					
Utilities Operating	35,372	33,882	42,750	27,718	40,670
Fund Total	<u><b>35,372</b></u>	<u><b>33,882</b></u>	<u><b>42,750</b></u>	<u><b>27,718</b></u>	<u><b>40,670</b></u>
<b>Water Capacity Fund</b>					
Utilities Debt	2,299,593	2,299,691	2,299,688	2,299,688	2,299,582
Fund Total	<u><b>2,299,593</b></u>	<u><b>2,299,691</b></u>	<u><b>2,299,688</b></u>	<u><b>2,299,688</b></u>	<u><b>2,299,582</b></u>



**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Water System Development Fund</b>					
Utilities					
Debt	119,708	119,713	119,713	119,713	119,708
Fund Total	<u>119,708</u>	<u>119,713</u>	<u>119,713</u>	<u>119,713</u>	<u>119,708</u>
<b>Wastewater Fund</b>					
City Administrator's Office					
Payroll	13,914	14,811	14,538	16,041	-
City Attorney					
Payroll	2,428	1,710	-	-	-
General Government					
Payroll	-	-	66,384	-	97,390
Operating	13,021	-	(237,084)	-	-
Debt	16,859	16,859	16,860	16,860	-
Capital Outlay	84,293	-	-	-	-
	<u>114,172</u>	<u>16,859</u>	<u>(153,840)</u>	<u>16,860</u>	<u>97,390</u>
Utilities					
Payroll	4,156,130	4,430,697	4,428,624	4,155,529	4,802,886
Operating	5,948,111	5,814,024	6,669,973	6,267,555	6,720,632
Debt	2,016,073	2,021,974	2,008,034	2,031,980	2,022,768
Capital Outlay	255,513	138,968	329,000	344,844	277,152
	<u>12,375,827</u>	<u>12,405,663</u>	<u>13,435,631</u>	<u>12,799,908</u>	<u>13,823,438</u>
Engineering					
Payroll	253,279	275,459	298,526	291,943	378,756
Capital Projects					
Operating	-	177,945	-	-	-
Capital Outlay	4,021,245	1,478,498	3,923,000	4,280,548	13,124,000
	<u>4,021,245</u>	<u>1,656,443</u>	<u>3,923,000</u>	<u>4,280,548</u>	<u>13,124,000</u>
Fund Total	<u>16,780,865</u>	<u>14,370,945</u>	<u>17,517,855</u>	<u>17,405,300</u>	<u>27,423,584</u>
<b>Wastewater Capacity Fund</b>					
Utilities					
Debt	2,654,527	2,654,640	2,654,638	2,654,638	6,816,373
Fund Total	<u>2,654,527</u>	<u>2,654,640</u>	<u>2,654,638</u>	<u>2,654,638</u>	<u>6,816,373</u>

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Wastewater Sanitary Sewer Interc</b>					
Utilities					
Debt	5,985	5,986	5,986	5,986	5,986
Fund Total	<u>5,985</u>	<u>5,986</u>	<u>5,986</u>	<u>5,986</u>	<u>5,986</u>
<b>Water Revenue Bond Fund</b>					
Capital Projects					
Capital Outlay	476,138	320,699	-	-	-
Fund Total	<u>476,138</u>	<u>320,699</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Wastewater Revenue Bond Fund</b>					
Capital Projects					
Capital Outlay		-	-	-	80,000,000
Fund Total		<u>-</u>	<u>-</u>	<u>-</u>	<u>80,000,000</u>
<b>Solid Waste Fund</b>					
City Administrator's Office					
Payroll	3,865	4,118	4,036	5,372	-
General Government					
Payroll	-	-	16,267	-	23,645
Operating	-	-	(58,096)	-	-
	-	-	(41,829)	-	23,645
Public Works					
Payroll	963,085	1,139,816	1,157,874	1,092,177	1,240,029
Operating	2,757,862	2,932,953	3,220,267	3,141,661	3,320,424
Capital Outlay	-	-	100,383	-	415,800
	<u>3,720,947</u>	<u>4,072,769</u>	<u>4,478,524</u>	<u>4,233,838</u>	<u>4,976,253</u>
Engineering					
Payroll		-	-	-	4,234
Fund Total	<u>3,724,812</u>	<u>4,076,887</u>	<u>4,440,731</u>	<u>4,239,210</u>	<u>5,004,132</u>
<b>Equipment Maintenance Fund</b>					
General Government					
Payroll	-	-	16,396	-	23,154
Operating	-	-	(58,559)	-	-
	-	-	(42,163)	-	23,154

**SCHEDULE 2**  
**OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	2019 Actual	2020 Actual	2021 Budget	2021 Estimate	2022 Budget
<b>Equipment Maintenance Fund</b>					
Public Works					
Payroll	1,008,284	1,051,569	1,171,173	1,071,735	1,230,430
Operating	1,455,998	1,144,897	1,682,028	1,682,028	1,621,306
	<u>2,464,282</u>	<u>2,196,466</u>	<u>2,853,201</u>	<u>2,753,763</u>	<u>2,851,736</u>
Fund Total	<u><b>2,464,282</b></u>	<u><b>2,196,466</b></u>	<u><b>2,811,038</b></u>	<u><b>2,753,763</b></u>	<u><b>2,874,890</b></u>
<b>Insurance Reserve Fund</b>					
City Attorney					
Payroll	90,403	20,700	-	-	-
Operating	614,536	127,459	460,000	312,946	555,000
	<u>704,939</u>	<u>148,159</u>	<u>460,000</u>	<u>312,946</u>	<u>555,000</u>
General Government					
Operating	1,899,866	1,227,978	1,380,607	1,015,780	2,526,307
	<u>1,899,866</u>	<u>1,227,978</u>	<u>1,380,607</u>	<u>1,015,780</u>	<u>2,526,307</u>
Fund Total	<u><b>2,604,805</b></u>	<u><b>1,376,137</b></u>	<u><b>1,840,607</b></u>	<u><b>1,328,726</b></u>	<u><b>3,081,307</b></u>
<b>Equip Replacement Fund</b>					
Public Works					
Capital Outlay	1,374,218	2,041,031	-	339,839	-
Utilities					
Capital Outlay	793,201	-	-	-	-
Parks and Recreation					
Capital Outlay	216,028	382,885	-	-	428,400
Police					
Capital Outlay	45,797	-	-	-	715,000
Fire					
Capital Outlay	733,335	725,343	-	-	480,000
Equipment Replacement					
Operating	24,854	(7,485)	23,499	(44,419)	23,499
Capital Outlay	-	-	1,500,000	-	1,500,000
	<u>24,854</u>	<u>(7,485)</u>	<u>1,523,499</u>	<u>(44,419)</u>	<u>1,523,499</u>
Fund Total	<u><b>3,187,434</b></u>	<u><b>3,141,774</b></u>	<u><b>1,523,499</b></u>	<u><b>295,420</b></u>	<u><b>3,146,899</b></u>

**SCHEDULE 2  
OPERATIONAL AND CAPITAL EXPENDITURES**

(By Fund/Dept/Classification)

	<b>2019 Actual</b>	<b>2020 Actual</b>	<b>2021 Budget</b>	<b>2021 Estimate</b>	<b>2022 Budget</b>
<b>Workers Compensation</b>					
Employee Benefits Operating	1,539,423	1,567,846	1,235,360	1,247,360	1,235,360
Fund Total	<u>1,539,423</u>	<u>1,567,846</u>	<u>1,235,360</u>	<u>1,247,360</u>	<u>1,235,360</u>
<b>Total Budget</b>	<b>183,490,937</b>	<b>177,765,154</b>	<b>237,096,151</b>	<b>226,142,356</b>	<b>502,038,941</b>

**SCHEDULE 3**  
**FY 2022 OUTSIDE AGENCY SUMMARY**  
**Listed by Function**

Fund/Cognizant Department	Outside Agency by Function	Budget FY 2021	Estimate FY 2021	Budget FY 2022
<b>Economic Development</b>				
2% / Mayor & Council	Quartermaster Depot Agreement	\$ 150,000	\$ 150,000	\$ 150,000
2% / Mayor & Council	Visit Yuma	600,000	450,000	600,000
2% / Mayor & Council	Visit Yuma *	-	22,024	-
General / Mayor & Council	State & Federal Advocacy	207,000	207,000	207,000
General / Mayor & Council	GYEDC	179,000	179,000	232,000
Water / Mayor & Council	GYEDC	53,000	53,000	-
General / Mayor & Council	GYEDC (One time FAA application match for Spaceport)	-	-	250,000
General / Mayor & Council	4FrontED	37,000	37,000	38,500
General / Mayor & Council	Intergovernmental Public Transportation Authority (IPTA)	200,000	200,000	200,000
General / Mayor & Council	Yuma Multiversity Campus Grants Match	-	-	30,000
HURF / Mayor & Council	Yuma Metropolitan Planning Organization	78,772	78,772	24,710
General / Mayor & Council	Greater Yuma Port Authority	50,000	50,000	50,000
<b>Health and Welfare</b>				
General / Gen Government	Catholic Services - Safe House	15,500	15,500	15,500
General / Gen Government	Amberly's Place	52,380	52,380	52,380
General / Gen Government	Crossroads Mission Detox	27,000	27,000	27,000
<b>Totals</b>		<b>\$ 1,649,652</b>	<b>\$ 1,521,676</b>	<b>\$ 1,877,090</b>

**SCHEDULE 4**  
**CITY OF YUMA**  
**2022 SUPPLEMENTALS**

<b>DIV</b>	<b>POSITION</b>	<b>#</b>	<b>PERSONNEL</b>	<b>OPERATING</b>	<b>CAPITAL</b>	<b>TOTAL</b>
<b>GENERAL FUND</b>						
MUNICIPAL COURT						
0210	Deputy Court Administrator	1.0	77,205			77,205
0210	Court Officer*	1.0	58,654			58,654
	<b>SUBTOTAL</b>	<b>2.0</b>	<b>135,859</b>			<b>135,859</b>
CITY ADMINISTRATOR						
1010	Budget Analyst	1.0	75,520			75,520
1012	Digital Communications Specialist*	Upgr	19,591			19,591
1012	Graphic Designer	Upgr	2,664			2,664
1012	Economic Development Specialist**	1.0	17,325			17,325
	<b>SUBTOTAL</b>	<b>2.0</b>	<b>115,100</b>			<b>115,100</b>
CITY ATTORNEY						
1310	Government Relations Associate	1.0	80,705			80,705
	<b>SUBTOTAL</b>	<b>1.0</b>	<b>80,705</b>			<b>80,705</b>
FINANCE						
1730	Senior Buyer	Upgr	9,458			9,458
	<b>SUBTOTAL</b>	<b>-</b>	<b>9,458</b>			<b>9,458</b>
HUMAN RESOURCES						
1910	HR Specialist (5 positions)	Upgr	11,709			11,709
	<b>SUBTOTAL</b>	<b>-</b>	<b>11,709</b>			<b>11,709</b>
PLANNING & NEIGHBORHOOD SERVICES						
3040	Administrative Specialist (2 positions)	Upgr	12,924			12,924
	<b>SUBTOTAL</b>	<b>-</b>	<b>12,924</b>			<b>12,924</b>
BUILDING SAFETY DEPARTMENT						
3570	Facilities Maintenance Specialist	1.0	60,944			60,944
3570	Custodian	1.0	40,347			40,347
	<b>SUBTOTAL</b>	<b>2.0</b>	<b>101,291</b>			<b>101,291</b>
POLICE DEPARTMENT						
6012	Administrative Specialist	Upgr	6,607			6,607
6013	Public Safety Technician	1.0	52,579			52,579
6013	Forensic Services Supervisor	Upgr	7,942			7,942
6052	Civilian Trainer (Law Enforcement Training)	1.0	69,179			69,179
6053	Administrative Asst (Part Time to Full Time)	Upgr	10,910			10,910
	<b>SUBTOTAL</b>	<b>2.0</b>	<b>147,217</b>			<b>147,217</b>
FIRE DEPARTMENT						
7010	Administrative Specialist	Upgr	6,255			6,255
7031	Fire Inspector	1.0	78,826			78,826
	<b>SUBTOTAL</b>	<b>1.0</b>	<b>85,081</b>			<b>85,081</b>
	<b>TOTAL GENERAL FUND</b>	<b>10.0</b>	<b>699,344</b>			<b>699,344</b>

**CITY OF YUMA  
2022 SUPPLEMENTALS**

DIV	POSITION	#	PERSONNEL	OPERATING	CAPITAL	TOTAL
<b>HIGHWAY USER REVENUE FUND</b>						
PUBLIC WORKS						
4030	PW Maintenance Supervisor (4 positions)	Upgr	13,073			13,073
4038	Senior St Maintenance Worker (2 positions)	Upgr	18,970			18,970
4038	Street Maintenance Worker	Upgr	9,485			9,485
	SUBTOTAL	-	41,528			41,528
	<b>TOTAL HIGHWAY USER REVENUE FUND</b>	<b>-</b>	<b>41,528</b>			<b>41,528</b>
<b>CITY ROAD TAX</b>						
PUBLIC WORKS						
4033	Senior Traffic Tech	Upgr	2,756			2,756
4039	Street Maintenance Worker	2.0	96,687			96,687
4213	Senior Civil Engineer	Upgr	3,789			
	SUBTOTAL	2.0	103,232			99,443
	<b>TOTAL CITY ROAD TAX</b>	<b>2.0</b>	<b>103,232</b>			<b>99,443</b>
<b>SOLID WASTE</b>						
PUBLIC WORKS						
4021	PW Maintenance Supervisor	Upgr	3,172			3,172
	SUBTOTAL	-	3,172			3,172
	<b>TOTAL SOLID WASTE FUND</b>	<b>-</b>	<b>3,172</b>			<b>3,172</b>
<b>YRCS FUND</b>						
1540	Sr Wireless Communications Technician	Upgr	2,847			2,847
	SUBTOTAL	-	2,847			2,847
	<b>TOTAL YRCS FUND</b>	<b>-</b>	<b>2,847</b>			<b>2,847</b>
<b>WATER</b>						
Utilities						
4155	W/WW Treatment Maintenance Supervisor	Upgr	3,053			3,053
	SUBTOTAL	-	3,053			3,053
	<b>TOTAL WATER FUND</b>	<b>-</b>	<b>3,053</b>			<b>3,053</b>
<b>TOTAL ALL FUNDS</b>		<b>12.0</b>	<b>853,176</b>			<b>849,387</b>

\* FY 2021 Provisional Position

\*\* Recruitment scheduled Q4 FY 2022

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>MAYOR AND CITY COUNCIL</b>					
Mayor	E/O*	1	1	1	1
City Council Member	E/O*	6	6	6	6
Executive Assistant	48	1	1	-	-
<b>Department Total</b>		<b>8</b>	<b>8</b>	<b>0</b>	<b>0</b>
<b>CITY ADMINISTRATION</b>					
<b>City Administrator's Office</b>					
City Administrator	100	1	1	1	1
Deputy City Administrator	92	1	1	2	2
Assistant City Administrator	92	-	-	1	-
Director of Strategic Initiatives	82	-	1	-	-
Performance and Management Specialist	73	-	-	1	-
ITS Network Engineer	70	-	1	-	-
Intergovernmental Affairs Coordinator	66	-	1	1	-
Capital Improvement Program (CIP) Administrator	63	1	1	1	-
Grants Administrator	63	-	-	1	1
Mayor's Program Administrator	62	-	-	-	1
Grants Writer	54	1	1	-	1
Executive Assistant	48	1	1	2	2
Marketing Specialist	49	1	1	1	-
Court Officer	45	-	-	2	2
Yuma Festivals Coordinator	45	1	1	1	1
Administrative Assistant	34	1	1	-	-
<b>Division Total</b>		<b>8</b>	<b>11</b>	<b>14</b>	<b>11</b>
<b>Performance and Budget</b>					
Budget Manager **	72	-	-	-	1
Budget Analyst	59	-	-	-	1
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>
<b>Communications</b>					
Operations Administrator					
Public Affairs Coordinator	64	2	1	1	1
Television Production and Operations Manager	61	1	1	1	1
Graphic Designer	52	-	-	-	1
Digital Communications Specialist	52	-	-	-	1
Video Production and Operations Specialist	48	2	2	2	2
<b>Division Total</b>		<b>5</b>	<b>4</b>	<b>4</b>	<b>6</b>



AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Heritage Area Development</b>					
Senior Planner	63	1	1	-	-
Management Analyst	57	1	1	1	1
City Historian / Curator / Park Ranger	55	1	1	1	1
Executive Assistant	48	-	-	1	1
<b>Division Total</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>City Clerk</b>					
City Clerk	80	1	1	1	1
Deputy City Clerk	61	1	1	1	1
City Clerk Specialist	47	1	1	1	1
Administrative Specialist	42	-	1	1	1
Administrative Assistant	34	1	-	-	-
<b>Division Total</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Economic Development</b>					
Economic Development Administrator	72	1	1	1	1
Economic Development Specialist ***	50	-	-	-	1
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>
<b>Facilities Maintenance</b>					
Facilities Maintenance Manager	70	1	1	1	-
Facilities Maintenance Supervisor	60	1	4	4	-
HVAC Mechanic	54	1	1	1	-
Facilities Technology Specialist	48	-	-	1	-
Facilities Maintenance Specialist	48	2	5	5	-
Senior Facilities Maintenance Worker	44	2	4	4	-
Administrative Specialist	42	1	1	1	-
Facilities Maintenance Worker Lead	40	2	3	3	-
Custodian	32	1	1	1	-
Custodian	28	4	14	14	-
<b>Division Total</b>		<b>15</b>	<b>34</b>	<b>35</b>	<b>0</b>
<b>Department Total</b>		<b>35</b>	<b>56</b>	<b>60</b>	<b>28</b>
<b>BUILDING SAFETY</b>					
<b>Administration</b>					
Director of Building Safety / Chief Building Official	86	-	-	-	1
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Building Safety</b>					
Deputy Building Official	61	-	-	-	1
Building Inspection Field Supervisor	60	-	-	-	1
Combination Building Inspector	56	-	-	-	3
Building Plans Examiner	52	-	-	-	4
Building Inspector	50	-	-	-	4
Plans Coordinator	49	-	-	-	1
Code Enforcement Specialist	48	-	-	-	2
Senior Permit Technician	47	-	-	-	1
Permit Technician	43	-	-	-	2
Administrative Specialist	42	-	-	-	1
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>20</b>
<b>Facilities Maintenance</b>					
Assistant Director of Facilities Maintenance	76	-	-	-	1
Facilities Maintenance Supervisor	60	-	-	-	4
HVAC Mechanic	54	-	-	-	1
Facilities Technology Specialist	48	-	-	-	1
Facilities Maintenance Specialist	48	-	-	-	6
Senior Facilities Maintenance Worker	44	-	-	-	4
Administrative Specialist	42	-	-	-	1
Facilities Maintenance Worker	40	-	-	-	3
Lead Custodian	32	-	-	-	1
Custodian	28	-	-	-	15
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>36</b>
<b>Department Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>57</b>
<b>CITY ATTORNEY</b>					
<b>City Attorney's Office</b>					
City Attorney	92	1	1	1	1
Deputy City Attorney	85	1	1	1	1
Assistant City Attorney	83	2	2	2	2
Risk Management Coordinator	66	1	1	-	-
Government Relations Associate	60	-	-	-	1
Real Property Contracts Coordinator	60	1	1	-	-
Legal Assistant	42	3	3	3	3
<b>Division Total</b>		<b>9</b>	<b>9</b>	<b>7</b>	<b>8</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Prosecutor's Office</b>					
City Prosecutor	83	1	1	1	1
Assistant City Prosecutor / Police Legal Advisor	73	1	1	1	1
Legal Assistant	42	1	1	1	1
<b>Division Total</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Department Total</b>		<b>12</b>	<b>12</b>	<b>10</b>	<b>11</b>
<b>ENGINEERING</b>					
<b>Engineering Services</b>					
Director of Engineering / City Engineer	86	1	1	1	1
Assistant Director of Engineering	76	-	1	1	1
Engineering Manager	76	2	2	2	2
Capital Improvement Program Manager	75	1	-	-	-
Traffic Engineer	74	1	1	1	1
Principal Engineer	73	-	-	-	1
CIP Project Manager	70	1	3	3	3
Engineering Project Manager	70	1	-	-	-
Senior Civil Engineer	68	2	2	2	3
Civil Engineer	66	1	1	1	-
CIP Administrator	63	-	-	-	1
Registered Land Surveyor	66	1	1	1	1
Engineering Associate	60	3	2	2	-
Project Management Assistant	60	1	-	-	-
Construction Inspection Supervisor	58	1	1	1	1
Survey Party Crew Chief	56	1	-	-	-
Senior Engineering Technician	52	3	3	3	3
Senior Construction Inspector	52	1	2	2	2
Senior Traffic Technician	50	-	-	-	1
Construction Inspector	50	2	4	4	4
Engineering Technician	48	4	2	2	2
Administrative Specialist	42	1	1	1	1
<b>Division Total</b>		<b>28</b>	<b>27</b>	<b>27</b>	<b>28</b>
<b>FINANCE</b>					
<b>Administration</b>					
Director of Finance	86	1	1	1	1
Budget and Revenue Manager	72	1	1	1	0.5
Revenue Manager	72	-	-	-	0.5
Administrative Specialist	42	1	1	1	1
<b>Division Total</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Customer Service</b>					
Customer Service Supervisor	54	1	1	1	1
Senior Accounting Specialist	44	1	1	1	1
Tax and License Specialist	38	1	1	1	1
Customer Service Specialist	36	5	5	6	6
<b>Division Total</b>		<b>8</b>	<b>8</b>	<b>9</b>	<b>9</b>
<b>Purchasing</b>					
Purchasing and Contracts Manager	68	1	1	1	1
Senior Buyer	54	1	1	1	2
Buyer	47	3	3	4	3
Purchasing Specialist	37	1	1	-	-
Mail and Surplus Clerk	27	1	1	1	1
<b>Division Total</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Accounting</b>					
Accounting Manager	72	1	1	1	1
Accounting Supervisor	64	1	1	1	-
Principal Accountant	61	-	-	-	2
Accountant	58	3	3	3	2
Principal Accounting Specialist	50	2	3	3	3
Senior Accounting Specialist	44	3	4	4	4
Accounting Specialist	38	2	2	2	2
<b>Division Total</b>		<b>12</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>Department Total</b>		<b>30</b>	<b>32</b>	<b>33</b>	<b>33</b>
<b>FIRE</b>					
<b>Administration</b>					
Fire Chief	92	1	1	1	1
Assistant Fire Chief	85	1	1	1	1
Administrative Support Supervisor	48	1	1	1	1
Administrative Specialist	42	-	-	-	1
Administrative Assistant	34	2	2	2	1
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Professional Services</b>					
Fire Battalion Chief	74	1	1	1	1
Fire Captain-Administration	72	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Operations</b>					
Fire Battalion Chief	74	4	4	4	4
Fire Captain-Administration	72	2	2	1	1
Fire Captain	Step	24	24	24	24
Fire Equipment Fleet Administrator	66	1	1	1	1
Fire Engineer	Step	24	24	24	24
Fire Fighter/EMT	Step	65	69	70	70
Fire Fighter/Cadet	44	1	-	-	-
Administrative Assistant	34	1	1	1	1
<b>Division Total</b>		<b>122</b>	<b>125</b>	<b>125</b>	<b>125</b>
<b>Community Risk Reduction</b>					
Fire Marshal	74	1	1	1	1
Fire Administrative Project Analyst	65	1	1	1	1
Fire Plans Examiner/Inspector	60	1	1	1	1
Fire Inspector	61	2	2	2	3
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>
<b>Department Total</b>		<b>134</b>	<b>137</b>	<b>137</b>	<b>138</b>
<b>HUMAN RESOURCES</b>					
<b>Human Resources</b>					
Director of Human Resources	86	1	1	1	1
Assistant Director of Human Resources	76	1	1	1	-
Human Resources Manager	68	-	-	-	1
Environmental and Safety Program Manager	60	-	-	1	1
Environmental Program Coordinator	58	1	1	-	-
Human Resource Analyst	58	1	1	1	3
Safety Specialist	58	1	1	-	-
Senior Human Resources Specialist	52	2	2	2	-
Human Resources Specialist	44	-	-	-	5
Human Resources Specialist	42	3	3	4	-
Administrative Specialist	42	1	1	1	1
Administrative Assistant	34	1	1	1	1
<b>Division Total</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>13</b>
<b>Department Total</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>13</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>INFORMATION TECHNOLOGY</b>					
<b>Administration</b>					
Chief Information Officer	86	1	1	1	1
Asst IT Director of Services and Operations	76	-	1	1	1
Asst IT Director of Business Applications	76	1	-	-	-
Asst IT Director of Technology Services - YRCS	76	1	1	1	1
Asst IT Director for Telecommunication	74	1	-	-	-
Procurement and Contracts Administrator	53	-	-	1	1
Administrative Specialist	42	1	1	1	1
<b>Division Total</b>		<b>5</b>	<b>4</b>	<b>5</b>	<b>5</b>
<b>Technical Support</b>					
GIS Administrator	74	1	1	1	-
IT Enterprise Systems Engineer	70	-	-	-	1
Network Engineer	70	1	1	1	1
ITS Sr Systems Integrator	70	-	-	1	-
ITS Project Manager	69	-	-	1	1
Senior Systems Administrator	64	1	1	1	-
IT Senior Solutions Architect Administrator	64	-	-	-	2
ITS Senior Business Applications Analyst	64	2	2	1	-
GIS Analyst	64	3	2	2	2
IT Solutions Architect Administrator	62	-	-	-	4
Telephony Network Administrator	62	1	1	1	1
Systems Administrator	62	3	3	3	-
ITS Business Applications Analyst	60	2	2	2	-
IT Security and Compliance Administrator	60	1	1	-	1
Technical Service Manager	59	-	1	1	1
Service Desk Supervisor	56	1	-	-	-
IT Lead Technician	54	-	-	-	1
IT Senior Technician	52	-	-	-	4
Technical Services Specialist	52	4	4	4	-
Senior Service Desk Specialist	50	2	1	1	-
IT Technician	48	-	-	-	2
Service Desk Specialist	48	2	2	2	-
<b>Division Total</b>		<b>24</b>	<b>22</b>	<b>22</b>	<b>21</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Radio Communications</b>					
Wireless Network Engineer	68	1	1	-	-
IT Senior Solutions Architect Administrator	64	-	-	-	1
ITS Sr Business Applications Analyst	64	1	1	-	-
IT Solutions Architect Administrator	62	-	-	-	1
Radio Network Administrator	62	1	1	1	1
Senior Systems Integrator	62	-	-	1	-
Senior Wireless Communications Technician	49	-	-	-	1
Wireless Communications Technician	46	2	2	2	1
Technical Support Assistant	42	1	1	1	1
<b>Division Total</b>		<b>6</b>	<b>6</b>	<b>5</b>	<b>6</b>
<b>Department Total</b>		<b>35</b>	<b>32</b>	<b>32</b>	<b>32</b>
<b>MUNICIPAL COURT</b>					
Municipal Court Judge	E/O*	2	2	2	2
Municipal Court Administrator	73	1	1	1	1
Deputy Court Administrator	60	-	-	-	1
Court Officer Supervisor	50	1	1	1	1
Municipal Court Officer	46	4	4	4	5
Court Clerk Supervisor	46	-	-	2	2
Court Interpreter	45	1	1	1	1
Court Clerk Specialist	45	1	1	1	1
Lead Court Clerk	41	1	1	-	-
Court Clerk	37	10	10	9	10
<b>Department Total</b>		<b>19</b>	<b>19</b>	<b>21</b>	<b>24</b>
<b>PARKS AND RECREATION</b>					
<b>Administration</b>					
Director of Parks and Recreation	86	1	1	1	1
Assistant Director of Parks and Recreation	76	1	1	1	1
Arts and Culture Program Manager	68	1	1	1	1
Parks Manager	66	1	1	1	1
Recreation Superintendent	66	1	1	1	1
Administrative Support Manager	60	-	-	1	1
Grant Writer	54	1	1	1	-
Marketing Specialist	49	1	1	1	-
Administrative Support Supervisor	48	1	1	-	-
Administrative Specialist	42	1	1	1	1
Administrative Assistant	34	2	2	2	2
<b>Division Total</b>		<b>11</b>	<b>11</b>	<b>11</b>	<b>9</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Parks Maintenance</b>					
Grounds Maintenance Supervisor	52	1	1	1	1
Senior Equipment Mechanic	50	1	1	1	1
Equipment Mechanic	46	2	2	1	1
Grounds Maintenance Crew Leader	44	8	8	8	8
Parks Maintenance Specialist	34	1	1	1	1
Grounds Maintenance Specialist	34	16	16	16	16
Groundskeeper	28	25	25	25	25
<b>Division Total</b>		<b>54</b>	<b>54</b>	<b>53</b>	<b>53</b>
<b>Urban Forestry</b>					
Grounds Maintenance Supervisor	52	1	1	1	1
<b>Division Total</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Civic Center</b>					
Civic Center Program Manager	68	1	1	1	1
Civic Center Operations Supervisor	58	1	1	1	1
Marketing Specialist	49	1	1	1	1
Events Operations Leader	48	4	4	4	4
Events Specialist	44	1	1	1	1
Administrative Assistant	34	1	1	1	1
<b>Division Total</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>Baseball Complex</b>					
Grounds Maintenance Supervisor	52	1	1	1	1
Grounds Maintenance Crew Leader	44	1	1	1	1
Grounds Maintenance Specialist	34	2	2	2	2
Groundskeeper	28	3	3	3	3
<b>Division Total</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Downtown Mall</b>					
Grounds Maintenance Specialist	34	1	1	1	1
Groundskeeper	28	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Recreation - General</b>					
Recreation Program Supervisor	56	4	4	4	4
Recreation Program Coordinator	40	2	2	2	2
<b>Division Total</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>



AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Yuma Readiness and Community Center</b>					
Recreation Program Coordinator	40	1	1	1	1
<b>Division Total</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Arts and Culture</b>					
Technical Production Supervisor	58	1	1	1	1
Marketing Specialist	49	1	1	1	1
Events Operations Leader	48	1	1	1	1
Events Specialist	44	1	1	1	1
Recreation Program Coordinator	40	2	2	2	2
Administrative Assistant	34	2	2	2	2
<b>Division Total</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Heritage Festivals</b>					
Heritage Festivals Coordinator	45	-	-	-	-
<b>Division Total</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Pacific Avenue Athletic Complex</b>					
Grounds Maintenance Crew Leader	44	1	1	1	1
Grounds Maintenance Specialist	34	1	1	1	1
Groundskeeper	28	1	1	1	1
<b>Division Total</b>		<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Facilities Management</b>					
Facilities Management Supervisor	60	2	-	-	-
HVAC Mechanic	54	1	-	-	-
Facilities Management Specialist	48	3	-	-	-
Sr Facilities Management Worker	44	1	-	-	-
Custodian	28	3	-	-	-
<b>Division Total</b>		<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Desert Hills Golf Course - Maintenance</b>					
Golf Course Superintendent	64	1	1	1	1
Senior Equipment Mechanic	50	1	1	1	-
Equipment Mechanic	46	-	-	-	1
Grounds Maintenance Crew Leader	44	1	1	1	1
Grounds Maintenance Specialist	34	1	1	1	1
Groundskeeper	28	1	1	1	2
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Desert Hills Golf Course - Pro Shop</b>					
Golf Operations Manager	66	1	1	1	1
Instructor of Golf	46	1	1	1	1
Assistant Golf Shop Manager	46	1	1	1	1
Administrative Assistant	34	1	-	-	-
<b>Division Total</b>		<b>4</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Desert Hills Golf Course Par 3 - Maintenance</b>					
Groundskeeper	28	1	1	1	-
<b>Division Total</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
<b>Department Total</b>		<b>122</b>	<b>111</b>	<b>110</b>	<b>108</b>
<b>PLANNING AND NEIGHBORHOOD SERVICES</b>					
<b>Administration</b>					
Director of Planning and Neighborhood Services	86	1	1	1	1
Development Project Coordinator	65	1	1	1	1
Administrative Support Manager	60	-	-	-	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b>Building Safety</b>					
Asst Director of DCD/Building Safety	76	1	1	1	-
Deputy Building Official	61	1	1	1	-
Building Inspection Field Supervisor	60	1	1	1	-
Combination Building Inspector	56	3	3	3	-
Building Plans Examiner	52	4	4	4	-
Building Inspector	50	4	4	4	-
Plans Coordinator	49	-	-	1	-
Code Enforcement Specialist	48	2	2	2	-
Senior Permit Technician	47	1	1	1	-
Permit Technician	43	2	2	2	-
Administrative Specialist	42	1	1	1	-
<b>Division Total</b>		<b>20</b>	<b>20</b>	<b>21</b>	<b>0</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Redevelopment and Neighborhood Services</b>					
Assistant Director of Neighborhood Services	75	-	-	1	1
Neighborhood Services Manager	68	1	1	-	-
NS Supervisor / Programs	56	-	-	1	1
NS Supervisor / Grants	56	-	-	1	1
Senior Neighborhood Services Specialist	55	2	2	-	-
Neighborhood Services Specialist	49	3	3	3	3
Code Enforcement Specialist	48	1	1	1	1
Administrative Assistant	34	1	1	1	1
<b>Division Total</b>		<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Community Planning</b>					
Assistant Director of Planning/Zoning Administrator	77	1	1	1	1
Principal Planner	65	3	3	3	3
Senior Planner	63	2	1	1	1
Associate Planner	56	2	3	2	2
Assistant Planner	50	1	-	2	2
Administrative Support Supervisor	48	1	1	1	-
Administrative Specialist	42	-	-	-	2
Administrative Assistant	34	2	2	2	-
<b>Division Total</b>		<b>12</b>	<b>11</b>	<b>12</b>	<b>11</b>
<b>Department Total</b>		<b>42</b>	<b>41</b>	<b>43</b>	<b>22</b>
<b>POLICE</b>					
<b>Administration</b>					
Chief of Police	92	1	1	1	1
Deputy Chief of Police	85	1	1	1	1
Police Captain - Field Services	80	1	1	1	1
Police Captain - Support Services	80	1	1	1	1
Police Captain - Investigations	80	1	1	1	1
Police Lieutenant	76	1	1	-	-
Police Sergeant	Step	2	2	2	2
Police Officer	Step	2	1	1	1
Professional Standards Manager	67	-	-	1	1
Civilian Investigator	47	1	1	-	-
Public Safety Technician	42	1	1	1	1
Administrative Specialist	42	2	2	2	2
<b>Division Total</b>		<b>14</b>	<b>13</b>	<b>12</b>	<b>12</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Animal Control</b>					
Animal Control Supervisor	50	1	1	1	1
Animal Control Officer	42	5	5	5	5
Administrative Specialist	42	-	1	1	1
Administrative Assistant	34	1	-	-	-
<b>Division Total</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Patrol</b>					
Police Lieutenant	76	5	5	5	5
Police Sergeant	Step	14	14	15	15
Police Corporal	Step	3	2	2	2
Master Police Officer	Step	3	4	4	4
Police Officer	Step	99	99	96	93
Civilian Investigator	47	7	7	10	10
Public Safety Technician	42	8	12	17	17
Administrative Specialist	42	1	1	1	2
Police Quartermaster	35	1	1	1	-
Police Recruit	34	-	-	4	4
<b>Division Total</b>		<b>141</b>	<b>145</b>	<b>155</b>	<b>152</b>
<b>Investigations</b>					
Police Lieutenant	76	1	1	2	2
Police Sergeant	Step	4	4	3	3
Master Police Officer	Step	4	3	3	3
Police Officer	Step	27	27	27	27
Forensic Services Supervisor	56	-	-	-	1
Police Crime Analyst	56	1	1	1	1
Evidence / Identification Supervisor	56	1	1	1	1
Law Enforcement Program Super / Body Worn Camera	52	-	-	1	-
Forensic Technician	52	4	4	4	4
Evidence Technician	43	3	3	3	4
Public Safety Technician	42	1	1	1	2
Administrative Specialist	42	1	1	1	1
Video Analyst	41	-	2	1	1
<b>Division Total</b>		<b>47</b>	<b>48</b>	<b>48</b>	<b>50</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Quality Assurance</b>					
Police Lieutenant	76	1	-	1	1
Police Sergeant	Step	2	1	1	1
Master Police Officer	Step	1	1	1	1
Polygraph Examiner / Background Investigator	58	-	1	1	-
Hiring and Recruitment Supervisor	56	1	1	1	1
Law Enforcement Training Supervisor	56	1	1	1	1
Civilian Trainer (Law Enforcement)	55	-	-	-	1
Police Officer	Step	1	2	2	2
Civilian Background Investigator	44	1	1	1	2
<b>Division Total</b>		<b>8</b>	<b>8</b>	<b>9</b>	<b>10</b>
<b>Records and Technical Ops</b>					
Police Records Manager	66	1	1	1	1
Police Records Supervisor	48	2	2	2	2
Administrative Specialist	42	1	1	1	1
Police Records Specialist	38	12	12	11	12
Administrative Assistant	34	2	2	2	3
<b>Division Total</b>		<b>18</b>	<b>18</b>	<b>17</b>	<b>19</b>
<b>Public Safety Communications Center</b>					
Police Lieutenant	76	1	1	-	-
911 Communications Manager	67	-	1	1	1
911 Emergency Dispatch Supervisor	52	5	5	5	6
911 Emergency Dispatcher	45	27	32	31	30
Administrative Specialist	42	-	-	-	1
Administrative Assistant	34	1	1	1	-
<b>Division Total</b>		<b>34</b>	<b>40</b>	<b>38</b>	<b>38</b>
<b>Facilities Management</b>					
Facilities Management Supervisor	60	1	-	-	-
Senior Facilities Management Worker	44	1	-	-	-
Facilities Management Worker	40	1	-	-	-
Custodian	28	4	-	-	-
<b>Division Total</b>		<b>7</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Department Total</b>		<b>276</b>	<b>279</b>	<b>286</b>	<b>288</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>PUBLIC WORKS</b>					
<b>Fleet Services</b>					
Public Works Manager	68	1	1	1	1
Fleet Superintendent	58	-	-	1	1
Fleet Services Foreman	54	1	1	-	-
Senior Equipment Mechanic	50	4	4	4	4
Equipment Mechanic	46	6	6	6	6
Administrative Specialist	42	1	1	1	1
Fleet Service Writer	35	1	1	1	1
Administrative Assistant	34	1	1	1	1
Mechanic Assistant	27	1	1	1	1
<b>Division Total</b>		<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>
<b>Fleet Parts</b>					
Lead Inventory Specialist	38	1	1	1	1
Inventory Specialist	36	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Solid Waste</b>					
Public Works Manager	68	1	1	1	1
Public Works Maintenance Supervisor	52	-	-	-	1
Public Works Maintenance Foreman	48	-	1	1	-
Heavy Equipment Operator	44	8	9	9	9
Administrative Specialist	42	1	-	-	-
<b>Division Total</b>		<b>10</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>Uncontained Waste</b>					
Heavy Equipment Operator	44	2	2	2	2
Senior Street Maintenance Worker	42	1	1	1	1
Street Maintenance Worker	36	1	1	1	1
<b>Division Total</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Code Enforcement</b>					
Code Compliance Specialist	48	1	1	1	1
<b>Division Total</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Street - Administration</b>					
Director of Public Works	86	1	1	1	1
Public Works Manager	68	1	1	1	1
Public Works Superintendent	58	1	1	1	1
Senior Engineering Technician	52	1	1	1	1
Engineering Technician	48	1	1	1	1
Administrative Specialist	42	2	2	2	2
<b>Division Total</b>		<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Street - Maintenance</b>					
Heavy Equipment Operator	44	1	1	1	1
Senior Street Maintenance Worker	42	1	1	1	1
Equipment Operator	40	1	1	1	1
Street Maintenance Worker	36	1	1	1	1
<b>Division Total</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Street - Pavement Preservation</b>					
Public Works Maintenance Supervisor	52	-	-	-	1
Public Works Maintenance Foreman	48	1	1	1	-
Senior Street Maintenance Worker	42	2	2	2	2
Equipment Operator	40	1	1	1	1
Street Maintenance Worker	36	5	5	5	5
<b>Division Total</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>Street - Street Lighting</b>					
Traffic Technician	48	1	1	1	1
<b>Division Total</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>Street - Traffic Signals</b>					
Public Works Manager	68	1	1	1	1
Senior Traffic Technician	50	1	1	1	1
Traffic Technician	48	2	2	2	1
<b>Division Totals</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>3</b>
<b>Street - Street Sweeping</b>					
Heavy Equipment Operator	44	5	5	5	5
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Street - Traffic Signs and Striping</b>					
Engineering Technician	48	1	1	1	-
Senior Street Maintenance Worker	42	2	2	2	2
Street Maintenance Worker	36	2	2	2	2
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>5</b>	<b>4</b>
<b>Street - Storm Drain Maintenance</b>					
Public Works Maintenance Supervisor	52	-	-	-	1
Public Works Maintenance Foreman	48	1	1	1	-
Equipment Operator	40	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Street - Curbs, Gutters and Sidewalks</b>					
Public Works Maintenance Supervisor	52	-	-	-	1
Public Works Maintenance Foreman	48	1	1	1	-
Senior Street Maintenance Worker	42	2	2	2	2
Equipment Operator	40	1	1	1	1
Street Maintenance Worker	36	2	2	2	2
<b>Division Total</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Street - Retention Basins</b>					
Public Works Maintenance Supervisor	52	-	-	-	1
Public Works Maintenance Foreman	48	1	1	1	-
Senior Street Maintenance Worker	42	-	-	-	2
Street Maintenance Worker	36	-	2	-	1
Public Works Maintenance Specialist	30	2	2	2	-
Public Works Maintenance Worker	27	3	1	1	-
<b>Division Total</b>		<b>6</b>	<b>6</b>	<b>4</b>	<b>4</b>
<b>Street - Pathways and Trails</b>					
Senior Street Maintenance Worker	42	1	2	2	2
Equipment Operator	40	1	-	-	-
Street Maintenance Worker	36	-	-	2	4
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>4</b>	<b>6</b>
<b>Department Total</b>		<b>84</b>	<b>85</b>	<b>85</b>	<b>85</b>



AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>UTILITIES</b>					
<b>Water - Administration</b>					
Director of Utilities	86	1	1	1	1
Assistant Director of Utilities	76	-	1	1	1
Utilities Division Manager	67	2	-	-	-
Utilities Asset Program Supervisor	56	1	1	1	1
Administrative Support Supervisor	48	1	1	1	1
Water/Waste Water (W/WW) Asset Management Tech	45	-	1	1	1
Administrative Specialist	42	1	1	1	1
Administrative Assistant	34	3	3	3	4
<b>Division Total</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>10</b>
<b>Water - Main Street Treatment Plant</b>					
W/WW Treatment Plant Manager	68	-	1	1	1
W/WW Treatment Plant Superintendent	59	1	-	-	-
W/WW Treatment Operations Supervisor	60	1	1	1	1
W/WW Treatment Maintenance Supervisor	54	1	1	1	1
W/WW Treatment Plant Operator III	52	5	6	6	6
Electrician	50	1	1	1	1
Cross Connection Control Specialist	48	1	1	1	-
W/WW Treatment Plant Mechanic	45	2	2	2	2
W/WW Treatment Plant Operator II	44	4	4	2	2
W/WW Treatment Plant Operator I	38	-	-	-	3
Administrative Assistant	34	1	1	1	1
W/WW Treatment Plant Operator Apprentice	32	-	1	3	3
Groundskeeper	28	2	2	2	2
<b>Division Total</b>		<b>19</b>	<b>21</b>	<b>21</b>	<b>23</b>
<b>Water - Transmission/Distribution</b>					
W/WW Systems Manager	68	-	1	1	1
Utility Systems Superintendent	59	1	-	-	-
W/WW Systems Supervisor	56	2	2	2	2
Water Systems Quality Control Coordinator	50	1	-	-	-
W/WW Systems Technician II	44	-	3	1	3
W/WW Maintenance Technician II	43	4	-	-	-
W/WW Systems Technician I	40	10	9	10	8
W/WW Systems Tech Apprentice	32	-	2	3	5
<b>Division Total</b>		<b>18</b>	<b>17</b>	<b>17</b>	<b>19</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Water - Customer Service</b>					
Meter Services Supervisor	56	1	1	1	1
Utility Rates Program Coord.	54	1	1	1	1
Customer Services Field Crew Supervisor	50	1	1	1	1
Senior Customer Services Field Technician	46	1	1	1	1
Customer Service Field Representative	44	4	4	4	4
Utility Rates Specialist	42	1	1	1	1
Meter Services Technician	42	1	1	1	1
Senior Customer Account Specialist	40	1	1	1	1
Meter Reader	40	2	2	2	2
Inventory Specialist	36	1	1	1	1
<b>Division Total</b>		<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>Water - Agua Viva Water Treatment Plant</b>					
W/WW Treatment Operations Supervisor	60	1	1	1	1
W/WW Treatment Maintenance Supervisor	54	1	1	1	1
W/WW Treatment Plant Operator III	52	5	4	4	4
Electrician	50	1	1	1	1
W/WW Treatment Plant Mechanic	45	2	2	2	2
W/WW Treatment Plant Operator II	44	-	1	1	1
W/WW Treatment Plant Operator Apprentice	32	-	-	-	1
Groundskeeper	28	2	2	2	2
<b>Division Total</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>13</b>
<b>Water - Laboratory</b>					
Water Quality and Compliance Manager	68	-	1	1	1
Lab Director	63	1	-	-	-
Lab Analyst	46	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Water - SCADA</b>					
Senior Instrumentation and Control Technician	56	1	1	1	1
Instrumentation and Control Technician	52	2	2	1	1
Instrumentation and Control Technician Assistant	42	2	2	2	2
<b>Division Total</b>		<b>5</b>	<b>5</b>	<b>4</b>	<b>4</b>

AUTHORIZED PERSONNEL	Current Grade/ Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Wastewater - Figueroa</b>					
W/WW Treatment Plant Manager	68	-	1	1	1
Instrumentation and Control Superintendent	62	-	1	-	-
W/WW Treatment Plant Superintendent	59	1	-	-	-
W/WW Treatment Operations Supervisor	60	1	1	1	1
W/WW Treatment Maintenance Supervisor	54	1	1	1	1
W/WW Treatment Plant Operator III	52	7	5	6	6
Senior W/WW Treatment Plant Mechanic	45	1	1	-	-
W/WW System Technician III	50	1	-	-	-
Electrician	50	2	2	2	2
Cross Connection Control Specialist	48	-	-	1	-
W/WW Treatment Plant Mechanic	45	4	4	3	3
W/WW Treatment Plant Operator II	44	4	4	1	4
W/WW Treatment Plant Operator I	38	-	-	1	-
Administrative Assistant	34	1	1	1	-
W/WW Treatment Plant Operator Apprentice	32	-	2	3	2
Groundskeeper	28	2	3	3	3
<b>Division Total</b>		<b>25</b>	<b>26</b>	<b>24</b>	<b>23</b>
<b>Wastewater - Collection</b>					
W/WW Systems Manager	68	-	1	1	1
Utility Systems Superintendent	59	1	-	-	-
W/WW Systems Supervisor	56	2	2	2	2
W/WW System Technician II	44	2	1	1	1
W/WW Systems Technician I	40	12	10	11	11
W/WW Systems Tech Apprentice	32	-	1	1	1
<b>Division Total</b>		<b>17</b>	<b>15</b>	<b>16</b>	<b>16</b>

AUTHORIZED PERSONNEL	Current Grade/Step	FY 2019	FY 2020	FY 2021	FY 2022
<b>Wastewater - Pretreatment</b>					
Water Quality Assurance Supervisor	60	1	1	1	1
Senior Industrial Pretreatment Inspector	52	1	1	1	1
Industrial Pretreatment Inspector	48	2	2	2	3
<b>Division Total</b>		<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>
<b>Wastewater - Desert Dunes</b>					
W/WW Treatment Operations Supervisor	60	1	1	1	1
W/WW Treatment Maintenance Supervisor	54	-	-	-	1
W/WW Treatment Plant Operator III	52	2	2	2	2
Senior W/WW Treatment Plant Mechanic	50	-	-	1	-
W/WW Treatment Plant Mechanic	45	1	1	2	2
W/WW Treatment Plant Operator II	44	-	-	2	1
Facilities Management Worker	40	1	-	-	-
W/WW Treatment Plant Operator I	38	1	1	-	-
W/WW Treatment Plant Operator Apprentice	32	-	-	-	1
Groundskeeper	28	1	1	1	1
<b>Division Total</b>		<b>7</b>	<b>6</b>	<b>9</b>	<b>9</b>
<b>Wastewater - Laboratory</b>					
Laboratory Supervisor	59	-	-	-	1
Chemist	54	1	1	1	1
Lab Analyst	46	1	1	1	1
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b>Wastewater - SCADA</b>					
Instrumentation and Control Superintendent	62	-	1	1	1
Instrumentation and Control Supervisor	53	1	-	-	-
Instrumentation and Control Technician	52	1	1	2	2
<b>Division Total</b>		<b>2</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>Department Total</b>		<b>136</b>	<b>135</b>	<b>137</b>	<b>144</b>
<b>CITY TOTAL</b>		<b>973</b>	<b>986</b>	<b>993</b>	<b>1011</b>

\* Elected Official (E/O)

\*\* Position funded Q3 FY 2022

\*\*\* Position funded in Q4 FY 2022

**SCHEDULE 6  
City of Yuma Salary Schedule**

Grade	Minimum	Midpoint	Maximum	Grade	Minimum	Midpoint	Maximum
23	23,056	27,668	32,280	62	60,399	72,479	84,559
24	23,633	28,360	33,087	63	61,909	74,291	86,673
25	24,223	29,068	33,913	64	63,456	76,148	88,839
26	24,829	29,795	34,761	65	65,043	78,052	91,061
27	25,450	30,541	35,631	66	66,669	80,003	93,337
28	26,086	31,303	36,521	67	68,336	82,003	95,671
29	26,738	32,086	37,433	68	70,045	84,054	98,062
30	27,407	32,888	38,370	69	71,795	86,154	100,514
31	28,092	33,710	39,329	70	73,591	88,309	103,027
32	28,794	34,553	40,312	71	75,430	90,516	105,602
33	29,515	35,418	41,321	72	77,316	92,779	108,242
34	30,252	36,303	42,353	73	79,249	95,099	110,949
35	31,008	37,210	43,412	74	81,230	97,476	113,722
36	31,784	38,141	44,498	75	83,261	99,913	116,566
37	32,578	39,094	45,610	76	85,342	102,411	119,479
38	33,393	40,072	46,751	77	87,476	104,972	122,467
39	34,228	41,073	47,919	78	89,662	107,595	125,528
40	35,083	42,100	49,116	79	91,904	110,285	128,667
41	35,961	43,153	50,345	80	94,201	113,042	131,883
42	36,859	44,231	51,603	81	96,557	115,868	135,180
43	37,781	45,337	52,894	82	98,970	118,765	138,559
44	38,726	46,471	54,216	83	101,445	121,734	142,024
45	39,694	47,633	55,572	84	103,981	124,778	145,574
46	40,686	48,824	56,961	85	106,581	127,897	149,213
47	41,703	50,044	58,385	86	109,246	131,095	152,944
48	42,746	51,295	59,844	87	111,977	134,372	156,767
49	43,814	52,577	61,340	88	114,776	137,731	160,686
50	44,910	53,892	62,874	89	117,645	141,175	164,704
51	46,032	55,239	64,445	90	120,587	144,704	168,821
52	47,183	56,619	66,056	91	123,601	148,321	173,042
53	48,363	58,035	67,708	92	126,692	152,029	177,367
54	49,572	59,487	69,401	93	129,859	155,830	181,802
55	50,811	60,974	71,136	94	133,105	159,726	186,347
56	52,082	62,498	72,914	95	136,432	163,719	191,006
57	53,384	64,061	74,737	96	139,843	167,812	195,781
58	54,718	65,662	76,605	97	143,339	172,007	200,675
59	56,086	67,303	78,521	98	146,923	176,308	205,693
60	57,488	68,986	80,484	99	150,596	180,715	210,834
61	58,925	70,711	82,496	100	154,361	185,233	216,106

New Police Officer/Sergeant Step Plan (3%/5% Hybrid)												
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Spread	Midpoint
Police Officer	52,000	53,560	55,167	56,822	58,527	60,283	63,297	66,462	69,785	73,274	34.20%	60,893
Police Sergeant	76,205	79,253	82,423	85,720	89,149	92,715					21.67%	84,460

New Firefighter/Engineer/Captain Step Plan (3% Step)												
	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10	Spread	Midpoint
Firefighter	49,000	50,470	51,984	53,544	55,150	56,805	58,509	60,264	62,072	63,934	30.48%	56,467
Fire Engineer	57,000	58,710	60,471	62,285	64,154	66,079	68,061	70,103	72,206		26.68%	64,603
Fire Captain	72,000	74,160	76,385	78,677	81,037	83,468	85,972	88,551			22.99%	80,276

**SCHEDULE 7**  
**2021 LEVY LIMIT WORKSHEET**  
**COUNTY OF: YUMA**                      **TAX AUTHORITY: CITY OF YUMA**

	Construction	12,502,656
<b>SECTION A.                      2020 MAXIMUM LEVY</b>		
<b>A.1</b>	2019 MAXIMUM ALLOWABLE PRIMARY TAX LEVY LIMIT	14,240,309
<b>A.2</b>	LINE A.1 MULTIPLIED BY 1.02 EQUALS	14,525,115
<b>SECTION B.    2021 NET ASSESSED VALUE OF ALL PROPERTY SUBJECT TO TAXATION IN 2020</b>		
<b>B.1</b>	CENTRALLY ASSESSED	37,602,991
<b>B.2</b>	LOCALLY ASSESSED REAL	576,910,922
<b>B.3B</b>	LOCALLY ASSESSED PERSONAL PROPERTY	25,889,234
<b>B.4</b>	TOTAL OF B.1 THROUGH B.3 EQUALS	640,403,147
<b>B.5</b>	B.4 DIVIDED BY 100 EQUALS	6,404,031
<b>SECTION C.                      2021 NET ASSESSED VALUES</b>		
<b>C.1</b>	CENTRALLY ASSESSED	38,974,036
<b>C.2</b>	LOCALLY ASSESSED REAL	587,933,063
<b>C.3B</b>	LOCALLY ASSESSED PERSONAL PROP (PR YR)	25,998,704
<b>C.4</b>	TOTAL OF C.1 THROUGH C.3 EQUALS	652,905,803
<b>C.5</b>	C.4 DIVIDED BY 100 EQUALS	6,529,058
<b>SECTION D.                      2021 LEVY LIMIT CALCULATION</b>		
<b>D.1</b>	ENTER LINE A.2	14,525,115
<b>D.2</b>	ENTER LINE B.5	6,404,031
<b>D.3</b>	DIVIDE D.1 BY D.2 AND ENTER RESULT	2.2681
<b>D.4</b>	ENTER LINE C.5	6,529,058
<b>D.5</b>	MULTIPLY D.4 BY D.3 AND ENTER RESULT LINE D.5 EQUALS 2020 ---- MAXIMUM ALLOWABLE LEVY LIMIT	<b>14,808,556</b>
<b>D.6</b>	ENTER EXCESS PROPERTY TAXES COLLECTIBLE PURSUANT TO ARS 42-17051, SECTION B	-
<b>D.7</b>	ENTER AMOUNT IN EXCESS OF EXPENDITURE LIMITATION PURSUANT TO ARS 42-17051, SECTION C	-
<b>D.8</b>	LINE D.5 MINUS LINE D.6 AND LINE D.7 EQUALS 2021 ALLOWABLE LEVY	<b>14,808,556</b>
	Proposed Tax Rate	<b>\$2.2681</b>
	Proposed Levy	<b>14,808,556</b>

**RESOLUTION NO. R2021-014**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF YUMA, ARIZONA, ADOPTING ESTIMATES OF PROPOSED EXPENDITURES BY THE CITY OF YUMA FOR THE FISCAL YEAR 2022 BEGINNING JULY 1, 2021 AND ENDING JUNE 30, 2022, WHICH INCORPORATES THE BUDGETS FOR EACH OF SIX IMPROVEMENT DISTRICTS, AND DECLARING THAT SUCH SHALL CONSTITUTE THE ADOPTED BUDGET OF THE CITY OF YUMA FOR FISCAL YEAR 2022; ADOPTING A 3% INCREASE IN BOTH THE RESIDENTIAL SOLID WASTE FEE AND THE ENVIRONMENTAL SOLID WASTE FEE; AND DECLARING THE NECESSITY OF BOARDS AND COMMISSIONS**

WHEREAS, in accordance with the provisions of Title 42, Ch. 17, Art. 1-5 Arizona Revised Statutes (A.R.S.), the City Council did, on June 2, 2021, make and tentatively adopt an estimate (proposed Budget for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022) of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of Yuma; and,

WHEREAS, in accordance with said chapter of said title, and following due public notice, the City Council met on June 16, 2021, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies, including the Improvement Districts shown on Schedule B; and,

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the City Council would meet on June 16, 2021 at 5:30 pm at One City Plaza for the purpose of hearing taxpayers and making tax levies as set forth in said estimates; and,

WHEREAS, the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A); and,

WHEREAS, Resolution No. R2018-002 provides for the adoption of an increase in solid waste fees by the lesser of 3% or the current year Consumer Price Index (CPI) and there was no increase in FY 2021; and,

WHEREAS, Article IX, Section 1 of the Yuma City Charter requires that the City Council annually review all current Boards and Commissions and determine whether such are necessary,

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Yuma as follows:

SECTION 1: The City Council has determined the final estimates of expenditures which will be required of the City of Yuma for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 2: The purposes of expenditure and the amount finally established for each purpose as set forth in the estimates of revenues and expenditures/expenses shown on the attached and incorporated Schedules A through G, as now increased, reduced, or changed, are hereby adopted as the official and final adopted budget of the City of Yuma, the Main Street Mall and Offstreet Parking Maintenance District No. 1, and Maintenance Improvement Districts 100, 104, 107, 108 and 109 for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022, as subject to State law.

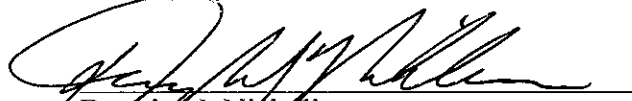
SECTION 3: Money from any fund may be used for any of the purposes set forth in Section 2 of this Resolution, except money specifically restricted by State law or the City Charter, Ordinance or Resolutions.

SECTION 4: A residential solid waste fee increase and environmental solid waste fee increase of 3% for Fiscal Year 2022 is approved.

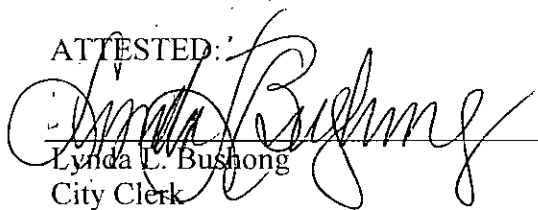
SECTION 5: All current City Boards and Commissions are necessary for the public health, safety and welfare of the City and will be continued for Fiscal Year 2022.

Adopted this 16<sup>th</sup> day of June, 2021.

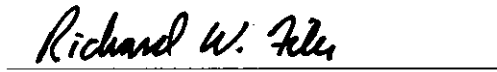
APPROVED:

  
\_\_\_\_\_  
Douglas J. Nicholls  
Mayor

ATTESTED:

  
\_\_\_\_\_  
Lynda L. Bushong  
City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Richard W. Files  
City Attorney



**ORDINANCE NO. O2021-018**

**AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF YUMA, ARIZONA, FIXING, LEVYING, AND ASSESSING PRIMARY PROPERTY TAXES UPON PROPERTY WITHIN THE CITY OF YUMA SUBJECT TO TAXATION, EACH IN A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS OF VALUATION, SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE REQUIRED IN THE ANNUAL BUDGET FOR THE FISCAL YEAR 2022 LESS THE AMOUNTS ESTIMATED TO BE RECEIVED FROM OTHER SOURCES OF REVENUE AND THE UNENCUMBERED BALANCES FROM THE PREVIOUS FISCAL YEAR, PROVIDING A GENERAL FUND; AND FIXING, LEVYING, AND ASSESSING UPON PROPERTY SUBJECT TO TAXATION WITHIN THE BOUNDARIES OF EACH OF THE RESPECTIVE MAINTENANCE IMPROVEMENT DISTRICTS NUMBERED 100, 104, 107, 108, AND 109 AND WITHIN THE BOUNDARIES OF THE MAIN STREET MALL AND OFF STREET PARKING MAINTENANCE DISTRICT NO. 1, EACH IN A CERTAIN SUM UPON EACH ONE HUNDRED DOLLARS OF VALUATION, SUFFICIENT TO RAISE THE AMOUNT ESTIMATED TO BE REQUIRED FOR THE OPERATION, MAINTENANCE, REPAIR AND IMPROVEMENT OF THE FACILITIES OF SAID DISTRICT, ALL FOR THE FISCAL YEAR BEGINNING JULY 1, 2021 AND ENDING JUNE 30, 2022**

WHEREAS, pursuant to the provisions of the laws of the State of Arizona and Article XIII, Section 6 of the Charter of the City of Yuma, the City Council is required, following the public hearing and adoption of estimates of proposed revenues and expenditures for Fiscal Year 2022, to fix, levy, and assess a primary rate of taxation upon each one hundred dollars (\$100.00) of the assessed valuation of all real and personal property subject to taxation within the City sufficient to raise the amount estimated to be required in the annual budget, less the amounts estimated to be received from all other sources of revenue and unencumbered balances from the previous fiscal year; to pay municipal expenses during the fiscal year beginning July 1, 2021 and ending June 30, 2022; and,

WHEREAS, pursuant to the laws of the State of Arizona, the City Council is required, following the public hearing and adoption of estimates of proposed revenues and expenditures for each of the improvement districts for Fiscal Year 2022, to fix, levy, and assess a rate of taxation upon each one hundred (\$100.00) of the assessed valuation of all real and personal property included in the district and subject to taxation within the district, sufficient to raise the amount estimated to be required for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by the district for the fiscal year beginning July 1, 2021 and ending June 30, 2022; and,

WHEREAS, the combined public hearing for the purpose of hearing taxpayers was held on June 16, 2021 after which a meeting was duly convened in which a Budget of Estimated Revenues and Expenditures was adopted by the City Council in final form for Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022; and,

WHEREAS, the County of Yuma is the assessing and collecting authority for the City of Yuma.

NOW, THEREFORE, BE IT ORDAINED by the City Council of the City of Yuma as follows:

SECTION 1: There is hereby levied a primary tax rate of \$2.2681 on each one hundred dollars (\$100.00) of assessed valuation on all property, both real and personal, within the corporate limits of the City of Yuma, except such property as may be by law exempt from taxation, for the purpose of providing a General Fund for the City of Yuma, for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022. Should such tax rate exceed the maximum allowable by law, the rate shall be reduced to such maximum allowable rate.

SECTION 2: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$3.9800 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of the Main Street Mall and Off Street Parking Maintenance District No. 1, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 3: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$1.1056 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of Improvement District Number 100, Park West Units 4 and 5, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 4: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$1.1033 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of Improvement District Number 104, Desert Sky Unit No. 1, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 5: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$0.8050 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of Improvement District Number 107, Saguaro Units 3 and 4, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 6: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$1.1209 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of Improvement District Number 108, Driftwood Ranch 1 and 2, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

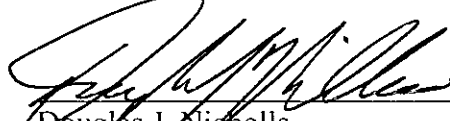
SECTION 7: In addition to the rates set in Section 1, hereof, there is hereby levied a tax rate of \$1.1107 on each one hundred dollars (\$100.00) of assessed valuation of all property, both real and personal, within the corporate limits of the City of Yuma and located within the boundaries of Improvement District Number 109, Livingston Ranch Unit No. 2, except such property as may by law be exempt from taxation, for the purpose of providing a fund for the operation, maintenance, repair and improvement of the facilities to be maintained by said district for the Fiscal Year 2022 beginning July 1, 2021 and ending June 30, 2022.

SECTION 8: The taxes assessed and levied in Sections 1, 2, 3, 4, 5, 6, and 7 of this Ordinance are, and shall become, due and payable to the County Treasurer, and Ex-officio Tax Collector of Yuma County, at the Yuma County Treasurer's Office in the City of Yuma in the same manner and in the same time as provided by law for the collection and payment of State and County taxes.

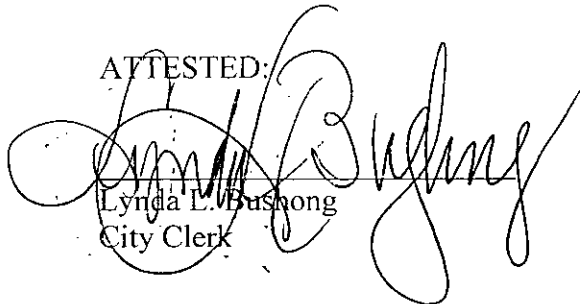
SECTION 9: The City Clerk is authorized and directed to cause certified copies of this Ordinance to be forthwith personally delivered to the Yuma County Treasurer and the Chairman of the Board of Supervisors of Yuma County, Arizona, and to cause this Ordinance to be published once in the official newspaper of the City of Yuma published and circulated in the City of Yuma.

Adopted this 21<sup>st</sup> day of July, 2021.

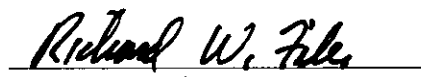
APPROVED:

  
\_\_\_\_\_  
Douglas J. Nicholls  
Mayor

ATTESTED:

  
\_\_\_\_\_  
Lynda L. Bushong  
City Clerk

APPROVED AS TO FORM:

  
\_\_\_\_\_  
Richard W. Files  
City Attorney

# Glossary

**Actual vs. Budgeted:** Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses, which are incurred by the end of the fiscal year.

**Assessed Value/Valuation:** Value of real and personal property determined by the County Assessor and Arizona Department of Revenue upon which property taxation is based.

**Balanced Budget:** A budget in which planned revenues match or exceed the amount of planned expenditures.

**Bonds:** Debt instruments that require repayment of a specified principal amount on a certain date (maturity date), and interest at a stated rate or according to a formula for determining the interest rate.

**Bond Rating:** An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

**Budget:** A plan of financial operation for a specific time-period. The budget contains the estimated expenditures needed to continue the City's operations for the year and the anticipated revenues to finance them.

**Budgetary guidelines:** Recommendations on budgeting issued by the National Advisory Council on State and Local Budgeting (NACSLB). The NACSLB's budgetary guidelines are of interest to accountants because of the emphasis they place on performance measurement in the context of the budgetary process.

**Capital Improvement Program (CIP):** A plan for capital expenditures needed to maintain and expand the public infrastructure. It projects these infrastructure needs for ten years and is updated annually to reflect the latest priorities. The first year of the CIP is adopted with the City's operating budget.

**Capital Outlay:** Items that cost more than \$5000 and have a useful life of more than two years.

**CIP:** See Capital Improvement Program.

**Contingency:** An appropriation of funds to cover unforeseen events that may occur during the fiscal year, such as natural emergencies, shortfalls in revenue and similar events.

**Debt Service:** Principal and interest payments on outstanding bonds.

**Enterprise Funds:** Funds that are accounted for in a manner similar to a private business with the intention to cover their costs through user fees. The City has four enterprise funds: Arroyo Dunes Golf Course, Desert Hills Golf Course, Water, and Wastewater.

**Estimate:** The most recent estimate of current year revenue and expenditures.

**Expenditure:** Current operating expenses.

**Fiscal Year (FY):** The period designated by the City for the beginning and ending of financial transactions. The fiscal year for the City of Yuma begins July 1 and ends June 30.

**Full-time Equivalent Position (FTE):** A position converted to the decimal equivalent of a full-time position based on 2,080 hours per

year. For example, an employee may be split 50% between two divisions, thus .5 in one division and .5 in the other.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

**Fund Balance:** A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures. The beginning fund balance is the residual funds brought forward from the previous fiscal year.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of financial accounting and reporting that govern the form and content of basic financial statements.

**Governmental Funds:** Funds that house tax-supported activities; i.e., General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds.

**Grant:** A contribution by a government unit or funding source to aid in the support of a specified function.

**Infrastructure:** Facilities that support the continuance and growth of a community. Examples include roads, water lines, and sewers.

**Internal Service Funds:** Fund that provides goods or services to another department, agency or government on a cost-reimbursement basis. The City has three internal service funds: Equipment Maintenance, Equipment Replacement, and Insurance Reserve.

**Modified Accrual Basis of Accounting:** Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the liability is incurred, if measurable, except for unmatured interest on general

long-term debt and certain similar accrued obligations, which should be recognized when due.

**Operating Budget:** Day-to-day costs of delivering city services and estimates of revenues to be collected that comprise the City's financial affairs for a fiscal year.

**Operating Expenses:** The cost of personnel, materials and equipment required for a department to function.

**Operating Revenue:** Funds received as income to pay for ongoing operations. For example, taxes, user fees, interest earnings, and grants.

**Personal Services:** Expenditures for salaries and fringe benefits for employees.

**Primary Tax:** Property tax levied for government operating budgets. Arizona statutes limit the primary property tax levy amount.

**Property Tax:** A tax based on the assessed value of property, both real property (land and buildings) and personal property (equipment). The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary rate.

**Proprietary Funds:** Funds that are focused on changes in net assets, operating income, financial position, and cash flow; i.e., Enterprise Funds and Internal Service Funds.

**Re-appropriation (Re-budget):** The inclusion of a balance from the prior year's budget as part of the budget of the subsequent fiscal year. Re-appropriation is common for encumbrances outstanding at the end of a fiscal year that a government intends to honor in the subsequent fiscal year.

**Reserved fund balance:** The portion of a governmental fund's net assets that is not available for appropriation.

**Revenue:** Financial resources received from taxes, user charges and other levels of government.

**Secondary Tax:** Property tax used to pay general obligation debt of the government. Arizona statute limits the overall amount of general obligation debt but unlike primary property tax, does not limit on the tax itself, as the secondary tax is based on voter-approved debt issuance.

**Special Revenue Fund:** A fund used to account for receipts from revenue sources that have been earmarked for specific activities. For example, Highway User Revenue funds must be used for street maintenance.

**State-Shared Revenue:** Includes the City's portion of the state sales tax revenues, state income tax receipts, and Motor Vehicle In-Lieu taxes.

**Supplemental:** A request to add a position to the authorized staffing list and all associated costs with that position.

**Tax Levy:** The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Transfer:** Movement of resources from one fund into another fund in which the resources are expended. For example, an interfund transfer would include the transfer of operating resources from the General Fund to the Capital Projects Fund, where long-term capital expenditures are recorded. Other examples include a transfer from the General Fund to the Solid Waste Fund, as user charges in Solid Waste are not sufficient to cover the cost of services and general revenues must be used (subsidy).

**Undesignated Fund Balance:** Funds remaining from prior year that are available for appropriation and expenditure in the current year.

**User Charges:** The payment of a fee in direct receipt of a public service by the party who benefits from the service.